

CHARTER REVIEW COMMISSION MEETING

DATE: Friday, December 13, 2019
TIME: 9:07 a.m. - 10:40 a.m.
PLACE: Lynnwood Roberts Room
First Floor
City Hall at St. James Building
117 West Duval Street
Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Lindsey Brock, Chairperson
Ann-Marie Knight, Vice Chairperson
Jessica Baker, Board Member
Frank Denton, Board Member
Charles Griggs, Board Member
Nick Howland, Board Member
Heidi Jameson, Board Member
Emily Lisska, Board Member
Betzy Santiago, Board Member
Hon. Matt Schellenberg, Board Member
Hon. Ronald V. Swanson, Board Member

ALSO PRESENT:

CRC Staff:

Jessica Matthews, Chief of Legislative
Services
Jessica Smith, Legislative Assistant
Jeff Clements, Chief of Council Research
Anthony Baltiero, Council Research
Paige Johnston, Office of General Counsel
Melanie Wilkes, Information Systems
Administrator.

1 PROCEEDINGS

2 CHAIRPERSON BROCK: I'll call the
3 meeting to order. It's 9:07. Good morning,
4 everyone.

5 One item that -- I have a scheduling
6 issue. So at about 9:25 I will turn the
7 Chair over to Ms. Knight, and I have a
8 telephonic hearing to deal with. So I will
9 scoot out and do that.

10 We do have a quorum. I see you
11 counting. I think we have 10 now.

12 So our first item on the agenda is
13 approval of the minutes from the
14 November 22nd meeting.

15 COMMISSIONER LISSKA: I move approval.

16 CHAIRPERSON BROCK: Motion.

17 COMMISSIONER SWANSON: Second.

18 CHAIRPERSON BROCK: Second. All in
19 favor of accepting the minutes, say aye.

20 COLLECTIVELY: Aye.

21 CHAIRPERSON BROCK: Any opposed?

22 All right. The minutes are accepted.

23 We now have public comment, the first
24 period of public comment. Do we have any
25 cards? I don't see any.

1 So we will now go to remarks from the
2 Chair, timeline Charter Revisions. In your
3 packet you have a one-sheet item, which I
4 have drafted. It says Charter Revision
5 Commission at the top. It's got Draft on
6 it.

7 And in our discussions -- and I'll just
8 kind of -- I'll walk you through it to see
9 what it is. But, basically, this is adding
10 the Charter Revision into Section 17 of the
11 City's Charter. And we -- here is how I
12 walked it, was: Commission shall be
13 appointed during the first month -- and it
14 looks like I've already got a typo there --
15 no, that is correct, August of 2029, and
16 reappointed every 10 years during the month
17 of August in the year prior to taking the
18 U.S. decennial census.

19 So what this is doing is it's moving up
20 the time period so that there is -- right
21 after the president comes in on the tenth
22 year, there is going to be a Charter
23 Revision Commission appointed. So that, as
24 you'll see what that results in, is that the
25 entire charter revision process happens

1 during one council president term. That was
2 the goal, I think, that we had all talked
3 about.

4 And then still eight months from the
5 date of its first meeting to present to the
6 Council any recommendations for amendment to
7 the Charter. And then after the
8 presentation to the Council -- and here is
9 where we have the action being taken on
10 what's presented -- the council president
11 shall within the next legislative cycle
12 submit a resolution to the Council for the
13 adoption or rejection of the
14 recommendations. The Council shall vote on
15 the resolution in the regular course of its
16 business after submission of the resolution
17 by the council president, the membership
18 duties and powers of the Commission shall
19 cease and that.

20 So the report is presented, the council
21 president submits a resolution for adoption
22 of it. It then goes through the process to
23 where they can amend it and do whatever they
24 want. But regardless, the goal was the next
25 Charter Revision Commission would have

1 action taken on their recommendations.

2 The membership is in there. I think the
3 one thing I added was the member may be
4 removed by a 15 council member majority vote
5 approving such removal. Vacancy and all of
6 that is -- remains the same. Powers and
7 duties remains the same. And commission
8 secretary remains the same.

9 So Paige is getting with me. We're
10 looking at it to make sure we're using
11 consistent language and those kinds of
12 things, and just doing a walkthrough
13 mentally of how would this process look, how
14 does it work in conjunction with everything
15 else in the Charter on that.

16 So I'm not seeking a motion to approve
17 it now. But I did want to bring it up so,
18 if anybody had any questions -- and I see
19 Mr. Hand.

20 COMMISSIONER HAGAN: Don't say that like
21 Chris Hand.

22 So the way I read this, Mr. Chairman, is
23 that the City Council would have to make a
24 decision on the entire resolution that we
25 send to the City Council. My question would

1 be why don't we break out each one of the
2 recommendations and let them make a decision
3 on each one of those, as opposed to all or
4 nothing?

5 CHAIRPERSON BROCK: And I thought
6 through that. My thought was that would be
7 the amendment process they would have; if
8 they didn't like one, then they could move
9 to remove that. That was my -- my thought
10 process in there was so we didn't have four,
11 five, however many some other one comes up
12 with, all these different resolutions going
13 through there, but rather it all gets put
14 out there.

15 And then if the Council wants to amend
16 to remove one of the recommendations, then
17 you allow for that, because, essentially, it
18 allows for each recommendation to be dealt
19 with, because they can make motions to
20 remove one. And if everybody agrees, then
21 that gets removed and that, and working
22 through the amendment process and through
23 the committees.

24 COMMISSIONER HAGAN: Just so -- and
25 clarity for me, is that my understanding is

1 this group kind of wanted more take action
2 on each one of them. And if they remove
3 one, then they can just say, Okay, we just
4 don't even want to talk about the rest of
5 them. You see what I'm saying? So you have
6 a slate, the ones they're going to talk
7 about, the ones we don't even care about.
8 Where I think we were trying to say, what I
9 heard, is let's make them talk about each
10 individual one so each resolution would have
11 to come forward.

12 CHAIRPERSON BROCK: Each recommendation
13 come forward as a separate resolution?

14 COMMISSIONER HAGAN: Yes, but I
15 understand what you're doing, and I have no
16 problem with that either.

17 CHAIRPERSON BROCK: I was trying to
18 streamline the process, because my thought
19 was, like I said, if someone -- because then
20 you would have a vote on that particular
21 resolution because they would vote to remove
22 it or keep it in. So that was my thought
23 process on that, but I understand what
24 you're talking about.

25 Yes, Ms. Baker.

1 COMMISSIONER BAKER: Good morning,
2 Mr. Chair. I wasn't here when you first
3 started the discussion. What was the
4 reasoning for moving the appointment to
5 August instead of where it is now, which I
6 think is --

7 CHAIRPERSON BROCK: May.

8 COMMISSIONER BAKER: -- May?

9 CHAIRPERSON BROCK: The reason is so the
10 entire Charter Revision process would happen
11 during one presidential term so that you
12 eliminated some of the political impetus
13 that might be of having one council
14 president appoint and then having another
15 council president there dealing with what
16 the other council president had put in
17 place. So you remove a little bit of that
18 potential political tension that could
19 happen if -- that was what I thought was our
20 goal.

21 COMMISSIONER BAKER: My concern is just,
22 if they're appointed in August and it's a
23 six-week process, so let's call it two
24 months, they start in November potentially
25 with meetings, my concern is if you

1 fast-forward eight months later from
2 November, that's about, what, July-ish. So
3 if the point, though, is they're
4 recommending changes to the Charter and
5 those changes have to go on a ballot, I
6 believe City Council would have to approve
7 by a certain date in order to get on the
8 August ballot and then the November ballot.

9 So is that too much of a time crunch for
10 the legislative process to go through?
11 Because ultimately you would want those
12 changes right in the 2030 election cycle.

13 So, Ms. Johnston, I don't know exactly
14 when the -- I know there are dates that they
15 would have to put it on the ballot by, I
16 just don't know exactly when that is. I
17 should know, but I don't know.

18 CHAIRPERSON BROCK: That's exactly why I
19 wanted to go with Paige on this to do a dry
20 run of how does it look, best case scenario.

21 COMMISSIONER BAKER: Because if it's
22 going to take at least six weeks to go
23 through Council, then I'm a little concerned
24 that it's just going to push up too close or
25 be past whatever that deadline is.

1 CHAIRPERSON BROCK: And that is -- that
2 was a concern that I had. In walking it
3 through an August date, I believe is a best
4 case scenario for everything to work through
5 during that same Council year, but any
6 hiccup in the process and it would push it
7 over.

8 COMMISSIONER BAKER: But what are the
9 deadlines?

10 CHAIRPERSON BROCK: I don't know. That
11 I don't know for the deadlines for getting
12 it on the ballot.

13 MS. JOHNSTON: Through the Chair. I
14 don't know off the top of my head; I'd have
15 to check.

16 COMMISSIONER BAKER: I think it's July
17 for August, and August or September for
18 November.

19 MS. JOHNSTON: I can follow up with the
20 Supervisor of Elections for that.

21 CHAIRPERSON BROCK: And if need be -- I
22 don't want to pull anybody off their
23 individual committee work, but if anyone
24 wants to talk on it outside, since I'm a
25 committee of one, and we are doing a little

1 bit of committee work here in the process on
2 this, but if after talking with Paige
3 there's some issues in there, what I may do,
4 Ms. Baker, is go ahead and notice a meeting
5 perhaps between us and put it out there to
6 where if anybody wants to come sit in and
7 talk through exactly how this works.

8 But in my estimation of walking through
9 it, it was going to be tight under this
10 schedule, but I don't know -- you bring up a
11 valid point. I don't know what the
12 deadlines are for getting it on the ballot.

13 Next -- and I'm going to probably turn
14 it over -- I'm sorry, yes, Mr. Griggs. Yes,
15 sir.

16 COMMISSIONER GRIGGS: Sorry.

17 To Ms. Baker's point regarding the
18 cycle, I actually think it's better to have
19 the outgoing council president make the
20 appointments, and then the incoming council
21 president manage the piece, because then it
22 sort of makes it a little more independent.
23 To me, it takes out the politics because the
24 incoming council president didn't really
25 have the relationship or handpick the folks

1 that are working on the revision.

2 The second thing is I think that -- and
3 this is my opinion -- the part where action
4 needs to be taken on the recommendations
5 should be a separate recommendation. It
6 looks to me like the procedure part, you
7 know, how we come together, is different
8 from the action that needs to be taken once
9 the recommendations are made. So I would --
10 in my mind, I see when you started the word
11 after the presentation to the Council, that
12 should be a separate recommendation. It
13 almost seems like, you know, they would
14 probably wordsmith that too as well. They
15 would probably figure out did we even have
16 that part. So let's just address it as a
17 separate recommendation. I do like that
18 recommendation. I'm totally for that part
19 where they take action.

20 And to Mr. Hagan's point, I'm with him
21 on that, because I think people will take an
22 opportunity to kind of -- if we give them an
23 opportunity to kind of strike things and
24 move them around, they will do that.

25 CHAIRPERSON BROCK: Oh, yeah.

1 COMMISSIONER GRIGGS: So it needs to be
2 set up so they can vote on it individually.

3 CHAIRPERSON BROCK: I don't know that we
4 can restrict their ability to amend. I
5 don't think we can, but we can certainly put
6 it as each one and if that's -- if that is
7 consensus and will of the body on that, I'm
8 happy to go back and re-craft that as
9 separate. And that's why I was putting it
10 down here as separate resolution on each
11 recommendation in there.

12 So, Mr. Schellenberg.

13 COMMISSIONER SCHELLENBERG: Thank you,
14 Mr. Chair. First of all, as I got this, it
15 does not say "draft," and I think it's very
16 important when you send out things to have
17 "draft" on there --

18 CHAIRPERSON BROCK: It doesn't?

19 COMMISSIONER SCHELLENBERG: I don't see
20 it on the top, which is what it should be.

21 CHAIRPERSON BROCK: I have it in the
22 body as a watermark.

23 COMMISSIONER SCHELLENBERG: I don't have
24 a watermark.

25 CHAIRPERSON BROCK: You don't have a

1 watermark? It says right there, "draft."

2 COMMISSIONER SCHELLENBERG: Okay. I
3 misread that.

4 Second of all, Paige, when you do these
5 things, historically, for council people,
6 you usually red-line it so we actually know
7 the changes. Could you make sure that the
8 changes are in this part so we can actually
9 understand what's going on?

10 CHAIRPERSON BROCK: The entire thing
11 would actually be a red line, because it's a
12 new section in the Charter.

13 COMMISSIONER SCHELLENBERG: I want to
14 know the old and new so I can see them both
15 together.

16 Second of all, if you go through -- I
17 would rather keep it in May, for a couple
18 reasons. Number one is being council
19 president, the first two months is a -- you
20 can ask your wife, Chair -- and it is a
21 fire. It's fire-breathing. The president
22 has lots of appointments to deal with. He
23 has to deal with the committees. He has --
24 and he's got a litany of other appointments
25 being made. And at the end of his term, he

1 has had a chance to take a deep breath and
2 have time to evaluate what's going on and
3 then make a decision on what's best, who
4 should be on the committee going forward.
5 So I would keep it in May just because in
6 August I don't think he has time, the
7 incoming president has time.

8 And you're assuming that Bowman --
9 President Bowman and Wilson didn't have any
10 discussions about this going forward, and
11 I'm pretty sure they did.

12 CHAIRPERSON BROCK: No. I'm not making
13 any assumption like that at all.

14 COMMISSIONER SCHELLENBERG: I'm just
15 making a -- so, and then the other thing is
16 in 10 years we're trying to narrow down, I
17 think, the priorities of what we want them
18 to really deal with. And I look at what
19 happened with the Constitution Revision
20 Commission in Tallahassee. They had like 39
21 people. And they came up with way too much.
22 They didn't prioritize, and they bundled.

23 And, yeah, they got -- there were some
24 things passed in legislature because it
25 sounded like a good idea, but, in fact, they

1 didn't do their job. Their job was to look
2 at it, figure out what are the three or four
3 most important things that should be dealt
4 with, and they didn't.

5 And I think that in 10 years, if you
6 allow -- telling the Council to deal with
7 all these things, you're going to not get
8 three or four; you're going to get possibly
9 10, 15 things that you think could go on.

10 One of the things we're working on are
11 what are the five, three. We're not looking
12 at 10 things we want them to look at. We
13 want to focus on what we see as the
14 essential, you know -- not essential
15 elements that we can improve on the city
16 government charter as it stands now.

17 So since we're not going to act on it, I
18 would like to, you know, just have Paige
19 work on some of these things going forward,
20 please.

21 CHAIRPERSON BROCK: Okay. Well, all
22 right. I will -- I tell you what I may do
23 is -- I'm sorry, yes, Ms. Baker.

24 COMMISSIONER BAKER: I just wanted to
25 say I tend to agree, Mr. Chair, with you as

1 submitting it as a whole document that they
2 can look at and amend. I think doing a
3 bunch of them or making them -- is just
4 going to convolute the process.

5 And I'd like to hear, Commissioner
6 Schellenberg, what your opinion is on that.
7 I'm not sure if you stated that just now
8 when you were speaking. Maybe you have a
9 better idea. If we're going to have them --
10 if we're going to recommend that they
11 approve or disapprove, what would be your
12 suggestion, as you've gone through the
13 process?

14 COMMISSIONER SCHELLENBERG: I appreciate
15 that. The issue has to do with every -- and
16 Paige can opine on this also. Every bill or
17 resolution is dealing with one issue only.
18 So if you bundle it -- first of all, it's
19 not a one issue thing. So each of these
20 things -- I didn't want to opine on it
21 because I don't think that's the way to do
22 it. But the City Council can -- as a
23 resolution, every issue has to be dealt with
24 individually and discussed individual, not
25 as a bundle issue.

1 COMMISSIONER BAKER: So it does have to
2 be --

3 CHAIRPERSON BROCK: Those are -- yeah,
4 those are all good points. I think I'm
5 definitely going to try and notice a
6 meeting, because I don't want to go through
7 it all here and I do have to step out and
8 deal with my matter.

9 We are still looking to get all the
10 recommendations from the individual
11 subcommittees by February 28th to have those
12 in a form so that we can vote during the
13 month of March and make sure we get
14 everything down. So I would encourage
15 everyone to continue working on that, with
16 that schedule. If you get it done earlier,
17 that's great, but definitely by the time of
18 our meeting on the 28th.

19 And, Ms. Santiago, I believe you were
20 going to go first. Was that what -- okay.
21 And I will step aside and turn the meeting
22 over to Vice Chair.

23 COMMISSIONER SANTIAGO: Well, thank you
24 so much. Thank you. I need to actually
25 leave a little early today, so if you'll

1 excuse me, I'll be leaving about 11 o'clock.
2 So I appreciate going first.

3 So our committee has met -- has only met
4 one more time since we came before the full
5 Commission. We had three speakers: We had
6 Sam Mousa, Dawn Lockhart and Joey Greive.
7 Unfortunately, we also had a fire drill in
8 the middle of our session. And so
9 Mr. Greive will have to come back and finish
10 his presentation.

11 But the meeting with the city members
12 was a little bit different. It was more of
13 a question-and-answer session. And so they
14 addressed different things, different
15 issues. They made a recommendation that we
16 utilize the CPACs, that we present
17 everything to the Mayor and get the Mayor's
18 consent on what we're working on as far as a
19 strategic plan is concerned, once that's up
20 and running.

21 They -- the recommendation was to focus
22 on government, members of government being
23 part of the Commission that's set up, but
24 also to have community involvement as it
25 goes through.

1 There was also a recommendation to
2 include the chief administrative officer as
3 part of the Commission that's going to be
4 putting together the strategic plan.

5 Based on Ms. Lockhart's presentation,
6 there is also a lot that's already happening
7 kind of in that same space of citywide
8 strategic planning. She's working, it
9 sounded like, mostly with nonprofits, but
10 they have been doing a lot of work. She
11 gave a presentation, which I believe has
12 been shared with the full Commission at this
13 point. There is a lot more -- there is a
14 lot more detail in that presentation, so I
15 would encourage you to look up some of those
16 key points that she had. Perhaps just a
17 bullet next to, but there is a lot more
18 depth to each one of those.

19 She also talked about utilizing
20 Neighborhoods department as they're already
21 doing a lot of outreach, 630 City. I mean,
22 just kind of utilizing some of the resources
23 that already exist in order to put the
24 strategic plan together.

25 Our next meeting we will have Bill

1 Gulliford come out and speak with us, and
2 then in January Joey Greive will come back
3 and finish his presentation due to our
4 interruption.

5 What we have done up to this point is we
6 have also divided the commissioners into --
7 so that each one of us will reach out to a
8 different city and perhaps come back in
9 January with -- if we can reach our cities
10 between now and then, come back with best
11 practices as to how they've done the work
12 that they've implemented in their cities.
13 So I'm looking forward to that meeting.

14 We've also started looking at calendars
15 and started kind of working backwards as to
16 how we will make our deliverable of February
17 28th. The idea is, for our next meeting,
18 that we would start to divide as to who is
19 going to write what portion of our
20 recommendation and how we can perhaps by the
21 middle of January have something to at least
22 start looking at and start noting on so that
23 we can make that final recommendation.

24 But, yeah, we're moving forward. It's
25 been, I think, having the city staff come

1 and speak to us was a good and enlightening
2 process for us. And the -- I have to say
3 thank you again to the commissioners on this
4 subcommittee because they have all been very
5 respectful and very attentive to the process
6 and have really come out. So I appreciate
7 all of their input in every meeting that
8 we've had so far.

9 VICE CHAIRPERSON KNIGHT: Thank you.
10 Any other comments or response, reaction to?
11 Commissioner Schellenberg.

12 COMMISSIONER SCHELLENBERG: Thank you,
13 Vice Chair. I was at the meeting. I got
14 confused about one meeting so I sort of sat
15 in the back and just sit and listened. And
16 Sam Mousa also spoke to our committee
17 recently.

18 And I want to address a couple things.
19 First of all, he said something in your
20 committee that is absolutely a
21 misrepresentation, because he said the
22 Blueprint for Jacksonville that Lori Boyer
23 did under the auspices of Bill Gulliford,
24 that I was assigned an assignment that I
25 didn't follow through with. That is

1 absolutely a pure fabrication.

2 Be that as it may, let me address some
3 of these things. Do most of you know what a
4 CPAC is? So help me out. I never
5 understood how these things -- I actually
6 went to some of them. I didn't go to most
7 of them, because most of them -- other than
8 zoning, most of them had a political agenda,
9 and I'm not quite sure why CPACs are so
10 important. I know Lori Boyer thinks they're
11 a great idea.

12 As a district representative, not only
13 did I have multiple town hall meetings, but
14 almost anybody that invited me to any kind
15 of function, I would go to hear what's going
16 on. So I'm not quite sure -- I understand
17 the concept behind a CPAC, but to -- as
18 Blueprint basically said, they want to give
19 them more power. I'm not sure why they
20 should be given more power than a district
21 representative if they're doing the job that
22 they're required to do, which is out in the
23 community all the time listening to people.
24 So I'm not quite sure why the CPACs are so
25 important to the Mayor.

1 And the question I would ask is did the
2 Mayor ever show up? Not did his staff show
3 up, but did he attend any of them? And,
4 yes, Mr. Mousa said they bring all the
5 presidents in of the CPACs to have a
6 discussion. Let's not get to hearing -- not
7 necessarily the noise, but all the
8 conversations involved and going on in the
9 CPAC.

10 Secondly, he talked about getting people
11 together to engage in the conversation, to
12 see globally what's going on in
13 Jacksonville. Well, there was a resolution,
14 2013-79, and it wasn't my idea, but it was
15 Jim Baily's idea at the Financial News and
16 Daily Report, and he said, Wouldn't it be
17 great to have a council of leaders? And the
18 council of leaders -- let me read what it
19 says, if you don't mind -- invites the CEOs
20 of the independent authorities, JEA, JTA,
21 JAA, JPA, the CEO of the Downtown Investment
22 Authority, and the chief executive officers
23 of the economic, along with the newly
24 elected school board. I also wanted to
25 include the presidents of the colleges.

1 So they all would get together. It
2 wouldn't be a noticed meeting, but they
3 could all get together and work together to
4 see what each of them were doing so they can
5 all grow from it, but also to see how they
6 might compliment one another.

7 Now, understand a lot of this is
8 actually still going on in the microcosm,
9 almost all the independent authorities get
10 together now to talk about how they
11 collaborate. All the hospital
12 administrators are working together to
13 collaborate to move forward. The college
14 presidents are all doing it. All these
15 things are happening.

16 And if you would bring those groups
17 together once a quarter, once a half a year,
18 you would solve the problem that are some of
19 the structural problems going forward. It's
20 a resolution.

21 Mayor Brown didn't do it. And his issue
22 is, I met with them individually. That's
23 not the point. The point is, as a body of a
24 whole, to get all these influential people,
25 people who have huge things going on in the

1 city, to get them together, to listen to one
2 another on what's going on out there. So
3 those are my comments.

4 I don't want to have you go forward
5 with -- the resolution is 2013-79, it
6 clearly states you can add or subtract
7 people going forward. But I think it's the
8 Mayor's responsibility, as the leader of
9 Jacksonville, to get these people together
10 as a whole, not individually, as a whole.

11 And, anyway, that was my two couple
12 things. There are other things I would like
13 to opine about, but I've spoken too much. I
14 appreciate it. And those are the things you
15 should be -- there's already fundamentally
16 things out there that can be done, that
17 already have been presented that aren't
18 being done.

19 VICE CHAIRPERSON KNIGHT: All right.
20 Commissioner Lisska.

21 COMMISSIONER LISSKA: Thank you, Madam
22 Chair. What I would like to say, and
23 through the Chair to Mr. Schellenberg
24 specifically, but to the commissioners here,
25 the Committee, Strategic Planning Committee,

1 really has not had the opportunity -- we
2 have not had the opportunity to discuss the
3 comments that were reported to date. So as
4 Chair, Ms. Santiago, was reporting what we
5 heard up until the fire drill. And we were
6 saving our discussion time for later in the
7 agenda. So his remarks are appreciated and
8 helpful, at least helpful to me. And I hope
9 to others on that committee and to this
10 commission as a whole. But there was no
11 discussion; we're still factfinding and
12 discussing typically toward the end of a
13 meeting as possible so we don't interrupt
14 the flow of presenters.

15 VICE CHAIRPERSON KNIGHT: Thank you for
16 your comments.

17 Any other comments?

18 COMMISSIONER DENTON: Yeah.

19 VICE CHAIRPERSON KNIGHT: Excuse me,
20 Mr. Denton.

21 COMMISSIONER DENTON: We in the Urban
22 Services District Subcommittee also had Dawn
23 Lockhart, as our Chair will report briefly,
24 in a moment. And she also talked about
25 CPACs there. In fact, actually said that

1 she thought that, if we were to recommend
2 creation of a DIA-like entity, that it'd be
3 based on, she said, the existing
4 infrastructure of CPACs. So I had the same
5 reaction that Mr. Schellenberg did, because
6 I know very little about CPACs.

7 Ms. Mills, who is not here today, does
8 know something about them. And she said
9 that they were created by executive order,
10 Mayor Austin in the '90s, and they're not in
11 the Code or the Charter. They can be
12 disbanded whenever a mayor decides to do it.

13 She said that the CPACs, as she
14 understands it, all operate -- I'm sorry,
15 I'm quoting Ms. Mills. It's Jeff Clements
16 that I should be quoting here. I apologize
17 for that. I read over it.

18 So Mr. Clements said they can be
19 disbanded whenever anyone wants to. He
20 understands that the CPACs all operate
21 somewhat differently from each other
22 depending on the neighborhood, and they have
23 some common characteristics. So,
24 apparently, in some neighborhoods they are,
25 in effect, the homeowners' association, but

1 in others -- so we had the same discussion,
2 Mr. Schellenberg, and we agreed, and I think
3 Ms. Mills is going to invite her CPAC leader
4 for our next meeting.

5 But both those recommendations came from
6 Dawn Lockhart, who is in the mayor's office,
7 I think. So that's the background on that.

8 And we also share the concern about
9 how -- let me rephrase that. I'm concerned
10 about how an Urban Core Investment
11 Authority, how serious it would be if it
12 were based on something as ephemeral as,
13 apparently, what CPACs are.

14 VICE CHAIRPERSON KNIGHT: I know
15 Commissioner Hagan wants to make a point.
16 But I'd like to also say -- I was just
17 trying to look for it online. But I think
18 there was a posting by COJ inviting the
19 community to come and learn about them,
20 about CPACs. So I would ask maybe Jeff if
21 there is -- there was a posting, I saw a
22 posting somewhere about inviting the
23 community to learn about CPACs, if we could
24 get that information and share it with the
25 commissioners. And maybe in the future, if

1 you're interested to learn more, that
2 information can be shared.

3 COMMISSIONER HAGAN: Thank you, Madam
4 Chair.

5 I have dealt with CPACs quite a bit
6 being on the Planning Commission for seven
7 years; I got to see them a lot. And I
8 apologize, I haven't been able to attend a
9 lot of the subcommittee meetings, for one
10 reason or another. But I'm interested to
11 have that further conversation about where
12 CPACs are going.

13 In my just personal opinion without
14 being there for the presentation, that I've
15 witnessed with CPACs, it's more about they
16 need more clear direction and more structure
17 on what they're creating. Because if you
18 say, Hey, put together this seven-member
19 body, and it has to be members of the
20 community, and you put them all together,
21 it's no different than RAP and SPAR. And so
22 they're going to create it however they want
23 to. So why I think CPACs could be a very
24 good thing, I think they need more structure
25 on what we're looking for as a city and what

1 we're asking them to do. And also kind of
2 their direction, what are we looking for
3 them to have comments on and come to the
4 Planning Commission and speak on rezonings
5 and land use changes and things like that.

6 If we're not looking for them to make
7 political decisions in the community, then I
8 think it needs to be very clear to them.
9 But if we give them that rope, then
10 absolutely, everybody is going to have an
11 opinion on everything. And they're going to
12 take votes on it, and it will be the opinion
13 of the CPAC, which is representing the
14 entire community.

15 So I don't know that they're a terrible
16 thing, but I think it is something that
17 needs to have better structure around them
18 and more clear direction.

19 CHAIRPERSON BROCK: Mr. Griggs.

20 COMMISSIONER GRIGGS: I was probably
21 going to save my comments until our Chair's
22 efforts, but since we opened it up and then
23 Commissioner Denton spoke --

24 CHAIRPERSON BROCK: Well, we do have
25 some CPAC folks here that can offer us some

1 input.

2 COMMISSIONER GRIGGS: Okay. My comment
3 on the presentation that we had, which was
4 pretty much identical -- in fact, Ms. Boyer
5 probably offered the same analysis when she
6 was presenting to us in the subcommittee.

7 For me, knowing our CPACs operate for
8 the work that we're doing, it would really
9 be more of an engagement in an advisor
10 capacity. I don't see any structural help
11 to what we're trying to do here, because
12 it's all volunteer. People are showing up
13 because they believe in their community,
14 which is great.

15 But I think for a lot of the work that
16 we're trying to do, we're trying to have a
17 larger impact on infrastructure of
18 ordinances and the Charter itself. And
19 while the work the CPACs are doing may be
20 included in what's being done, I don't
21 really see what they were getting at with
22 sort of leading some of the processes that
23 we've been discussing. So I appreciate the
24 input Ms. Lockhart and Ms. Boyer brought
25 regarding that, but I don't really see how

1 that applies in a major way to the work
2 we're trying to do.

3 CHAIRPERSON BROCK: Okay. Are you from
4 the C --

5 MS. CLARK-MURRAY: Good morning. Yes,
6 we are.

7 CHAIRPERSON BROCK: Just come up here,
8 give us name and address. And if there are
9 questions that have been presented that you
10 can provide some input on, we would love to
11 hear it.

12 Ms. CLARK-MURRAY: Good morning to
13 everyone. My name is Tyrona Clark-Murray.
14 I'm the Chair for the Northwest CPAC, and I
15 reside at 1030 Detroit Street, Jacksonville,
16 Florida 32209 (sic).

17 I'm sorry, it sounded as if it was on.
18 Well, I think they heard me though.

19 COMMISSIONER SCHELLENBERG: It's
20 recording.

21 MS. CLARK-MURRAY: I'll slow down for
22 your sake as well.

23 COURT REPORTER: Thank you.

24 MS. CLARK-MURRAY: Good morning. Can
25 you hear me now? I hate using that phrase.

1 My name is Tyrona Clark-Murray, that's
2 T-y-r-o-n-a C-l-a-r-k-hyphen-M-u-r-r-a-y.
3 And I reside -- first of all, I'm the
4 Northwest CPAC Chair. This is my third year
5 as Chair. And I reside at 1030 Detroit
6 Street, Jacksonville, Florida 32254.

7 MS. PRYOR: She's a lot taller than I
8 am. My name is Kim Pryor, and I am the
9 incoming Urban Core CPAC Chair. I served as
10 vice chair for the past three years, and I
11 was on the regular CPAC board before that.
12 I reside at 245 West Fifth Street,
13 Jacksonville, 32206.

14 CHAIRPERSON BROCK: All right. So you
15 heard some of the comments and questions. I
16 was wondering if you had some input for us
17 on this topic.

18 MS. PRYOR: She does.

19 MS. CLARK-MURRAY: And like many other
20 people, I had planned to leave at 9:45
21 because I told my boss I would be back to
22 work, because I'm also a middle school
23 teacher. So in about 40 minutes I will have
24 a group of 25 kids waiting on me.

25 So first of all, I strongly disagree

1 with some of the things I've heard here. I
2 think it's just a matter of common sense.
3 You cannot make a comment on something that
4 you have not experienced.

5 And I don't know about where many of you
6 live, but I don't recall seeing any of your
7 faces, especially those who spoke here, at
8 any of my CPACs. And I know the CPAC is
9 open to anyone. So you don't have to live
10 in Districts 9, 8, or 10 to attend.

11 CPACs, we serve the function just as it
12 is outlined in the executive order. We are
13 a link between neighbor -- the
14 neighborhoods, the community, and city
15 government. We hear issues that perhaps
16 aren't as -- aren't large enough to be
17 brought to the city, before the City
18 Council, and we get those problems solved
19 for people, and they appreciate it.

20 I know my particular CPAC, we have at
21 least -- we're heavily attended, and we have
22 at least 50 people there every second
23 Thursday of the month, with the exception
24 obviously of the times that we don't meet.
25 And they bring us all kinds of concerns. It

1 could be a street, it could be something as
2 simple as it needing to be paved. It could
3 be something as, once again, simple as
4 someone dumping tires in their neighborhood
5 knowing that that's illegal. And so we have
6 city staff members there who respond to
7 those particular needs.

8 And I know you may say, Well, that is
9 kind of minute. Not necessarily because we
10 also draft resolutions. In fact, the last
11 resolution we drafted had to deal with the
12 adult arcades. And I specifically, although
13 I live in District 9, I went over to Mayport
14 and I spoke with -- walked the neighborhood,
15 talked with some of those community members
16 who were affected by the most outrageous --
17 I'm going to say -- robbery of one of those
18 adult arcades where the gentleman robbed the
19 arcade. And then he went into the
20 neighborhood to get a vehicle so that he
21 could get away. And he wound up -- and you
22 all should recall this. The gentleman who
23 he robbed had a heart attack and died as a
24 result of so many of those -- of the police
25 chase and all of the other aspects that

1 snowballed as a result of him robbing that
2 arcade.

3 So we drafted a resolution to help
4 support. And I cannot think -- I think it
5 was Ferraro's bill regarding the dissolution
6 and nuisance order regarding those arcades.

7 So we function. We function. We just
8 don't have the publicity, I think, that we
9 need in order to help people know, such as
10 yourselves, that we are functioning and
11 we're functioning very well. And I'll leave
12 it at that and let you speak, because I have
13 a whole lot I can say.

14 MS. PRYOR: She's been chair a lot
15 longer than I have so she has a lot more
16 information as far as that goes. But I will
17 take it from an Urban Core perspective. We
18 have several members on our CPAC. We don't
19 have as much citizen attendance as other
20 CPACs, but we're working on that. But when
21 we do have attendance, they're bringing
22 items to us that are very important to them.

23 One of the issues that we dealt with was
24 the potential closing of the railroad
25 crossing at Carmen that would separate the

1 east side from Springfield. That was --
2 they were trying to close that because they
3 don't want to maintain those crossings. We
4 had opinions on that and made
5 recommendations.

6 We also do -- review zoning changes when
7 they are brought to us. They're not always
8 brought to us. And when they are brought to
9 us, they're not brought to us timely so that
10 we have enough time to even review it. I'll
11 give an example where I think that the CPACs
12 in general could help out. And I believe
13 that any time a public hearing is going to
14 be held by one of the commissions, that the
15 CPAC should be notified.

16 We have a problem in this city with
17 notification. Case in point, there was a
18 recent request brought up before the
19 Historic Preservation Council to demolish
20 seven historic homes in downtown. So no one
21 knew about it. There was no notice. There
22 was no blue sign, nobody knew anything about
23 it. So no one was there to even talk about
24 it or to defend these historic structures,
25 and the Historic Preservation Commission

1 voted to approve. I don't know why you
2 would vote to demolish contributing
3 structures in a historic district, but they
4 did.

5 So if the CPAC was informed that was
6 happening, then we could have taken measures
7 to have someone at that hearing to talk
8 about it, because preservation is,
9 obviously, quite important to the Urban
10 Core. We have a lot of historic structures
11 that need to be saved.

12 So I think that if city government would
13 utilize us more, that we could be your boots
14 on the ground. We could be the ones to
15 really get the information disseminated into
16 our neighborhoods.

17 Sometimes people feel a little
18 intimidated coming and talking in front of
19 City Council or people who are deemed to be
20 a little higher up; whereas, the CPACs, you
21 know, we're neighbors, we're your
22 neighborhood. And they may feel more
23 comfortable coming and talking to us.

24 I encourage you to perhaps even codify
25 CPACs so that they do continue to function

1 and do continue to do the good work that we
2 do. And I'm open for any questions that any
3 of you may have.

4 CHAIRPERSON BROCK: Mr. Griggs has a
5 question.

6 MS. CLARK-MURRAY: There is one other
7 person.

8 CHAIRPERSON BROCK: One other person,
9 okay. But Mr. Griggs has a question for
10 you, Ms. Pryor.

11 COMMISSIONER GRIGGS: Thank you. I
12 appreciate your comments, and I don't want
13 you all to think that there is not an
14 appreciation for the work that happens with
15 CPACs. I used to work for the Health
16 Department, and I was the representative who
17 attended CPAC meetings. So I'm very
18 familiar with CPACs and how they work.

19 But what we're trying to get here, what
20 we're trying to get at here, at least in our
21 subcommittee, which is the Urban Services
22 District, we're looking at a strategic
23 approach at addressing issues that have been
24 festering since before consolidation. And
25 we want to address those issues so the

1 connectivity of the work that goes on in
2 these neighborhoods is important. And from
3 what I understand, what I've seen is, like
4 you just mentioned, you don't know, you
5 don't have any information about things that
6 are happening until they happen; right?

7 MS. PRYOR: Correct, a lot of times.

8 COMMISSIONER GRIGGS: What we're trying
9 to address at this level, in my opinion,
10 Mr. Chairman, is how do we neutralize that
11 with -- you know, through the Charter. The
12 work that CPACs are doing is certainly
13 important on an engagement level, because
14 you mention yours is very robust, you have
15 light attendance. How do we equalize that?
16 How do we make yours as important as hers?
17 Northwest as important as Urban Core?
18 Because the people who are more represented,
19 who have the most folks showing up -- at
20 Regency library it was always packed, right.
21 And they moved that meeting someplace else.

22 But if they're not -- people are not
23 showing up, you're probably not being heard
24 as much as you'd like, right. But I know
25 for our subcommittee, what we're trying to

1 do is figure out a way to connect all of the
2 resources so that strategically we can
3 address issues in neighborhoods and bring
4 them -- you know, remove some of those
5 disparities happening over time.

6 MS. PRYOR: If I may, through the Chair,
7 address Council (sic) Member Griggs. Just
8 because we don't have attendance, doesn't
9 mean one CPAC is more important or more
10 heard than the others. One of the purposes
11 of the CPACs is to have members who are
12 connected with the community, nonprofits and
13 so forth. And so the Urban Core CPAC does
14 have several members that are heavily
15 connected to the community; and therefore,
16 they bring their community's concerns to
17 their urban core CPAC as a body. So just
18 because we may not have the amount of public
19 attendance that another CPAC has does not
20 mean we are not connected to our
21 neighborhoods.

22 COMMISSIONER GRIGGS: I think you
23 misunderstood me. I appreciate you, again.

24 I'm interested in knowing how a project
25 is happening in Northwest area CPAC impacts

1 Urban Core CPAC, that's where we're trying
2 to go. And that's the kind of strategic
3 connectivity we're looking for. So if the
4 work we do on this level helps what you're
5 doing, that's fine. But I don't know, I'm
6 just going to say I don't really have any
7 confidence in the fact the way it's
8 happening helps that.

9 CHAIRPERSON BROCK: Okay.

10 MS. CLARK-MURRAY: Well, I would say
11 that -- well, in addition to serving as
12 Chair for Northwest CPAC, I'm also a member
13 of the North Florida TPO CAC. So I can
14 think, first of all, connection would be,
15 for example, infrastructure, just thinking
16 about the roads. There may be a road in the
17 northwest quadrant that needs to be
18 resurfaced, that needs maybe to be reduced,
19 that people take to get to the Urban Core.
20 So there is also a connection there.

21 And it may be Districts 9, 8, and 10,
22 you know, you all are citizens of
23 Jacksonville, the fact that just because I'm
24 saying 9, 8, and 10, does not mean that
25 they're together. And what I mean by

1 together, I mean there is a continuous line
2 from 9 to 8 to 10. Nine scatters from
3 the -- from US 1 all the way to 103rd
4 Street -- sorry, to Collins Road. And it is
5 not a straight line. It weaves throughout
6 that area, through 10, over to 44, so it's
7 not a straight line.

8 So there isn't anything that happens in
9 Northwest that actually isn't affected by
10 the Urban Core. So there is a -- because of
11 the way Jacksonville is organized, there is
12 always a connection there. So there are
13 projects that are happening near the Urban
14 Core that I receive notices from the
15 Planning Commission -- in fact, I keep a
16 notebook of them. In fact, I'm going to try
17 to get off work a little early -- my boss is
18 not going to like that, "I'm so tired of
19 you," but I ask for permission because I
20 want to be involved and I want to help solve
21 the problems that people have. And I want
22 to know what's being built in the community,
23 because I've seen instances where -- in
24 fact, I took a photograph of it because it
25 appalls me so much that there is a storage

1 unit maybe about 10, less than 10 feet from
2 someone's home where they live every day.
3 They have people driving next door to get
4 their things. I'm sure storage area, the
5 facility, the lights come on, go off.

6 And to me, that's poor planning, that
7 should not have been approved. At least the
8 person who decided to build that storage
9 unit there should have given that homeowner
10 an opportunity to buy them out. I would not
11 want to live right next to a storage
12 facility. If I was a member of Council, I
13 would not have approved that project, but
14 I'm digressing. We're all connected and
15 we're all affected.

16 COMMISSIONER GRIGGS: Thank you. I
17 appreciate that. I'm going to let our
18 subcommittee Chair Ms. Ann-Marie Knight
19 talk -- she's going to talk about it, but
20 one of the priorities we talked about was
21 septic tank prioritization.

22 MS. CLARK-MURRAY: It's standard all
23 day. We are working on that.

24 CHAIRPERSON BROCK: Actually, you can't.

25 MS. CLARK-MURRAY: I can't. I have to

1 get to work. This is voluntary.

2 CHAIRPERSON BROCK: I appreciate that.

3 Is there anything more on strategic planning
4 for us to deal with?

5 Okay. Then thank you all very much.

6 And, Dr. Welsh, I see you have Urban
7 Core. So what I would like to do is hear
8 from Ms. Knight, as chair of the Urban Core
9 Subcommittee for their report. It may
10 answer some of the questions or whatever you
11 have with regards here. But I would like to
12 go ahead and move us on to that part of the
13 agenda. And then I have your card and you
14 can speak on that.

15 VICE CHAIRPERSON KNIGHT: Good morning.
16 So I apologize for my missing the meeting
17 last time. Since our full group's meeting,
18 we've had two guest speakers. And as
19 disclosed and shared, it was Dawn Lockhart
20 and Lori Boyer.

21 Commissioner Griggs and the members of
22 our subcommittee shared an update with you
23 last time. And, really, I watched the video
24 from the session you had. And I wanted to
25 really kind of emphasize why we needed to do

1 so much historical factfinding. I
2 appreciate Commissioner Schellenberg's
3 comments about you've looked at a lot of
4 data. Well, you can't address the future
5 without really trying to understand the
6 past. And I think in looking at some of the
7 data from the past is probably part of the
8 problem. So our framework remains the same
9 of gathering historical facts; and we've
10 done quite a bit of that.

11 The next piece that we're really in the
12 midst of right now is trying to understand
13 current state, whether it's CPAC value,
14 whether it's the idea of a DIA and how would
15 that funding come about. And, actually,
16 I've not said this in a subcommittee yet,
17 but what's the true geography, the geography
18 of at consolidation the GSD, the General
19 Services District, which is what they
20 defined then and what are we truly defining
21 now?

22 So we're still in our factfinding state.
23 I think Commissioner Lisska alluded to the
24 same point, that we have to gather all of
25 this, right. So we have four solid

1 months -- thank you, Chair -- to really
2 gather all the information and then sit down
3 in January to really talk together publicly
4 about what's our next steps, and who can
5 lead whatever type of work we propose. Is
6 it a DIA? Is it the Northwest Jacksonville
7 Economic Development Trust or a type of such
8 leadership or a CPAC? And what will they
9 need and what are the barriers to their
10 success? So when we come back together with
11 our official report, that's the direction we
12 want to be able to offer you.

13 Based on the facts of what we know from
14 septic systems, we had a full discussion on
15 how our septics decided. How -- who makes
16 the decision, there is a priority matrix
17 that the Department of Health shares with
18 the City, and then we are waiting to see
19 what the City's response to that and how
20 they prioritize. And so should that be
21 reassessed? Is there opportunities to maybe
22 suggest how the process is being managed for
23 septic, streetlights and the like? And so
24 that's really where we are.

25 I'm confident that, regardless of all

1 the data that we are pulling together right
2 now, it is providing us a clear picture of
3 the past and the gaps, to be honest, of what
4 we can offer as a group, because we want to
5 offer something that is realistic within the
6 domain of what City Council and our city
7 leaders can do.

8 Commissioner Mills, I know she's not
9 here. She talked quite a bit about the
10 Blueprint For Improvement II. And she
11 emphasized -- and I thought it would be
12 valuable to share it here -- and of course
13 you have our minutes. She emphasized and
14 encouraged the adoption of previous
15 recommendations. And that's her thought,
16 that's where she's thinking today. And she
17 will, I believe, share some additional
18 thoughts around that.

19 When Commissioner Boyer talked, she
20 shared quite a bit about -- I want to make
21 sure I get this correct -- that a large
22 part -- excuse me, research found a large
23 proportion of capital expenditures were
24 already going into old core city urban
25 areas, and those are her words not mine.

1 And she was concerned that if we propose
2 any kind of mandate for dedicated funding,
3 that it might actually undermine existing
4 processes. So it's important for our
5 subcommittee to really understand what are
6 the processes today. We got a glimpse of
7 the past, we can't fix the past. But how --
8 what are the processes today that maybe
9 warrant our research and opinion going
10 forward. So that's in a nutshell really the
11 high level. I turn to my fellow
12 commissioners on the subcommittee to add
13 additional thoughts.

14 CHAIRPERSON BROCK: Mr. Denton.

15 COMMISSIONER DENTON: That was a good
16 report. I would add one thing: Both
17 Ms. Boyer and Ms. Lockhart cautioned us on
18 the possible creation of an Urban Core
19 Investment Authority, that a phenomenon that
20 we might face would be an attitude toward
21 the rest of the city, that they were being
22 left out. And we might get a lack of
23 support putting a lot of resources into one
24 part of the city.

25 And I -- I don't know if Ms. Boyer was

1 reflecting on maybe this wasn't originally
2 an issue with the DIA. We talked about the
3 political campaign where Mayor Brown
4 defeated a candidate who referred to
5 downtown as just another neighborhood. And
6 that was a big issue in that campaign. So
7 that was a caution that they gave us, and
8 something that I think we need to keep in
9 mind as we go forward in talking about this.

10 CHAIRPERSON BROCK: Yes. And the
11 funding issue is always -- having raised
12 some money for schools and then to find out
13 that the budget was actually adjusted
14 downward to match the funding that we had
15 raised from outside sources. It's always an
16 issue on that.

17 Mr. Griggs, you had something else to
18 add?

19 COMMISSIONER GRIGGS: Go ahead.

20 CHAIRPERSON BROCK: Mr. Schellenberg.

21 COMMISSIONER SCHELLENBERG: One area
22 that you did not mention, and I think I have
23 sort of danced around it, it won't happen,
24 but I think there could be a statement that
25 one of the problems 50 years ago are the

1 minority access group districts in
2 Jacksonville. We have two districts,
3 because of the minority access group, we
4 have two council people that not only
5 represent downtown and its split, but it
6 goes all the way out to the Nassau border.
7 And so because of the make-up of minority
8 access during the census, and it's going to
9 be coming up in the next two years, this
10 committee could be bold and say, We want to
11 do away with them.

12 Now, let me give you the background --
13 and let me tell you why I'd do it. I think
14 if you had a city council person that
15 basically focused almost completely on the
16 urban area, that gives it a presence that it
17 doesn't have. You have two people
18 representing this area, I think it's Ju'Coby
19 Pittman and Reggie Gaffney. They basically
20 come from St. Johns River all the way up to
21 Nassau County. So they have a divergent of
22 constituents, as well as priorities in both
23 areas. So if you just basically took
24 whatever that number is, it's around 70,000,
25 and basically made it downtown, I think that

1 you would have a lot more focus on that
2 district council person to some -- to
3 address some of the things that I hear going
4 forward.

5 Now, understand that when I made a
6 proposal, because I was on the charter --
7 the redistricting committee, when I was
8 there, we cut the minority access, it was
9 voted successfully. But if you looked at --
10 and it's important to look at, I think.
11 Look at the council districts, okay. And if
12 you looked at one side of the river, they're
13 fairly compact, they're a community of
14 interest. But if you looked at -- because
15 of the minority access districts, you have
16 two of them from downtown, you basically
17 have one from Riverside all the way out to
18 Clay County, and then you have two other
19 minority access districts that are -- one is
20 Garrett Dennis and I can't think of the
21 other person, but basically they parallel
22 for miles just a straight line. One street
23 might be one person, one -- there is no
24 focus -- I'm not knocking the council
25 people. But you need to have focus. And,

1 anyway, when I made the presentation, I was
2 unsuccessful.

3 Because of the partisan nature of our
4 world, the republicans hated the idea,
5 democrats liked the idea. And the reason
6 why republicans didn't like it is because it
7 made many other districts competitive, okay.
8 That means that you wouldn't be over -- the
9 democrats liked it because they had better
10 chances to win more seats, not just the
11 minority access districts.

12 And I think as somebody of fair play, I
13 think that -- I don't -- this Commission,
14 recognizing that we don't have any power,
15 but recognizing maybe minority access
16 districts of 50 years ago are no longer
17 applicable, because we've had a black mayor,
18 a black sheriff, and I think that hopefully
19 we're beyond this. But I don't know.

20 But I think that going back to my
21 fundamental question, you need a city
22 council person focused on the Urban Core.
23 And until we do away with minority access
24 districts, it's not going to happen. Thank
25 you.

1 CHAIRPERSON BROCK: All right. Thank
2 you. I take on a phrase that you used, to
3 be bold. And I hear and I read the minutes
4 of the caution of you get a pushback of
5 saying, Well, we're putting more emphasis on
6 this neighborhood than others in the city.
7 I think it's appropriate because we have all
8 heard about the unfulfilled promises of
9 consolidation. So my counter to that would
10 be that this is a unique neighborhood in
11 comparison to others because there were
12 significant promises that were made to that
13 community to get buy-in on consolidation.
14 And I believe we've all heard how many of
15 those have been unfulfilled.

16 So while I appreciate the political
17 nature of actually getting that buy-in. I
18 think it's something worth perhaps planting
19 the flag on, because it's important.

20 Wow, I must have said --

21 COMMISSIONER GRIGGS: I was already up.

22 CHAIRPERSON BROCK: Oh, you were already
23 up, Mr. Griggs.

24 COMMISSIONER GRIGGS: Since Mr. Denton
25 made the comment, it kind of came back to me

1 so clearly. And I heard both of them say
2 the same thing. And I couldn't let them
3 leave the room without giving my two cents
4 in that regard. I just don't think that as
5 a community we have leadership naive enough
6 to believe that we can turn our backs on all
7 the things that's happened over the last 50,
8 60 years and say, just because we have an
9 area that needs the most attention, we're
10 afraid to do it because of political
11 reasons. It's obvious there are problems
12 with the Urban Core that we need to invest
13 in above and beyond anything else. And we
14 can pull economic development projects out
15 of the sky for no particular reason
16 whatsoever. But when it comes time to
17 invest in our neighborhoods, particularly in
18 the Urban Core, it becomes a political
19 problem. And I just reject that. And I
20 appreciate the caution, but I think that's a
21 little bit short-sided. We should proceed.

22 CHAIRPERSON BROCK: Okay. Mr. Denton.

23 COMMISSIONER DENTON: I agree with both
24 Mr. Brock and Mr. Griggs. I'll plant my
25 flag there too. Partly for promises not

1 kept during consolidation, but also for
2 something that has resulted in part from
3 that, which is where the area we're talking
4 about is where the poverty is worse, where
5 there is way too much senseless crime. It's
6 all over the city, but it's -- it grows out
7 of the poverty and some of the conditions in
8 the Urban Core. It's the heart of our
9 education issues.

10 And if we, as a city as a whole, don't
11 care about that neighborhood, then we don't
12 care -- that larger community, then we
13 really don't care about the city. So I
14 would plant my flag alongside yours for both
15 those reasons, not just because of the
16 historical fact of not keeping our promises,
17 but for the socioeconomic issues that have
18 resulted from that and other things that
19 have created something that as a city we
20 shouldn't live with, including growing out
21 of that, but also structural racism.

22 CHAIRPERSON BROCK: Mr. Schellenberg.

23 COMMISSIONER SCHELLENBERG: I'm sorry.

24 COMMISSIONER GRIGGS: I just wanted to
25 add --

1 CHAIRPERSON BROCK: Mr. Griggs, for the
2 second time.

3 COMMISSIONER GRIGGS: -- really quick,
4 one of the problems and one of the concerns
5 we heard over and over again, How are you
6 going to pay for it? We heard from a
7 representative from LISC that other
8 communities pay for projects like this, or
9 pay for community investment through
10 community benefit agreements. And they pass
11 policies that say that, if somebody is going
12 to come in and do a major project, they're
13 going to spend millions and millions of
14 dollars. They have to apportion that money,
15 a percentage of that money has to go into
16 the community benefit agreement portal. And
17 then they use that money to go back into the
18 community support areas that have been left
19 behind or areas adjacent that they're not
20 going to have an impact on and make sure
21 that those neighborhoods, those communities
22 don't get left behind.

23 We see it over and over. We see
24 development happening right up to and right
25 next to some of our most devastated areas,

1 and nobody thinks to cross the street and
2 help them out. So that is one way. And I
3 know our subcommittee, we are looking for
4 other ways to get them funded as well.

5 CHAIRPERSON BROCK: Ms. Knight.

6 VICE CHAIRPERSON KNIGHT: Nothing in
7 depth to add, but just when Commissioner
8 Denton mentions the data that is driving --
9 one of his driving thoughts, health as well
10 needs to be included, because there is a
11 significant disparity between the life
12 expectancy in the Urban Core compared to
13 other communities. And I just want to be
14 sure that, when we think about the data that
15 drive the thoughts, I think that is a key
16 indicator of the wellness overall of the
17 community and should be part of the
18 conversation.

19 CHAIRPERSON BROCK: Ms. Lisska.

20 COMMISSIONER LISSKA: Yes. Through the
21 Chair to the Chair of the committee. When
22 do you think your committee will define the
23 geographic boundaries? If I understood you
24 right, you haven't done that yet. And I
25 think that's going to be critical and it's

1 certainly going to be critical to coming up
2 with some sorts of analysis for different
3 projects and different costs, not that the
4 committee would be expected to come up with
5 all those numbers and figures, but some of
6 them likely will be necessary for the -- for
7 your work and for the final recommendations.

8 VICE CHAIRPERSON KNIGHT: Right. So our
9 outline stays the same. And our goal in
10 January is to understand and define the
11 opportunities. And those definitions would
12 include mapping.

13 COMMISSIONER LISSKA: And I would agree
14 with the Committee Chair that health is
15 critical. And what you've already had and
16 you're going to have more of it, the City
17 will be forced to step in, in an emergency
18 measure if there is not some sort of plan.
19 Again, it's things like septic tanks. I
20 mean, that is a major health issue. The
21 City has already stepped in there
22 previously, but it's probably going to
23 continue to happen because you have to
24 provide for waste and you have to provide
25 for water. I mean, these are major

1 necessities that a government would
2 typically provide unless they allow
3 development that doesn't provide those
4 things. And that's clearly what has
5 happened many decades back.

6 VICE CHAIRPERSON KNIGHT: Right. To
7 your point about health, the news are the
8 news. So this particular week, City of
9 Jacksonville gave UF Health \$8 million, but
10 that's for the delivery of health. What
11 we're talking about really is to change the
12 trajectory of wellness and the need for
13 using health resources as well, I think, is
14 in your comment, not just monies to -- which
15 are important, but also to change the
16 trajectory and the burdens in lieu of
17 healthcare resources.

18 COMMISSIONER LISSKA: Through the Chair,
19 you, Mr. Brock.

20 I would just like to say, yes. I mean,
21 I realize your background, and I'm coming at
22 it from just saying there are other issues
23 involved in community health. And certainly
24 I see the governments just critical
25 requirement to the citizens would be health

1 and safety. Those are two that are
2 absolutes.

3 VICE CHAIRPERSON KNIGHT: I agree.

4 CHAIRPERSON BROCK: Okay. Dr. Welsh.

5 DR. WELSH: Thank you.

6 CHAIRPERSON BROCK: If you could please,
7 name and address.

8 DR. WELSH: Three minutes. I said five,
9 but three now.

10 COMMISSIONER SCHELLENBERG: Pull the
11 mike down. There you go. Thank you.

12 DR. WELCH: Thank you. Evie Allens
13 Welch. (Microphone adjustment.) That's not
14 on my three minutes.

15 CHAIRPERSON BROCK: I'll reset it.

16 DR. WELCH: I'm Evie Allens Welch. I
17 live in the Cathedral District. When I came
18 to town, I was in District 10. That was
19 1981, Leadership Jacksonville '81. I say to
20 you my address is 701 North Ocean Street,
21 Apartment 1608. District 10 is entirely
22 different from my district where I am
23 living.

24 I appreciate, I can see the longevity of
25 the late Austin's vision for neighborhoods.

1 Right now I'm standing before you wearing
2 three hats, Cathedral District, Delta Sigma
3 Theta Sorority, Leadership Jacksonville, and
4 some others I'm not going to share with you.

5 But the main thing that I want you to
6 really understand is that the Cathedral
7 District is entirely diverse. I am a member
8 of the board person. As a member we have
9 been working very hard with one particular
10 problem; and that is, a perception of the
11 area not being safe. And from a senior
12 perspective, they don't like to come out
13 unless they can see someone that they know.
14 Our meetings have to be after 5:30 because
15 city people are involved.

16 From a structural standpoint, I think
17 you should continue it, because as a person
18 who sits as the committee woman for District
19 713, that's Voting District 713, it begins
20 at the Landing -- not the Landing, I'm
21 sorry -- way down on the river toward the
22 river bend, takes up part of the back, it
23 follows the river all the way over to
24 Margaret Street.

25 You are correct, the structure with the

1 voting City Council Districts are entirely
2 different where I leave off. Then you
3 have -- Gaffney is my representative. And
4 it goes from the river all the way back to
5 the other river, the Trout River. It may be
6 farther than that, I'm not sure, okay, but
7 that's not part of my Urban Core, that's
8 another lap. Think of your overlapping and
9 overlays.

10 The other person who sits next to me
11 that I have to go to when I'm working with
12 perception in the Urban Core is Dennis,
13 which is nine. And I'm not sure how far his
14 goes all the way around to follow and all
15 the way back.

16 There are many things that you need to
17 look at, maybe after the census. You got to
18 work now, but then look at it after the
19 census and see if there are going to be as
20 many persons to come down in the Urban Core.
21 And that perhaps will help clarify it.

22 So we are working with you. We're not
23 going to let you change our minds about
24 working together. It's a very, very large
25 area. And we are going to have to sustain

1 some big visions to make people work
2 together.

3 I have never gone to City Council about
4 a political issue, because every time I step
5 into my CPAC, a representative is from all
6 parts of the city, the city's structural to
7 make things move. Think about it. If you
8 remove that, then you're not going to solve
9 the little issues. Thank you very much.

10 CHAIRPERSON BROCK: Thank you, ma'am.

11 Mr. Griggs.

12 COMMISSIONER GRIGGS: Mr. Chairman,
13 thank you.

14 It might be helpful to our CPAC
15 representatives, if at least for our
16 subcommittee, if our Chair was to state our
17 goal for our subcommittee. I don't think --
18 I don't want there to be a perception that
19 we're not trying to utilize the resources of
20 the work that's being done in the community.

21 We should be clear that what we're
22 trying to do from our level is to support
23 what you're doing and utilize those efforts.
24 Since she's the Chair, I thought it would be
25 better coming from her.

1 VICE CHAIRPERSON KNIGHT: So through our
2 assessment of historical and current facts
3 and data, our goal is to consider relevant
4 information, to aid in possible
5 recommendations, to propose establishment of
6 Urban Core Investment Authority, and to
7 address unfulfilled promises of
8 consolidation.

9 COMMISSIONER GRIGGS: So, to me, that
10 does not -- we're not looking to hinder the
11 work of CPACs. We're trying to find a way
12 to fortify the work that the community is
13 doing and connect them strategically so that
14 we can address some of the issues going on
15 for the last 50, 60 years.

16 CHAIRPERSON BROCK: Ms. Lisska.

17 COMMISSIONER LISSKA: I'm sorry.

18 MS. PRYOR: May I?

19 CHAIRPERSON BROCK: Please. Again, if
20 you could, state your name. We already have
21 your address.

22 MS. PRYOR: Kim Pryor, Urban Core CPAC.
23 I appreciate you clarifying that, because it
24 didn't sound that way earlier. So thank you
25 very much for clarifying.

1 My comment would be we would love to
2 work with you. Have you reached out to us?
3 Have you asked us to help you? How can we
4 help you? We can't help you unless we know
5 what you need us to help you with. We're
6 here. Urban Core, absolutely, I probably
7 need to take more vacation days to come to
8 that subcommittee meeting. Northwest, I'm
9 sure I'm not speaking out of turn that she
10 would love to help you as Chair of the
11 Northwest CPAC. The chairs can get together
12 and we can talk through things, cross. So
13 we would like to be involved, involve us.

14 VICE CHAIRPERSON KNIGHT: That is in our
15 plan. Thank you for the comments.

16 MS. PRYOR: Thank you.

17 CHAIRPERSON BROCK: All right. Thank
18 you. Anything else from Urban Core?

19 All right. We will move to government
20 structure.

21 Judge Swanson.

22 COMMISSIONER SWANSON: Good morning to
23 everybody. I would like to just make a
24 general comment, if I could, not only to
25 these ladies who, obviously, have taken time

1 from their day to come here and share
2 thoughts and insights and wisdom with us,
3 but also to the Commission as a whole. As I
4 have sat here this morning and listened to
5 everybody, I'm proud to be part of this
6 Commission. I really think that there is a
7 passion and a commitment that's brought to
8 the table by everybody. Clearly, there are
9 divergent opinions on some issues, but it's
10 always well motivated and it's for the best
11 of the community.

12 And these ladies stimulated me to think
13 about ensuring that we do reach out in all
14 of our subcommittees, not just that
15 subcommittee, but all of our subcommittees
16 to make sure we're not forgetting something.
17 Because I think that can easily happen to
18 any one of us.

19 But I close this general comment out
20 with how proud I am of you ladies and
21 everybody on this Commission for the time
22 and commitment you've brought to bear on
23 this. I was the last commissioner
24 appointed. So it took me some time to get
25 up to speed. But the one thing I did get up

1 to speed on very quickly is what a great
2 group of people I have the pleasure to work
3 with on this.

4 Now, in terms of the specifics of our
5 committee, while our subcommittee -- while
6 our listing of potential topics was longer
7 than any other subcommittee, in many ways,
8 our tasking, I think, is easier. Not that
9 it's an easy tasking, but it is easier
10 because much has been -- much ground has
11 been plowed on many of our topics by others
12 before us. And in some ways we've had to
13 review and look at the work product of
14 others historically on the same issues. And
15 that's not lost on any of us on the
16 subcommittee that these issues are almost a
17 matter of re-prioritization, or focus.

18 With that in mind, we have assigned or
19 prioritized four topics at this point. And
20 we have assigned people on the subcommittee
21 that have began putting -- or will begin
22 within the next few days putting pen to
23 paper with some proposed language for the
24 Chair. We should be well on track for the
25 February 28 deadline.

1 Those four topics that we have
2 prioritized out of our listing are
3 nonpartisan elections, term limits, bounds
4 to a strong mayor form of government, and
5 election dates, reviewing election dates.
6 And somebody is working on each of those
7 four topics.

8 I am in reserve inviting the General
9 Counsel to appear at our subcommittee in the
10 next few weeks. And while I don't
11 anticipate taking on a macro-review of the
12 General Counsel, it's certainly possible the
13 General Counsel or other perspective
14 individuals that appear before us may give
15 us a finite narrow issue related to the
16 General Counsel to address. We're not
17 precluding that. We are open to it, at
18 least that dialogue.

19 With that in mind, I know you have other
20 things on the agenda for today that may take
21 some time, that's all I have to report at
22 this time. Thank you.

23 CHAIRPERSON BROCK: Any questions on
24 that?

25 Okay. So that's good. So you've got

1 yours nailed down, or narrowed down on that.
2 And I guess it's a good segue, because I put
3 the noticed meeting for Commissioner
4 Schellenberg on there. And my concern
5 initially was that your committee had not
6 met with regards to -- because we had a lot
7 of discussion on OGC office at our last
8 meeting. And then when I saw the meeting
9 notice come out, that was my concern, was
10 that it was getting ahead of things, but
11 you're going to be having the OGC come in
12 and talk. And so there is the possibility
13 that that may be on there, because I was
14 just trying to keep us all focused because
15 we do have a short time period. And that
16 was the main reason that I had on that,
17 because I noticed it was for some folks
18 that -- it was related to that topic. And
19 so that was my concern. I wanted to make
20 sure we addressed it so we kept everything
21 on topic.

22 Mr. Schellenberg, did you have anything
23 you wanted to add?

24 COMMISSIONER SCHELLENBERG: Only to the
25 extent that, if my colleague s still want a

1 noticed meeting, I will have it. It is kind
2 of interesting, I have not yet to meet
3 anybody in the office of mayor that says
4 everything is not working properly. And I'm
5 sure Mr. Gabriel will say the same thing.

6 There was a meeting at JU, I guess, I
7 don't know, six months, nine months ago.
8 And they had all the former mayors there.
9 And not one of them thought there was --
10 they all liked the strong mayor position,
11 and that sounds great.

12 But I'm not here to argue the opinions
13 of Mr. Gabriel; I'm discussing the issue of
14 reaching out and being involved with
15 other -- how he engages with the multitude
16 of other entities that he's responsible for.
17 And that's what we're looking at going
18 forward. Maybe the term limits of the OGC,
19 how he interacts with the independent
20 authorities. Is there a better way in which
21 to handle it? Is it better for him to have
22 a go-between, a lawyer representing the
23 mayor independently, and he only deals
24 with -- he deals with the big issues, but
25 having a barrier between his closeness to

1 the mayor and opining if the mayor is
2 correct or an independent is correct. I
3 think that's what we should be looking at,
4 not necessarily the judgment calls of this
5 current OGC.

6 And I'm not sure if I'll get it by
7 having him there. And that's why I'm going
8 to continue to see if there is an interest
9 in a noticed meeting.

10 CHAIRPERSON BROCK: Yes, Mr. Hand.

11 COMMISSIONER HAGAN: Just a question,
12 and maybe I missed it in an email, is
13 this -- for the noticed meeting, are you
14 identifying a committee that's meeting on
15 this, or just something Mr. Schellenberg is
16 having to discuss it on his own and come as
17 you are available?

18 CHAIRPERSON BROCK: The latter, the
19 latter is exactly it. And as I said, my
20 concern was I hadn't seen the commission --
21 excuse me, the subcommittee on government
22 structure hadn't met at the time the notice
23 came out. So it was kind of a cart before
24 the horse.

25 But given that there -- you're going to

1 be having OGC come and speak, has been
2 invited, then I don't think that's
3 inappropriate or divergent or us getting off
4 task since that's there and Mr. Schellenberg
5 has provided what he is wanting to look at
6 and discuss. So we will keep moving the
7 plow forward as they say.

8 Anything else on that?

9 Okay. Any other business for the good
10 of the order?

11 Yes, Ms. Baker.

12 COMMISSIONER BAKER: I did a little
13 research on the ballot, on the issue we were
14 discussing at the beginning of the meeting.
15 So ballots are printed about two months
16 before every election. So for the August
17 election, ballots are printed late June.
18 For the November election, ballots are
19 printed in early September.

20 So given that and given to be on the
21 August, if it's late June, legislation would
22 have to be introduced in April at some time
23 to get approved by City Council. I don't
24 see that there is any notices that City
25 Council would have to do or public hearings

1 for anything that goes on the referendum in
2 the Charter. I think they just have to
3 approve that an item go on the ballot. So
4 that is essentially the timeline.

5 CHAIRPERSON BROCK: Okay.

6 COMMISSIONER SCHELLENBERG: Mr. Chair,
7 just a quick question. Along those lines,
8 did you find out when the military ballots
9 go out? Do they basically go out the same
10 time? They go out way before -- I can't
11 remember.

12 COMMISSIONER BAKER: Yeah, they do go
13 out before the election in August, but I'm
14 sure they're going out after the ballots are
15 printed, because they all have to be the
16 same. Nothing can get on the ballot after
17 the ballots are printed. I think they go
18 out like a month in advance. Yeah, so that
19 makes sense why they would be printed two
20 months in advance of the election.

21 COMMISSIONER SCHELLENBERG: Right.

22 CHAIRPERSON BROCK: Okay. Well, that --
23 like I said, I'm going to --

24 COMMISSIONER BAKER: So my other thing,
25 I was thinking that we started July 31st,

1 our first meeting. So we end March 31st.
2 So I wonder -- I feel like we kind of
3 started a little bit late, because I don't
4 know when all the appointments were. I
5 think they were in March, maybe in April
6 too.

7 So I wonder if we might put in a
8 deadline to begin starting the end of June,
9 that way you have more time before the
10 holidays, and you have another month in
11 there after the final recommendations are in
12 for the council president to begin the
13 process.

14 CHAIRPERSON BROCK: And that's -- that's
15 certainly an idea to look at. As I said, I
16 just -- this is good because my purpose of
17 putting this out was to get something out
18 there so that we get the wisdom of the group
19 on this, because it may be that Mr. Griggs'
20 comment of it being good that it goes over
21 both, over two council president terms, that
22 may be the reality of the scheduling that
23 we're looking at. So it may be that we
24 graciously concede to the inevitable in that
25 regard.

1 Mr. Schellenberg, did you have anything
2 more?

3 COMMISSIONER SCHELLENBERG: No, I don't.

4 CHAIRPERSON BROCK: Like I said, I
5 will -- I'm going to work with Ms. Johnston
6 on some of the other concerns that have been
7 raised. I made my notes on this and the
8 deadlines, Ms. Baker, that you noted on
9 here. I will try to put out a noticed
10 meeting, see if there is interest in that,
11 sometime the first part of the year. And we
12 can kind of hash through this. I don't want
13 to do the committee work in here for all of
14 us.

15 But those who have an opinion on it, you
16 know, my hope is we get all of our
17 recommendations heard and acted upon. But I
18 really would like to see part of the legacy
19 of this commission is that we put in place a
20 structure so that other commissions do have
21 action taken on the recommendations.

22 Mr. Griggs.

23 COMMISSIONER GRIGGS: Mr. Chairman,
24 thank you.

25 And with respect to our CPAC members who

1 are here, are we going to have another
2 meeting that's more accommodating to the
3 public? Do we have one at 5:30?

4 CHAIRPERSON BROCK: I neglected to
5 mention that. My goal is that when we have
6 the final reports from all of the
7 subcommittees, that sometime in March we
8 have another public town hall meeting to
9 where, essentially, we put it out there to
10 the community as a whole, get your feedback
11 from them and say, you know, hey, maybe we
12 should think about this, think about that,
13 so that then during our March meeting -- and
14 I have a note that Mr. Gentry was not
15 available on the two dates that I had put in
16 there, so I may be looking at some
17 additional or alternative dates, because I
18 really want us to try and have as many folks
19 here. If he ends up being the only one,
20 then we may leave it at is.

21 But my hope is that we have that town
22 hall meeting on one evening, hear from the
23 public. And it would likely be sort of a
24 dress rehearsal of what we would present to
25 City Council. And that was my thoughts in

1 that.

2 COMMISSIONER GRIGGS: One more follow-up
3 to that. How would we address procedurally
4 if we found that a recommendation came from
5 the public that was worth considering?

6 CHAIRPERSON BROCK: Well, my hope and
7 one of the things that I made a note on here
8 was to get our meeting notices and the
9 meeting notices of the subcommittees out to
10 the CPACs. And that way they're aware so
11 that they can come to our meetings or -- and
12 we'll make sure that all the chairs of the
13 CPAC know this, if you would like a
14 commission member to come to your meeting
15 and you want to request that and we're able
16 to get someone there, we'll do that. Just
17 so that you can hear from that. And I think
18 that's going to be --

19 COMMISSIONER GRIGGS: That's it? You're
20 saying --

21 CHAIRPERSON BROCK: You can go. You can
22 meet at all of them.

23 COMMISSIONER GRIGGS: I don't mind; I've
24 done those. Not CPACs in particular, but I
25 have done some community organizations and

1 spoken to them about this process.

2 My concern is that, once we have
3 reported out on our recommendations and we
4 have our town hall, there is no wiggle room
5 for the public to have additional input or,
6 based upon what we're presenting, someone
7 may have a better recommendation. How do we
8 factor that into the recommendation we're
9 about to present to the Council?

10 CHAIRPERSON BROCK: If the subcommittees
11 would like to have a town hall on your
12 individual issues, then that is open to do
13 that and to structure -- or not even really
14 have it as a town hall, but just see about
15 having one of your meetings before you issue
16 your final report at a time that's
17 convenient for the public to meet after
18 hours. You have to get with staff and
19 coordinate that, but that's an option.

20 As far as doing it with everyone and
21 everyone presenting, I think after we've
22 kind of narrowed it down to see if there is
23 a glaring issue or something like that, it's
24 going to be difficult, yeah. But it allows
25 us time to make proposed revisions if we

1 hear anything in there.

2 But my goal is, you know, in this
3 committee work, that everyone is doing the
4 subcommittee work, is that if you need to
5 get more public input on that, then please,
6 you have the latitude and the ability to
7 schedule those meetings as you see fit so
8 that you get that public input that you want
9 to have. All right.

10 COMMISSIONER GRIGGS: Thank you,
11 Mr. Chairman.

12 CHAIRPERSON BROCK: Thank you. I don't
13 see any other public comment cards. Thank
14 you all for attending here and we are
15 adjourned.

16 (Meeting adjourned at 10:40 a.m.)

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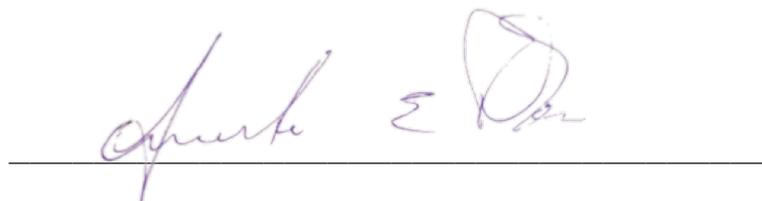
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CERTIFICATE OF REPORTER

STATE OF FLORIDA
COUNTY OF DUVAL

I, Amanda E. Robinson, Registered
Professional Reporter, do hereby certify that I
was authorized to and did report the foregoing
proceedings; and that the transcript, pages 1
through 81, is a true record of my stenographic
notes.

DATED this 3rd day of January, 2020.



Amanda E. Robinson,
Registered Professional Reporter