

**CHARTER REVIEW COMMISSION MEETING**

DATE: Friday, December 13, 2019

TIME: 9:07 a.m. - 10:40 a.m.

PLACE: Lynnwood Roberts Room  
First Floor  
City Hall at St. James Building  
117 West Duval Street  
Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Lindsey Brock, Chairperson  
Ann-Marie Knight, Vice Chairperson  
Jessica Baker, Board Member  
Frank Denton, Board Member  
Charles Griggs, Board Member  
Nick Howland, Board Member  
Heidi Jameson, Board Member  
Emily Lisska, Board Member  
Betzy Santiago, Board Member  
Hon. Matt Schellenberg, Board Member  
Hon. Ronald V. Swanson, Board Member

ALSO PRESENT:

CRC Staff:

Jessica Matthews, Chief of Legislative  
Services  
Jessica Smith, Legislative Assistant  
Jeff Clements, Chief of Council Research  
Anthony Baltiero, Council Research  
Paige Johnston, Office of General Counsel  
Melanie Wilkes, Information Systems  
Administrator.

## 1 P R O C E E D I N G S

2 CHAIRPERSON BROCK: I'll call the  
3 meeting to order. It's 9:07. Good morning,  
4 everyone.

5 One item that -- I have a scheduling  
6 issue. So at about 9:25 I will turn the  
7 Chair over to Ms. Knight, and I have a  
8 telephonic hearing to deal with. So I will  
9 scoot out and do that.

10 We do have a quorum. I see you  
11 counting. I think we have 10 now.

12 So our first item on the agenda is  
13 approval of the minutes from the  
14 November 22nd meeting.

15 COMMISSIONER LISSKA: I move approval.

16 CHAIRPERSON BROCK: Motion.

17 COMMISSIONER SWANSON: Second.

18 CHAIRPERSON BROCK: Second. All in  
19 favor of accepting the minutes, say aye.

20 COLLECTIVELY: Aye.

21 CHAIRPERSON BROCK: Any opposed?

22 All right. The minutes are accepted.

23 We now have public comment, the first  
24 period of public comment. Do we have any  
25 cards? I don't see any.

1           So we will now go to remarks from the  
2           Chair, timeline Charter Revisions. In your  
3           packet you have a one-sheet item, which I  
4           have drafted. It says Charter Revision  
5           Commission at the top. It's got Draft on  
6           it.

7           And in our discussions -- and I'll just  
8           kind of -- I'll walk you through it to see  
9           what it is. But, basically, this is adding  
10          the Charter Revision into Section 17 of the  
11          City's Charter. And we -- here is how I  
12          walked it, was: Commission shall be  
13          appointed during the first month -- and it  
14          looks like I've already got a typo there --  
15          no, that is correct, August of 2029, and  
16          reappointed every 10 years during the month  
17          of August in the year prior to taking the  
18          U.S. decennial census.

19          So what this is doing is it's moving up  
20          the time period so that there is -- right  
21          after the president comes in on the tenth  
22          year, there is going to be a Charter  
23          Revision Commission appointed. So that, as  
24          you'll see what that results in, is that the  
25          entire charter revision process happens

1           during one council president term. That was  
2           the goal, I think, that we had all talked  
3           about.

4           And then still eight months from the  
5           date of its first meeting to present to the  
6           Council any recommendations for amendment to  
7           the Charter. And then after the  
8           presentation to the Council -- and here is  
9           where we have the action being taken on  
10          what's presented -- the council president  
11          shall within the next legislative cycle  
12          submit a resolution to the Council for the  
13          adoption or rejection of the  
14          recommendations. The Council shall vote on  
15          the resolution in the regular course of its  
16          business after submission of the resolution  
17          by the council president, the membership  
18          duties and powers of the Commission shall  
19          cease and that.

20          So the report is presented, the council  
21          president submits a resolution for adoption  
22          of it. It then goes through the process to  
23          where they can amend it and do whatever they  
24          want. But regardless, the goal was the next  
25          Charter Revision Commission would have

1 action taken on their recommendations.

2 The membership is in there. I think the  
3 one thing I added was the member may be  
4 removed by a 15 council member majority vote  
5 approving such removal. Vacancy and all of  
6 that is -- remains the same. Powers and  
7 duties remains the same. And commission  
8 secretary remains the same.

9 So Paige is getting with me. We're  
10 looking at it to make sure we're using  
11 consistent language and those kinds of  
12 things, and just doing a walkthrough  
13 mentally of how would this process look, how  
14 does it work in conjunction with everything  
15 else in the Charter on that.

16 So I'm not seeking a motion to approve  
17 it now. But I did want to bring it up so,  
18 if anybody had any questions -- and I see  
19 Mr. Hand.

20 COMMISSIONER HAGAN: Don't say that like  
21 Chris Hand.

22 So the way I read this, Mr. Chairman, is  
23 that the City Council would have to make a  
24 decision on the entire resolution that we  
25 send to the City Council. My question would

1 be why don't we break out each one of the  
2 recommendations and let them make a decision  
3 on each one of those, as opposed to all or  
4 nothing?

5 CHAIRPERSON BROCK: And I thought  
6 through that. My thought was that would be  
7 the amendment process they would have; if  
8 they didn't like one, then they could move  
9 to remove that. That was my -- my thought  
10 process in there was so we didn't have four,  
11 five, however many some other one comes up  
12 with, all these different resolutions going  
13 through there, but rather it all gets put  
14 out there.

15 And then if the Council wants to amend  
16 to remove one of the recommendations, then  
17 you allow for that, because, essentially, it  
18 allows for each recommendation to be dealt  
19 with, because they can make motions to  
20 remove one. And if everybody agrees, then  
21 that gets removed and that, and working  
22 through the amendment process and through  
23 the committees.

24 COMMISSIONER HAGAN: Just so -- and  
25 clarity for me, is that my understanding is

1           this group kind of wanted more take action  
2           on each one of them. And if they remove  
3           one, then they can just say, Okay, we just  
4           don't even want to talk about the rest of  
5           them. You see what I'm saying? So you have  
6           a slate, the ones they're going to talk  
7           about, the ones we don't even care about.  
8           Where I think we were trying to say, what I  
9           heard, is let's make them talk about each  
10          individual one so each resolution would have  
11          to come forward.

12                 CHAIRPERSON BROCK: Each recommendation  
13                 come forward as a separate resolution?

14                 COMMISSIONER HAGAN: Yes, but I  
15                 understand what you're doing, and I have no  
16                 problem with that either.

17                 CHAIRPERSON BROCK: I was trying to  
18                 streamline the process, because my thought  
19                 was, like I said, if someone -- because then  
20                 you would have a vote on that particular  
21                 resolution because they would vote to remove  
22                 it or keep it in. So that was my thought  
23                 process on that, but I understand what  
24                 you're talking about.

25                 Yes, Ms. Baker.

1           COMMISSIONER BAKER: Good morning,  
2           Mr. Chair. I wasn't here when you first  
3           started the discussion. What was the  
4           reasoning for moving the appointment to  
5           August instead of where it is now, which I  
6           think is --

7           CHAIRPERSON BROCK: May.

8           COMMISSIONER BAKER: -- May?

9           CHAIRPERSON BROCK: The reason is so the  
10          entire Charter Revision process would happen  
11          during one presidential term so that you  
12          eliminated some of the political impetus  
13          that might be of having one council  
14          president appoint and then having another  
15          council president there dealing with what  
16          the other council president had put in  
17          place. So you remove a little bit of that  
18          potential political tension that could  
19          happen if -- that was what I thought was our  
20          goal.

21          COMMISSIONER BAKER: My concern is just,  
22          if they're appointed in August and it's a  
23          six-week process, so let's call it two  
24          months, they start in November potentially  
25          with meetings, my concern is if you



1 fast-forward eight months later from  
2 November, that's about, what, July-ish. So  
3 if the point, though, is they're  
4 recommending changes to the Charter and  
5 those changes have to go on a ballot, I  
6 believe City Council would have to approve  
7 by a certain date in order to get on the  
8 August ballot and then the November ballot.

9 So is that too much of a time crunch for  
10 the legislative process to go through?  
11 Because ultimately you would want those  
12 changes right in the 2030 election cycle.

13 So, Ms. Johnston, I don't know exactly  
14 when the -- I know there are dates that they  
15 would have to put it on the ballot by, I  
16 just don't know exactly when that is. I  
17 should know, but I don't know.

18 CHAIRPERSON BROCK: That's exactly why I  
19 wanted to go with Paige on this to do a dry  
20 run of how does it look, best case scenario.

21 COMMISSIONER BAKER: Because if it's  
22 going to take at least six weeks to go  
23 through Council, then I'm a little concerned  
24 that it's just going to push up too close or  
25 be past whatever that deadline is.

1           CHAIRPERSON BROCK: And that is -- that  
2 was a concern that I had. In walking it  
3 through an August date, I believe is a best  
4 case scenario for everything to work through  
5 during that same Council year, but any  
6 hiccup in the process and it would push it  
7 over.

8           COMMISSIONER BAKER: But what are the  
9 deadlines?

10          CHAIRPERSON BROCK: I don't know. That  
11 I don't know for the deadlines for getting  
12 it on the ballot.

13          MS. JOHNSTON: Through the Chair. I  
14 don't know off the top of my head; I'd have  
15 to check.

16          COMMISSIONER BAKER: I think it's July  
17 for August, and August or September for  
18 November.

19          MS. JOHNSTON: I can follow up with the  
20 Supervisor of Elections for that.

21          CHAIRPERSON BROCK: And if need be -- I  
22 don't want to pull anybody off their  
23 individual committee work, but if anyone  
24 wants to talk on it outside, since I'm a  
25 committee of one, and we are doing a little

1 bit of committee work here in the process on  
2 this, but if after talking with Paige  
3 there's some issues in there, what I may do,  
4 Ms. Baker, is go ahead and notice a meeting  
5 perhaps between us and put it out there to  
6 where if anybody wants to come sit in and  
7 talk through exactly how this works.

8 But in my estimation of walking through  
9 it, it was going to be tight under this  
10 schedule, but I don't know -- you bring up a  
11 valid point. I don't know what the  
12 deadlines are for getting it on the ballot.

13 Next -- and I'm going to probably turn  
14 it over -- I'm sorry, yes, Mr. Griggs. Yes,  
15 sir.

16 COMMISSIONER GRIGGS: Sorry.

17 To Ms. Baker's point regarding the  
18 cycle, I actually think it's better to have  
19 the outgoing council president make the  
20 appointments, and then the incoming council  
21 president manage the piece, because then it  
22 sort of makes it a little more independent.  
23 To me, it takes out the politics because the  
24 incoming council president didn't really  
25 have the relationship or handpick the folks

1           that are working on the revision.

2           The second thing is I think that -- and  
3           this is my opinion -- the part where action  
4           needs to be taken on the recommendations  
5           should be a separate recommendation. It  
6           looks to me like the procedure part, you  
7           know, how we come together, is different  
8           from the action that needs to be taken once  
9           the recommendations are made. So I would --  
10          in my mind, I see when you started the word  
11          after the presentation to the Council, that  
12          should be a separate recommendation. It  
13          almost seems like, you know, they would  
14          probably wordsmith that too as well. They  
15          would probably figure out did we even have  
16          that part. So let's just address it as a  
17          separate recommendation. I do like that  
18          recommendation. I'm totally for that part  
19          where they take action.

20          And to Mr. Hagan's point, I'm with him  
21          on that, because I think people will take an  
22          opportunity to kind of -- if we give them an  
23          opportunity to kind of strike things and  
24          move them around, they will do that.

25                 CHAIRPERSON BROCK: Oh, yeah.

1           COMMISSIONER GRIGGS: So it needs to be  
2 set up so they can vote on it individually.

3           CHAIRPERSON BROCK: I don't know that we  
4 can restrict their ability to amend. I  
5 don't think we can, but we can certainly put  
6 it as each one and if that's -- if that is  
7 consensus and will of the body on that, I'm  
8 happy to go back and re-craft that as  
9 separate. And that's why I was putting it  
10 down here as separate resolution on each  
11 recommendation in there.

12           So, Mr. Schellenberg.

13           COMMISSIONER SCHELLENBERG: Thank you,  
14 Mr. Chair. First of all, as I got this, it  
15 does not say "draft," and I think it's very  
16 important when you send out things to have  
17 "draft" on there --

18           CHAIRPERSON BROCK: It doesn't?

19           COMMISSIONER SCHELLENBERG: I don't see  
20 it on the top, which is what it should be.

21           CHAIRPERSON BROCK: I have it in the  
22 body as a watermark.

23           COMMISSIONER SCHELLENBERG: I don't have  
24 a watermark.

25           CHAIRPERSON BROCK: You don't have a

1 watermark? It says right there, "draft."

2 COMMISSIONER SCHELLENBERG: Okay. I  
3 misread that.

4 Second of all, Paige, when you do these  
5 things, historically, for council people,  
6 you usually red-line it so we actually know  
7 the changes. Could you make sure that the  
8 changes are in this part so we can actually  
9 understand what's going on?

10 CHAIRPERSON BROCK: The entire thing  
11 would actually be a red line, because it's a  
12 new section in the Charter.

13 COMMISSIONER SCHELLENBERG: I want to  
14 know the old and new so I can see them both  
15 together.

16 Second of all, if you go through -- I  
17 would rather keep it in May, for a couple  
18 reasons. Number one is being council  
19 president, the first two months is a -- you  
20 can ask your wife, Chair -- and it is a  
21 fire. It's fire-breathing. The president  
22 has lots of appointments to deal with. He  
23 has to deal with the committees. He has --  
24 and he's got a litany of other appointments  
25 being made. And at the end of his term, he

1 has had a chance to take a deep breath and  
2 have time to evaluate what's going on and  
3 then make a decision on what's best, who  
4 should be on the committee going forward.  
5 So I would keep it in May just because in  
6 August I don't think he has time, the  
7 incoming president has time.

8 And you're assuming that Bowman --  
9 President Bowman and Wilson didn't have any  
10 discussions about this going forward, and  
11 I'm pretty sure they did.

12 CHAIRPERSON BROCK: No. I'm not making  
13 any assumption like that at all.

14 COMMISSIONER SCHELLENBERG: I'm just  
15 making a -- so, and then the other thing is  
16 in 10 years we're trying to narrow down, I  
17 think, the priorities of what we want them  
18 to really deal with. And I look at what  
19 happened with the Constitution Revision  
20 Commission in Tallahassee. They had like 39  
21 people. And they came up with way too much.  
22 They didn't prioritize, and they bundled.

23 And, yeah, they got -- there were some  
24 things passed in legislature because it  
25 sounded like a good idea, but, in fact, they

1           didn't do their job. Their job was to look  
2           at it, figure out what are the three or four  
3           most important things that should be dealt  
4           with, and they didn't.

5           And I think that in 10 years, if you  
6           allow -- telling the Council to deal with  
7           all these things, you're going to not get  
8           three or four; you're going to get possibly  
9           10, 15 things that you think could go on.

10          One of the things we're working on are  
11          what are the five, three. We're not looking  
12          at 10 things we want them to look at. We  
13          want to focus on what we see as the  
14          essential, you know -- not essential  
15          elements that we can improve on the city  
16          government charter as it stands now.

17          So since we're not going to act on it, I  
18          would like to, you know, just have Paige  
19          work on some of these things going forward,  
20          please.

21          CHAIRPERSON BROCK: Okay. Well, all  
22          right. I will -- I tell you what I may do  
23          is -- I'm sorry, yes, Ms. Baker.

24          COMMISSIONER BAKER: I just wanted to  
25          say I tend to agree, Mr. Chair, with you as



1 submitting it as a whole document that they  
2 can look at and amend. I think doing a  
3 bunch of them or making them -- is just  
4 going to convolute the process.

5 And I'd like to hear, Commissioner  
6 Schellenberg, what your opinion is on that.  
7 I'm not sure if you stated that just now  
8 when you were speaking. Maybe you have a  
9 better idea. If we're going to have them --  
10 if we're going to recommend that they  
11 approve or disapprove, what would be your  
12 suggestion, as you've gone through the  
13 process?

14 COMMISSIONER SCHELLENBERG: I appreciate  
15 that. The issue has to do with every -- and  
16 Paige can opine on this also. Every bill or  
17 resolution is dealing with one issue only.  
18 So if you bundle it -- first of all, it's  
19 not a one issue thing. So each of these  
20 things -- I didn't want to opine on it  
21 because I don't think that's the way to do  
22 it. But the City Council can -- as a  
23 resolution, every issue has to be dealt with  
24 individually and discussed individual, not  
25 as a bundle issue.

1           COMMISSIONER BAKER:  So it does have to  
2           be --

3           CHAIRPERSON BROCK:  Those are -- yeah,  
4           those are all good points.  I think I'm  
5           definitely going to try and notice a  
6           meeting, because I don't want to go through  
7           it all here and I do have to step out and  
8           deal with my matter.

9           We are still looking to get all the  
10          recommendations from the individual  
11          subcommittees by February 28th to have those  
12          in a form so that we can vote during the  
13          month of March and make sure we get  
14          everything down.  So I would encourage  
15          everyone to continue working on that, with  
16          that schedule.  If you get it done earlier,  
17          that's great, but definitely by the time of  
18          our meeting on the 28th.

19          And, Ms. Santiago, I believe you were  
20          going to go first.  Was that what -- okay.  
21          And I will step aside and turn the meeting  
22          over to Vice Chair.

23          COMMISSIONER SANTIAGO:  Well, thank you  
24          so much.  Thank you.  I need to actually  
25          leave a little early today, so if you'll

1           excuse me, I'll be leaving about 11 o'clock.  
2           So I appreciate going first.

3           So our committee has met -- has only met  
4           one more time since we came before the full  
5           Commission. We had three speakers: We had  
6           Sam Mousa, Dawn Lockhart and Joey Greive.  
7           Unfortunately, we also had a fire drill in  
8           the middle of our session. And so  
9           Mr. Greive will have to come back and finish  
10          his presentation.

11          But the meeting with the city members  
12          was a little bit different. It was more of  
13          a question-and-answer session. And so they  
14          addressed different things, different  
15          issues. They made a recommendation that we  
16          utilize the CPACs, that we present  
17          everything to the Mayor and get the Mayor's  
18          consent on what we're working on as far as a  
19          strategic plan is concerned, once that's up  
20          and running.

21          They -- the recommendation was to focus  
22          on government, members of government being  
23          part of the Commission that's set up, but  
24          also to have community involvement as it  
25          goes through.

1           There was also a recommendation to  
2           include the chief administrative officer as  
3           part of the Commission that's going to be  
4           putting together the strategic plan.

5           Based on Ms. Lockhart's presentation,  
6           there is also a lot that's already happening  
7           kind of in that same space of citywide  
8           strategic planning. She's working, it  
9           sounded like, mostly with nonprofits, but  
10          they have been doing a lot of work. She  
11          gave a presentation, which I believe has  
12          been shared with the full Commission at this  
13          point. There is a lot more -- there is a  
14          lot more detail in that presentation, so I  
15          would encourage you to look up some of those  
16          key points that she had. Perhaps just a  
17          bullet next to, but there is a lot more  
18          depth to each one of those.

19          She also talked about utilizing  
20          Neighborhoods department as they're already  
21          doing a lot of outreach, 630 City. I mean,  
22          just kind of utilizing some of the resources  
23          that already exist in order to put the  
24          strategic plan together.

25          Our next meeting we will have Bill

1 Gulliford come out and speak with us, and  
2 then in January Joey Greive will come back  
3 and finish his presentation due to our  
4 interruption.

5 What we have done up to this point is we  
6 have also divided the commissioners into --  
7 so that each one of us will reach out to a  
8 different city and perhaps come back in  
9 January with -- if we can reach our cities  
10 between now and then, come back with best  
11 practices as to how they've done the work  
12 that they've implemented in their cities.  
13 So I'm looking forward to that meeting.

14 We've also started looking at calendars  
15 and started kind of working backwards as to  
16 how we will make our deliverable of February  
17 28th. The idea is, for our next meeting,  
18 that we would start to divide as to who is  
19 going to write what portion of our  
20 recommendation and how we can perhaps by the  
21 middle of January have something to at least  
22 start looking at and start noting on so that  
23 we can make that final recommendation.

24 But, yeah, we're moving forward. It's  
25 been, I think, having the city staff come

1 and speak to us was a good and enlightening  
2 process for us. And the -- I have to say  
3 thank you again to the commissioners on this  
4 subcommittee because they have all been very  
5 respectful and very attentive to the process  
6 and have really come out. So I appreciate  
7 all of their input in every meeting that  
8 we've had so far.

9 VICE CHAIRPERSON KNIGHT: Thank you.  
10 Any other comments or response, reaction to?  
11 Commissioner Schellenberg.

12 COMMISSIONER SCHELLENBERG: Thank you,  
13 Vice Chair. I was at the meeting. I got  
14 confused about one meeting so I sort of sat  
15 in the back and just sit and listened. And  
16 Sam Mousa also spoke to our committee  
17 recently.

18 And I want to address a couple things.  
19 First of all, he said something in your  
20 committee that is absolutely a  
21 misrepresentation, because he said the  
22 Blueprint for Jacksonville that Lori Boyer  
23 did under the auspices of Bill Gulliford,  
24 that I was assigned an assignment that I  
25 didn't follow through with. That is

1 absolutely a pure fabrication.

2 Be that as it may, let me address some  
3 of these things. Do most of you know what a  
4 CPAC is? So help me out. I never  
5 understood how these things -- I actually  
6 went to some of them. I didn't go to most  
7 of them, because most of them -- other than  
8 zoning, most of them had a political agenda,  
9 and I'm not quite sure why CPACs are so  
10 important. I know Lori Boyer thinks they're  
11 a great idea.

12 As a district representative, not only  
13 did I have multiple town hall meetings, but  
14 almost anybody that invited me to any kind  
15 of function, I would go to hear what's going  
16 on. So I'm not quite sure -- I understand  
17 the concept behind a CPAC, but to -- as  
18 Blueprint basically said, they want to give  
19 them more power. I'm not sure why they  
20 should be given more power than a district  
21 representative if they're doing the job that  
22 they're required to do, which is out in the  
23 community all the time listening to people.  
24 So I'm not quite sure why the CPACs are so  
25 important to the Mayor.

1           And the question I would ask is did the  
2 Mayor ever show up? Not did his staff show  
3 up, but did he attend any of them? And,  
4 yes, Mr. Mousa said they bring all the  
5 presidents in of the CPACs to have a  
6 discussion. Let's not get to hearing -- not  
7 necessarily the noise, but all the  
8 conversations involved and going on in the  
9 CPAC.

10           Secondly, he talked about getting people  
11 together to engage in the conversation, to  
12 see globally what's going on in  
13 Jacksonville. Well, there was a resolution,  
14 2013-79, and it wasn't my idea, but it was  
15 Jim Baily's idea at the Financial News and  
16 Daily Report, and he said, Wouldn't it be  
17 great to have a council of leaders? And the  
18 council of leaders -- let me read what it  
19 says, if you don't mind -- invites the CEOs  
20 of the independent authorities, JEA, JTA,  
21 JAA, JPA, the CEO of the Downtown Investment  
22 Authority, and the chief executive officers  
23 of the economic, along with the newly  
24 elected school board. I also wanted to  
25 include the presidents of the colleges.



1           So they all would get together. It  
2           wouldn't be a noticed meeting, but they  
3           could all get together and work together to  
4           see what each of them were doing so they can  
5           all grow from it, but also to see how they  
6           might compliment one another.

7           Now, understand a lot of this is  
8           actually still going on in the microcosm,  
9           almost all the independent authorities get  
10          together now to talk about how they  
11          collaborate. All the hospital  
12          administrators are working together to  
13          collaborate to move forward. The college  
14          presidents are all doing it. All these  
15          things are happening.

16          And if you would bring those groups  
17          together once a quarter, once a half a year,  
18          you would solve the problem that are some of  
19          the structural problems going forward. It's  
20          a resolution.

21          Mayor Brown didn't do it. And his issue  
22          is, I met with them individually. That's  
23          not the point. The point is, as a body of a  
24          whole, to get all these influential people,  
25          people who have huge things going on in the

1 city, to get them together, to listen to one  
2 another on what's going on out there. So  
3 those are my comments.

4 I don't want to have you go forward  
5 with -- the resolution is 2013-79, it  
6 clearly states you can add or subtract  
7 people going forward. But I think it's the  
8 Mayor's responsibility, as the leader of  
9 Jacksonville, to get these people together  
10 as a whole, not individually, as a whole.

11 And, anyway, that was my two couple  
12 things. There are other things I would like  
13 to opine about, but I've spoken too much. I  
14 appreciate it. And those are the things you  
15 should be -- there's already fundamentally  
16 things out there that can be done, that  
17 already have been presented that aren't  
18 being done.

19 VICE CHAIRPERSON KNIGHT: All right.  
20 Commissioner Lisska.

21 COMMISSIONER LISSKA: Thank you, Madam  
22 Chair. What I would like to say, and  
23 through the Chair to Mr. Schellenberg  
24 specifically, but to the commissioners here,  
25 the Committee, Strategic Planning Committee,

1 really has not had the opportunity -- we  
2 have not had the opportunity to discuss the  
3 comments that were reported to date. So as  
4 Chair, Ms. Santiago, was reporting what we  
5 heard up until the fire drill. And we were  
6 saving our discussion time for later in the  
7 agenda. So his remarks are appreciated and  
8 helpful, at least helpful to me. And I hope  
9 to others on that committee and to this  
10 commission as a whole. But there was no  
11 discussion; we're still factfinding and  
12 discussing typically toward the end of a  
13 meeting as possible so we don't interrupt  
14 the flow of presenters.

15 VICE CHAIRPERSON KNIGHT: Thank you for  
16 your comments.

17 Any other comments?

18 COMMISSIONER DENTON: Yeah.

19 VICE CHAIRPERSON KNIGHT: Excuse me,  
20 Mr. Denton.

21 COMMISSIONER DENTON: We in the Urban  
22 Services District Subcommittee also had Dawn  
23 Lockhart, as our Chair will report briefly,  
24 in a moment. And she also talked about  
25 CPACs there. In fact, actually said that

1 she thought that, if we were to recommend  
2 creation of a DIA-like entity, that it'd be  
3 based on, she said, the existing  
4 infrastructure of CPACs. So I had the same  
5 reaction that Mr. Schellenberg did, because  
6 I know very little about CPACs.

7 Ms. Mills, who is not here today, does  
8 know something about them. And she said  
9 that they were created by executive order,  
10 Mayor Austin in the '90s, and they're not in  
11 the Code or the Charter. They can be  
12 disbanded whenever a mayor decides to do it.

13 She said that the CPACs, as she  
14 understands it, all operate -- I'm sorry,  
15 I'm quoting Ms. Mills. It's Jeff Clements  
16 that I should be quoting here. I apologize  
17 for that. I read over it.

18 So Mr. Clements said they can be  
19 disbanded whenever anyone wants to. He  
20 understands that the CPACs all operate  
21 somewhat differently from each other  
22 depending on the neighborhood, and they have  
23 some common characteristics. So,  
24 apparently, in some neighborhoods they are,  
25 in effect, the homeowners' association, but

1 in others -- so we had the same discussion,  
2 Mr. Schellenberg, and we agreed, and I think  
3 Ms. Mills is going to invite her CPAC leader  
4 for our next meeting.

5 But both those recommendations came from  
6 Dawn Lockhart, who is in the mayor's office,  
7 I think. So that's the background on that.

8 And we also share the concern about  
9 how -- let me rephrase that. I'm concerned  
10 about how an Urban Core Investment  
11 Authority, how serious it would be if it  
12 were based on something as ephemeral as,  
13 apparently, what CPACs are.

14 VICE CHAIRPERSON KNIGHT: I know  
15 Commissioner Hagan wants to make a point.  
16 But I'd like to also say -- I was just  
17 trying to look for it online. But I think  
18 there was a posting by COJ inviting the  
19 community to come and learn about them,  
20 about CPACs. So I would ask maybe Jeff if  
21 there is -- there was a posting, I saw a  
22 posting somewhere about inviting the  
23 community to learn about CPACs, if we could  
24 get that information and share it with the  
25 commissioners. And maybe in the future, if

1           you're interested to learn more, that  
2           information can be shared.

3           COMMISSIONER HAGAN: Thank you, Madam  
4           Chair.

5           I have dealt with CPACs quite a bit  
6           being on the Planning Commission for seven  
7           years; I got to see them a lot. And I  
8           apologize, I haven't been able to attend a  
9           lot of the subcommittee meetings, for one  
10          reason or another. But I'm interested to  
11          have that further conversation about where  
12          CPACs are going.

13          In my just personal opinion without  
14          being there for the presentation, that I've  
15          witnessed with CPACs, it's more about they  
16          need more clear direction and more structure  
17          on what they're creating. Because if you  
18          say, Hey, put together this seven-member  
19          body, and it has to be members of the  
20          community, and you put them all together,  
21          it's no different than RAP and SPAR. And so  
22          they're going to create it however they want  
23          to. So why I think CPACs could be a very  
24          good thing, I think they need more structure  
25          on what we're looking for as a city and what

1 we're asking them to do. And also kind of  
2 their direction, what are we looking for  
3 them to have comments on and come to the  
4 Planning Commission and speak on rezonings  
5 and land use changes and things like that.

6 If we're not looking for them to make  
7 political decisions in the community, then I  
8 think it needs to be very clear to them.  
9 But if we give them that rope, then  
10 absolutely, everybody is going to have an  
11 opinion on everything. And they're going to  
12 take votes on it, and it will be the opinion  
13 of the CPAC, which is representing the  
14 entire community.

15 So I don't know that they're a terrible  
16 thing, but I think it is something that  
17 needs to have better structure around them  
18 and more clear direction.

19 CHAIRPERSON BROCK: Mr. Griggs.

20 COMMISSIONER GRIGGS: I was probably  
21 going to save my comments until our Chair's  
22 efforts, but since we opened it up and then  
23 Commissioner Denton spoke --

24 CHAIRPERSON BROCK: Well, we do have  
25 some CPAC folks here that can offer us some

1 input.

2 COMMISSIONER GRIGGS: Okay. My comment  
3 on the presentation that we had, which was  
4 pretty much identical -- in fact, Ms. Boyer  
5 probably offered the same analysis when she  
6 was presenting to us in the subcommittee.

7 For me, knowing our CPACs operate for  
8 the work that we're doing, it would really  
9 be more of an engagement in an advisor  
10 capacity. I don't see any structural help  
11 to what we're trying to do here, because  
12 it's all volunteer. People are showing up  
13 because they believe in their community,  
14 which is great.

15 But I think for a lot of the work that  
16 we're trying to do, we're trying to have a  
17 larger impact on infrastructure of  
18 ordinances and the Charter itself. And  
19 while the work the CPACs are doing may be  
20 included in what's being done, I don't  
21 really see what they were getting at with  
22 sort of leading some of the processes that  
23 we've been discussing. So I appreciate the  
24 input Ms. Lockhart and Ms. Boyer brought  
25 regarding that, but I don't really see how



1           that applies in a major way to the work  
2           we're trying to do.

3           CHAIRPERSON BROCK:   Okay.   Are you from  
4           the C --

5           MS. CLARK-MURRAY:   Good morning.   Yes,  
6           we are.

7           CHAIRPERSON BROCK:   Just come up here,  
8           give us name and address.   And if there are  
9           questions that have been presented that you  
10          can provide some input on, we would love to  
11          hear it.

12          Ms. CLARK-MURRAY:   Good morning to  
13          everyone.   My name is Tyrona Clark-Murray.  
14          I'm the Chair for the Northwest CPAC, and I  
15          reside at 1030 Detroit Street, Jacksonville,  
16          Florida 32209 (sic).

17          I'm sorry, it sounded as if it was on.  
18          Well, I think they heard me though.

19          COMMISSIONER SCHELLENBERG:   It's  
20          recording.

21          MS. CLARK-MURRAY:   I'll slow down for  
22          your sake as well.

23          COURT REPORTER:   Thank you.

24          MS. CLARK-MURRAY:   Good morning.   Can  
25          you hear me now?   I hate using that phrase.

1           My name is Tyrona Clark-Murray, that's  
2           T-y-r-o-n-a C-l-a-r-k-hyphen-M-u-r-r-a-y.  
3           And I reside -- first of all, I'm the  
4           Northwest CPAC Chair. This is my third year  
5           as Chair. And I reside at 1030 Detroit  
6           Street, Jacksonville, Florida 32254.

7           MS. PRYOR: She's a lot taller than I  
8           am. My name is Kim Pryor, and I am the  
9           incoming Urban Core CPAC Chair. I served as  
10          vice chair for the past three years, and I  
11          was on the regular CPAC board before that.  
12          I reside at 245 West Fifth Street,  
13          Jacksonville, 32206.

14          CHAIRPERSON BROCK: All right. So you  
15          heard some of the comments and questions. I  
16          was wondering if you had some input for us  
17          on this topic.

18          MS. PRYOR: She does.

19          MS. CLARK-MURRAY: And like many other  
20          people, I had planned to leave at 9:45  
21          because I told my boss I would be back to  
22          work, because I'm also a middle school  
23          teacher. So in about 40 minutes I will have  
24          a group of 25 kids waiting on me.

25          So first of all, I strongly disagree

1 with some of the things I've heard here. I  
2 think it's just a matter of common sense.  
3 You cannot make a comment on something that  
4 you have not experienced.

5 And I don't know about where many of you  
6 live, but I don't recall seeing any of your  
7 faces, especially those who spoke here, at  
8 any of my CPACs. And I know the CPAC is  
9 open to anyone. So you don't have to live  
10 in Districts 9, 8, or 10 to attend.

11 CPACs, we serve the function just as it  
12 is outlined in the executive order. We are  
13 a link between neighbor -- the  
14 neighborhoods, the community, and city  
15 government. We hear issues that perhaps  
16 aren't as -- aren't large enough to be  
17 brought to the city, before the City  
18 Council, and we get those problems solved  
19 for people, and they appreciate it.

20 I know my particular CPAC, we have at  
21 least -- we're heavily attended, and we have  
22 at least 50 people there every second  
23 Thursday of the month, with the exception  
24 obviously of the times that we don't meet.  
25 And they bring us all kinds of concerns. It

1           could be a street, it could be something as  
2           simple as it needing to be paved. It could  
3           be something as, once again, simple as  
4           someone dumping tires in their neighborhood  
5           knowing that that's illegal. And so we have  
6           city staff members there who respond to  
7           those particular needs.

8           And I know you may say, Well, that is  
9           kind of minute. Not necessarily because we  
10          also draft resolutions. In fact, the last  
11          resolution we drafted had to deal with the  
12          adult arcades. And I specifically, although  
13          I live in District 9, I went over to Mayport  
14          and I spoke with -- walked the neighborhood,  
15          talked with some of those community members  
16          who were affected by the most outrageous --  
17          I'm going to say -- robbery of one of those  
18          adult arcades where the gentleman robbed the  
19          arcade. And then he went into the  
20          neighborhood to get a vehicle so that he  
21          could get away. And he wound up -- and you  
22          all should recall this. The gentleman who  
23          he robbed had a heart attack and died as a  
24          result of so many of those -- of the police  
25          chase and all of the other aspects that

1 snowballed as a result of him robbing that  
2 arcade.

3 So we drafted a resolution to help  
4 support. And I cannot think -- I think it  
5 was Ferraro's bill regarding the dissolution  
6 and nuisance order regarding those arcades.

7 So we function. We function. We just  
8 don't have the publicity, I think, that we  
9 need in order to help people know, such as  
10 yourselves, that we are functioning and  
11 we're functioning very well. And I'll leave  
12 it at that and let you speak, because I have  
13 a whole lot I can say.

14 MS. PRYOR: She's been chair a lot  
15 longer than I have so she has a lot more  
16 information as far as that goes. But I will  
17 take it from an Urban Core perspective. We  
18 have several members on our CPAC. We don't  
19 have as much citizen attendance as other  
20 CPACs, but we're working on that. But when  
21 we do have attendance, they're bringing  
22 items to us that are very important to them.

23 One of the issues that we dealt with was  
24 the potential closing of the railroad  
25 crossing at Carmen that would separate the

1 east side from Springfield. That was --  
2 they were trying to close that because they  
3 don't want to maintain those crossings. We  
4 had opinions on that and made  
5 recommendations.

6 We also do -- review zoning changes when  
7 they are brought to us. They're not always  
8 brought to us. And when they are brought to  
9 us, they're not brought to us timely so that  
10 we have enough time to even review it. I'll  
11 give an example where I think that the CPACs  
12 in general could help out. And I believe  
13 that any time a public hearing is going to  
14 be held by one of the commissions, that the  
15 CPAC should be notified.

16 We have a problem in this city with  
17 notification. Case in point, there was a  
18 recent request brought up before the  
19 Historic Preservation Council to demolish  
20 seven historic homes in downtown. So no one  
21 knew about it. There was no notice. There  
22 was no blue sign, nobody knew anything about  
23 it. So no one was there to even talk about  
24 it or to defend these historic structures,  
25 and the Historic Preservation Commission

1 voted to approve. I don't know why you  
2 would vote to demolish contributing  
3 structures in a historic district, but they  
4 did.

5 So if the CPAC was informed that was  
6 happening, then we could have taken measures  
7 to have someone at that hearing to talk  
8 about it, because preservation is,  
9 obviously, quite important to the Urban  
10 Core. We have a lot of historic structures  
11 that need to be saved.

12 So I think that if city government would  
13 utilize us more, that we could be your boots  
14 on the ground. We could be the ones to  
15 really get the information disseminated into  
16 our neighborhoods.

17 Sometimes people feel a little  
18 intimidated coming and talking in front of  
19 City Council or people who are deemed to be  
20 a little higher up; whereas, the CPACs, you  
21 know, we're neighbors, we're your  
22 neighborhood. And they may feel more  
23 comfortable coming and talking to us.

24 I encourage you to perhaps even codify  
25 CPACs so that they do continue to function

1 and do continue to do the good work that we  
2 do. And I'm open for any questions that any  
3 of you may have.

4 CHAIRPERSON BROCK: Mr. Griggs has a  
5 question.

6 MS. CLARK-MURRAY: There is one other  
7 person.

8 CHAIRPERSON BROCK: One other person,  
9 okay. But Mr. Griggs has a question for  
10 you, Ms. Pryor.

11 COMMISSIONER GRIGGS: Thank you. I  
12 appreciate your comments, and I don't want  
13 you all to think that there is not an  
14 appreciation for the work that happens with  
15 CPACs. I used to work for the Health  
16 Department, and I was the representative who  
17 attended CPAC meetings. So I'm very  
18 familiar with CPACs and how they work.

19 But what we're trying to get here, what  
20 we're trying to get at here, at least in our  
21 subcommittee, which is the Urban Services  
22 District, we're looking at a strategic  
23 approach at addressing issues that have been  
24 festering since before consolidation. And  
25 we want to address those issues so the



1           connectivity of the work that goes on in  
2           these neighborhoods is important. And from  
3           what I understand, what I've seen is, like  
4           you just mentioned, you don't know, you  
5           don't have any information about things that  
6           are happening until they happen; right?

7           MS. PRYOR: Correct, a lot of times.

8           COMMISSIONER GRIGGS: What we're trying  
9           to address at this level, in my opinion,  
10          Mr. Chairman, is how do we neutralize that  
11          with -- you know, through the Charter. The  
12          work that CPACs are doing is certainly  
13          important on an engagement level, because  
14          you mention yours is very robust, you have  
15          light attendance. How do we equalize that?  
16          How do we make yours as important as hers?  
17          Northwest as important as Urban Core?  
18          Because the people who are more represented,  
19          who have the most folks showing up -- at  
20          Regency library it was always packed, right.  
21          And they moved that meeting someplace else.

22          But if they're not -- people are not  
23          showing up, you're probably not being heard  
24          as much as you'd like, right. But I know  
25          for our subcommittee, what we're trying to

1 do is figure out a way to connect all of the  
2 resources so that strategically we can  
3 address issues in neighborhoods and bring  
4 them -- you know, remove some of those  
5 disparities happening over time.

6 MS. PRYOR: If I may, through the Chair,  
7 address Council (sic) Member Griggs. Just  
8 because we don't have attendance, doesn't  
9 mean one CPAC is more important or more  
10 heard than the others. One of the purposes  
11 of the CPACs is to have members who are  
12 connected with the community, nonprofits and  
13 so forth. And so the Urban Core CPAC does  
14 have several members that are heavily  
15 connected to the community; and therefore,  
16 they bring their community's concerns to  
17 their urban core CPAC as a body. So just  
18 because we may not have the amount of public  
19 attendance that another CPAC has does not  
20 mean we are not connected to our  
21 neighborhoods.

22 COMMISSIONER GRIGGS: I think you  
23 misunderstood me. I appreciate you, again.

24 I'm interested in knowing how a project  
25 is happening in Northwest area CPAC impacts

1           Urban Core CPAC, that's where we're trying  
2           to go. And that's the kind of strategic  
3           connectivity we're looking for. So if the  
4           work we do on this level helps what you're  
5           doing, that's fine. But I don't know, I'm  
6           just going to say I don't really have any  
7           confidence in the fact the way it's  
8           happening helps that.

9           CHAIRPERSON BROCK: Okay.

10          MS. CLARK-MURRAY: Well, I would say  
11          that -- well, in addition to serving as  
12          Chair for Northwest CPAC, I'm also a member  
13          of the North Florida TPO CAC. So I can  
14          think, first of all, connection would be,  
15          for example, infrastructure, just thinking  
16          about the roads. There may be a road in the  
17          northwest quadrant that needs to be  
18          resurfaced, that needs maybe to be reduced,  
19          that people take to get to the Urban Core.  
20          So there is also a connection there.

21          And it may be Districts 9, 8, and 10,  
22          you know, you all are citizens of  
23          Jacksonville, the fact that just because I'm  
24          saying 9, 8, and 10, does not mean that  
25          they're together. And what I mean by

1           together, I mean there is a continuous line  
2           from 9 to 8 to 10. Nine scatters from  
3           the -- from US 1 all the way to 103rd  
4           Street -- sorry, to Collins Road. And it is  
5           not a straight line. It weaves throughout  
6           that area, through 10, over to 44, so it's  
7           not a straight line.

8           So there isn't anything that happens in  
9           Northwest that actually isn't affected by  
10          the Urban Core. So there is a -- because of  
11          the way Jacksonville is organized, there is  
12          always a connection there. So there are  
13          projects that are happening near the Urban  
14          Core that I receive notices from the  
15          Planning Commission -- in fact, I keep a  
16          notebook of them. In fact, I'm going to try  
17          to get off work a little early -- my boss is  
18          not going to like that, "I'm so tired of  
19          you," but I ask for permission because I  
20          want to be involved and I want to help solve  
21          the problems that people have. And I want  
22          to know what's being built in the community,  
23          because I've seen instances where -- in  
24          fact, I took a photograph of it because it  
25          appalls me so much that there is a storage

1 unit maybe about 10, less than 10 feet from  
2 someone's home where they live every day.  
3 They have people driving next door to get  
4 their things. I'm sure storage area, the  
5 facility, the lights come on, go off.

6 And to me, that's poor planning, that  
7 should not have been approved. At least the  
8 person who decided to build that storage  
9 unit there should have given that homeowner  
10 an opportunity to buy them out. I would not  
11 want to live right next to a storage  
12 facility. If I was a member of Council, I  
13 would not have approved that project, but  
14 I'm digressing. We're all connected and  
15 we're all affected.

16 COMMISSIONER GRIGGS: Thank you. I  
17 appreciate that. I'm going to let our  
18 subcommittee Chair Ms. Ann-Marie Knight  
19 talk -- she's going to talk about it, but  
20 one of the priorities we talked about was  
21 septic tank prioritization.

22 MS. CLARK-MURRAY: It's standard all  
23 day. We are working on that.

24 CHAIRPERSON BROCK: Actually, you can't.

25 MS. CLARK-MURRAY: I can't. I have to

1 get to work. This is voluntary.

2 CHAIRPERSON BROCK: I appreciate that.

3 Is there anything more on strategic planning  
4 for us to deal with?

5 Okay. Then thank you all very much.

6 And, Dr. Welsh, I see you have Urban  
7 Core. So what I would like to do is hear  
8 from Ms. Knight, as chair of the Urban Core  
9 Subcommittee for their report. It may  
10 answer some of the questions or whatever you  
11 have with regards here. But I would like to  
12 go ahead and move us on to that part of the  
13 agenda. And then I have your card and you  
14 can speak on that.

15 VICE CHAIRPERSON KNIGHT: Good morning.  
16 So I apologize for my missing the meeting  
17 last time. Since our full group's meeting,  
18 we've had two guest speakers. And as  
19 disclosed and shared, it was Dawn Lockhart  
20 and Lori Boyer.

21 Commissioner Griggs and the members of  
22 our subcommittee shared an update with you  
23 last time. And, really, I watched the video  
24 from the session you had. And I wanted to  
25 really kind of emphasize why we needed to do

1           so much historical factfinding. I  
2           appreciate Commissioner Schellenberg's  
3           comments about you've looked at a lot of  
4           data. Well, you can't address the future  
5           without really trying to understand the  
6           past. And I think in looking at some of the  
7           data from the past is probably part of the  
8           problem. So our framework remains the same  
9           of gathering historical facts; and we've  
10          done quite a bit of that.

11                 The next piece that we're really in the  
12          midst of right now is trying to understand  
13          current state, whether it's CPAC value,  
14          whether it's the idea of a DIA and how would  
15          that funding come about. And, actually,  
16          I've not said this in a subcommittee yet,  
17          but what's the true geography, the geography  
18          of at consolidation the GSD, the General  
19          Services District, which is what they  
20          defined then and what are we truly defining  
21          now?

22                 So we're still in our factfinding state.  
23          I think Commissioner Lisska alluded to the  
24          same point, that we have to gather all of  
25          this, right. So we have four solid

1 months -- thank you, Chair -- to really  
2 gather all the information and then sit down  
3 in January to really talk together publicly  
4 about what's our next steps, and who can  
5 lead whatever type of work we propose. Is  
6 it a DIA? Is it the Northwest Jacksonville  
7 Economic Development Trust or a type of such  
8 leadership or a CPAC? And what will they  
9 need and what are the barriers to their  
10 success? So when we come back together with  
11 our official report, that's the direction we  
12 want to be able to offer you.

13 Based on the facts of what we know from  
14 septic systems, we had a full discussion on  
15 how our septics decided. How -- who makes  
16 the decision, there is a priority matrix  
17 that the Department of Health shares with  
18 the City, and then we are waiting to see  
19 what the City's response to that and how  
20 they prioritize. And so should that be  
21 reassessed? Is there opportunities to maybe  
22 suggest how the process is being managed for  
23 septic, streetlights and the like? And so  
24 that's really where we are.

25 I'm confident that, regardless of all



1           the data that we are pulling together right  
2           now, it is providing us a clear picture of  
3           the past and the gaps, to be honest, of what  
4           we can offer as a group, because we want to  
5           offer something that is realistic within the  
6           domain of what City Council and our city  
7           leaders can do.

8           Commissioner Mills, I know she's not  
9           here. She talked quite a bit about the  
10          Blueprint For Improvement II. And she  
11          emphasized -- and I thought it would be  
12          valuable to share it here -- and of course  
13          you have our minutes. She emphasized and  
14          encouraged the adoption of previous  
15          recommendations. And that's her thought,  
16          that's where she's thinking today. And she  
17          will, I believe, share some additional  
18          thoughts around that.

19          When Commissioner Boyer talked, she  
20          shared quite a bit about -- I want to make  
21          sure I get this correct -- that a large  
22          part -- excuse me, research found a large  
23          proportion of capital expenditures were  
24          already going into old core city urban  
25          areas, and those are her words not mine.

1           And she was concerned that if we propose  
2           any kind of mandate for dedicated funding,  
3           that it might actually undermine existing  
4           processes. So it's important for our  
5           subcommittee to really understand what are  
6           the processes today. We got a glimpse of  
7           the past, we can't fix the past. But how --  
8           what are the processes today that maybe  
9           warrant our research and opinion going  
10          forward. So that's in a nutshell really the  
11          high level. I turn to my fellow  
12          commissioners on the subcommittee to add  
13          additional thoughts.

14                   CHAIRPERSON BROCK: Mr. Denton.

15                   COMMISSIONER DENTON: That was a good  
16                   report. I would add one thing: Both  
17                   Ms. Boyer and Ms. Lockhart cautioned us on  
18                   the possible creation of an Urban Core  
19                   Investment Authority, that a phenomenon that  
20                   we might face would be an attitude toward  
21                   the rest of the city, that they were being  
22                   left out. And we might get a lack of  
23                   support putting a lot of resources into one  
24                   part of the city.

25                   And I -- I don't know if Ms. Boyer was

1           reflecting on maybe this wasn't originally  
2           an issue with the DIA. We talked about the  
3           political campaign where Mayor Brown  
4           defeated a candidate who referred to  
5           downtown as just another neighborhood. And  
6           that was a big issue in that campaign. So  
7           that was a caution that they gave us, and  
8           something that I think we need to keep in  
9           mind as we go forward in talking about this.

10           CHAIRPERSON BROCK: Yes. And the  
11           funding issue is always -- having raised  
12           some money for schools and then to find out  
13           that the budget was actually adjusted  
14           downward to match the funding that we had  
15           raised from outside sources. It's always an  
16           issue on that.

17           Mr. Griggs, you had something else to  
18           add?

19           COMMISSIONER GRIGGS: Go ahead.

20           CHAIRPERSON BROCK: Mr. Schellenberg.

21           COMMISSIONER SCHELLENBERG: One area  
22           that you did not mention, and I think I have  
23           sort of danced around it, it won't happen,  
24           but I think there could be a statement that  
25           one of the problems 50 years ago are the

1 minority access group districts in  
2 Jacksonville. We have two districts,  
3 because of the minority access group, we  
4 have two council people that not only  
5 represent downtown and its split, but it  
6 goes all the way out to the Nassau border.  
7 And so because of the make-up of minority  
8 access during the census, and it's going to  
9 be coming up in the next two years, this  
10 committee could be bold and say, We want to  
11 do away with them.

12 Now, let me give you the background --  
13 and let me tell you why I'd do it. I think  
14 if you had a city council person that  
15 basically focused almost completely on the  
16 urban area, that gives it a presence that it  
17 doesn't have. You have two people  
18 representing this area, I think it's Ju'Coby  
19 Pittman and Reggie Gaffney. They basically  
20 come from St. Johns River all the way up to  
21 Nassau County. So they have a divergent of  
22 constituents, as well as priorities in both  
23 areas. So if you just basically took  
24 whatever that number is, it's around 70,000,  
25 and basically made it downtown, I think that

1           you would have a lot more focus on that  
2           district council person to some -- to  
3           address some of the things that I hear going  
4           forward.

5           Now, understand that when I made a  
6           proposal, because I was on the charter --  
7           the redistricting committee, when I was  
8           there, we cut the minority access, it was  
9           voted successfully. But if you looked at --  
10          and it's important to look at, I think.  
11          Look at the council districts, okay. And if  
12          you looked at one side of the river, they're  
13          fairly compact, they're a community of  
14          interest. But if you looked at -- because  
15          of the minority access districts, you have  
16          two of them from downtown, you basically  
17          have one from Riverside all the way out to  
18          Clay County, and then you have two other  
19          minority access districts that are -- one is  
20          Garrett Dennis and I can't think of the  
21          other person, but basically they parallel  
22          for miles just a straight line. One street  
23          might be one person, one -- there is no  
24          focus -- I'm not knocking the council  
25          people. But you need to have focus. And,

1           anyway, when I made the presentation, I was  
2           unsuccessful.

3           Because of the partisan nature of our  
4           world, the republicans hated the idea,  
5           democrats liked the idea. And the reason  
6           why republicans didn't like it is because it  
7           made many other districts competitive, okay.  
8           That means that you wouldn't be over -- the  
9           democrats liked it because they had better  
10          chances to win more seats, not just the  
11          minority access districts.

12          And I think as somebody of fair play, I  
13          think that -- I don't -- this Commission,  
14          recognizing that we don't have any power,  
15          but recognizing maybe minority access  
16          districts of 50 years ago are no longer  
17          applicable, because we've had a black mayor,  
18          a black sheriff, and I think that hopefully  
19          we're beyond this. But I don't know.

20          But I think that going back to my  
21          fundamental question, you need a city  
22          council person focused on the Urban Core.  
23          And until we do away with minority access  
24          districts, it's not going to happen. Thank  
25          you.

1           CHAIRPERSON BROCK: All right. Thank  
2           you. I take on a phrase that you used, to  
3           be bold. And I hear and I read the minutes  
4           of the caution of you get a pushback of  
5           saying, Well, we're putting more emphasis on  
6           this neighborhood than others in the city.  
7           I think it's appropriate because we have all  
8           heard about the unfulfilled promises of  
9           consolidation. So my counter to that would  
10          be that this is a unique neighborhood in  
11          comparison to others because there were  
12          significant promises that were made to that  
13          community to get buy-in on consolidation.  
14          And I believe we've all heard how many of  
15          those have been unfulfilled.

16                 So while I appreciate the political  
17          nature of actually getting that buy-in. I  
18          think it's something worth perhaps planting  
19          the flag on, because it's important.

20                 Wow, I must have said --

21                 COMMISSIONER GRIGGS: I was already up.

22                 CHAIRPERSON BROCK: Oh, you were already  
23          up, Mr. Griggs.

24                 COMMISSIONER GRIGGS: Since Mr. Denton  
25          made the comment, it kind of came back to me

1 so clearly. And I heard both of them say  
2 the same thing. And I couldn't let them  
3 leave the room without giving my two cents  
4 in that regard. I just don't think that as  
5 a community we have leadership naive enough  
6 to believe that we can turn our backs on all  
7 the things that's happened over the last 50,  
8 60 years and say, just because we have an  
9 area that needs the most attention, we're  
10 afraid to do it because of political  
11 reasons. It's obvious there are problems  
12 with the Urban Core that we need to invest  
13 in above and beyond anything else. And we  
14 can pull economic development projects out  
15 of the sky for no particular reason  
16 whatsoever. But when it comes time to  
17 invest in our neighborhoods, particularly in  
18 the Urban Core, it becomes a political  
19 problem. And I just reject that. And I  
20 appreciate the caution, but I think that's a  
21 little bit short-sided. We should proceed.

22 CHAIRPERSON BROCK: Okay. Mr. Denton.

23 COMMISSIONER DENTON: I agree with both  
24 Mr. Brock and Mr. Griggs. I'll plant my  
25 flag there too. Partly for promises not



1           kept during consolidation, but also for  
2           something that has resulted in part from  
3           that, which is where the area we're talking  
4           about is where the poverty is worse, where  
5           there is way too much senseless crime.  It's  
6           all over the city, but it's -- it grows out  
7           of the poverty and some of the conditions in  
8           the Urban Core.  It's the heart of our  
9           education issues.

10           And if we, as a city as a whole, don't  
11           care about that neighborhood, then we don't  
12           care -- that larger community, then we  
13           really don't care about the city.  So I  
14           would plant my flag alongside yours for both  
15           those reasons, not just because of the  
16           historical fact of not keeping our promises,  
17           but for the socioeconomic issues that have  
18           resulted from that and other things that  
19           have created something that as a city we  
20           shouldn't live with, including growing out  
21           of that, but also structural racism.

22           CHAIRPERSON BROCK:  Mr. Schellenberg.

23           COMMISSIONER SCHELLENBERG:  I'm sorry.

24           COMMISSIONER GRIGGS:  I just wanted to  
25           add --

1           CHAIRPERSON BROCK: Mr. Griggs, for the  
2 second time.

3           COMMISSIONER GRIGGS: -- really quick,  
4 one of the problems and one of the concerns  
5 we heard over and over again, How are you  
6 going to pay for it? We heard from a  
7 representative from LISC that other  
8 communities pay for projects like this, or  
9 pay for community investment through  
10 community benefit agreements. And they pass  
11 policies that say that, if somebody is going  
12 to come in and do a major project, they're  
13 going to spend millions and millions of  
14 dollars. They have to apportion that money,  
15 a percentage of that money has to go into  
16 the community benefit agreement portal. And  
17 then they use that money to go back into the  
18 community support areas that have been left  
19 behind or areas adjacent that they're not  
20 going to have an impact on and make sure  
21 that those neighborhoods, those communities  
22 don't get left behind.

23           We see it over and over. We see  
24 development happening right up to and right  
25 next to some of our most devastated areas,

1 and nobody thinks to cross the street and  
2 help them out. So that is one way. And I  
3 know our subcommittee, we are looking for  
4 other ways to get them funded as well.

5 CHAIRPERSON BROCK: Ms. Knight.

6 VICE CHAIRPERSON KNIGHT: Nothing in  
7 depth to add, but just when Commissioner  
8 Denton mentions the data that is driving --  
9 one of his driving thoughts, health as well  
10 needs to be included, because there is a  
11 significant disparity between the life  
12 expectancy in the Urban Core compared to  
13 other communities. And I just want to be  
14 sure that, when we think about the data that  
15 drive the thoughts, I think that is a key  
16 indicator of the wellness overall of the  
17 community and should be part of the  
18 conversation.

19 CHAIRPERSON BROCK: Ms. Lisska.

20 COMMISSIONER LISSKA: Yes. Through the  
21 Chair to the Chair of the committee. When  
22 do you think your committee will define the  
23 geographic boundaries? If I understood you  
24 right, you haven't done that yet. And I  
25 think that's going to be critical and it's

1           certainly going to be critical to coming up  
2           with some sorts of analysis for different  
3           projects and different costs, not that the  
4           committee would be expected to come up with  
5           all those numbers and figures, but some of  
6           them likely will be necessary for the -- for  
7           your work and for the final recommendations.

8           VICE CHAIRPERSON KNIGHT: Right. So our  
9           outline stays the same. And our goal in  
10          January is to understand and define the  
11          opportunities. And those definitions would  
12          include mapping.

13          COMMISSIONER LISSKA: And I would agree  
14          with the Committee Chair that health is  
15          critical. And what you've already had and  
16          you're going to have more of it, the City  
17          will be forced to step in, in an emergency  
18          measure if there is not some sort of plan.  
19          Again, it's things like septic tanks. I  
20          mean, that is a major health issue. The  
21          City has already stepped in there  
22          previously, but it's probably going to  
23          continue to happen because you have to  
24          provide for waste and you have to provide  
25          for water. I mean, these are major

1           necessities that a government would  
2           typically provide unless they allow  
3           development that doesn't provide those  
4           things. And that's clearly what has  
5           happened many decades back.

6           VICE CHAIRPERSON KNIGHT: Right. To  
7           your point about health, the news are the  
8           news. So this particular week, City of  
9           Jacksonville gave UF Health \$8 million, but  
10          that's for the delivery of health. What  
11          we're talking about really is to change the  
12          trajectory of wellness and the need for  
13          using health resources as well, I think, is  
14          in your comment, not just monies to -- which  
15          are important, but also to change the  
16          trajectory and the burdens in lieu of  
17          healthcare resources.

18          COMMISSIONER LISSKA: Through the Chair,  
19          you, Mr. Brock.

20          I would just like to say, yes. I mean,  
21          I realize your background, and I'm coming at  
22          it from just saying there are other issues  
23          involved in community health. And certainly  
24          I see the governments just critical  
25          requirement to the citizens would be health

1 and safety. Those are two that are  
2 absolutes.

3 VICE CHAIRPERSON KNIGHT: I agree.

4 CHAIRPERSON BROCK: Okay. Dr. Welsh.

5 DR. WELSH: Thank you.

6 CHAIRPERSON BROCK: If you could please,  
7 name and address.

8 DR. WELSH: Three minutes. I said five,  
9 but three now.

10 COMMISSIONER SCHELLENBERG: Pull the  
11 mike down. There you go. Thank you.

12 DR. WELCH: Thank you. Evie Allens  
13 Welch. (Microphone adjustment.) That's not  
14 on my three minutes.

15 CHAIRPERSON BROCK: I'll reset it.

16 DR. WELCH: I'm Evie Allens Welch. I  
17 live in the Cathedral District. When I came  
18 to town, I was in District 10. That was  
19 1981, Leadership Jacksonville '81. I say to  
20 you my address is 701 North Ocean Street,  
21 Apartment 1608. District 10 is entirely  
22 different from my district where I am  
23 living.

24 I appreciate, I can see the longevity of  
25 the late Austin's vision for neighborhoods.

1 Right now I'm standing before you wearing  
2 three hats, Cathedral District, Delta Sigma  
3 Theta Sorority, Leadership Jacksonville, and  
4 some others I'm not going to share with you.

5 But the main thing that I want you to  
6 really understand is that the Cathedral  
7 District is entirely diverse. I am a member  
8 of the board person. As a member we have  
9 been working very hard with one particular  
10 problem; and that is, a perception of the  
11 area not being safe. And from a senior  
12 perspective, they don't like to come out  
13 unless they can see someone that they know.  
14 Our meetings have to be after 5:30 because  
15 city people are involved.

16 From a structural standpoint, I think  
17 you should continue it, because as a person  
18 who sits as the committee woman for District  
19 713, that's Voting District 713, it begins  
20 at the Landing -- not the Landing, I'm  
21 sorry -- way down on the river toward the  
22 river bend, takes up part of the back, it  
23 follows the river all the way over to  
24 Margaret Street.

25 You are correct, the structure with the

1           voting City Council Districts are entirely  
2           different where I leave off. Then you  
3           have -- Gaffney is my representative. And  
4           it goes from the river all the way back to  
5           the other river, the Trout River. It may be  
6           farther than that, I'm not sure, okay, but  
7           that's not part of my Urban Core, that's  
8           another lap. Think of your overlapping and  
9           overlays.

10           The other person who sits next to me  
11           that I have to go to when I'm working with  
12           perception in the Urban Core is Dennis,  
13           which is nine. And I'm not sure how far his  
14           goes all the way around to follow and all  
15           the way back.

16           There are many things that you need to  
17           look at, maybe after the census. You got to  
18           work now, but then look at it after the  
19           census and see if there are going to be as  
20           many persons to come down in the Urban Core.  
21           And that perhaps will help clarify it.

22           So we are working with you. We're not  
23           going to let you change our minds about  
24           working together. It's a very, very large  
25           area. And we are going to have to sustain



1           some big visions to make people work  
2           together.

3           I have never gone to City Council about  
4           a political issue, because every time I step  
5           into my CPAC, a representative is from all  
6           parts of the city, the city's structural to  
7           make things move. Think about it. If you  
8           remove that, then you're not going to solve  
9           the little issues. Thank you very much.

10          CHAIRPERSON BROCK: Thank you, ma'am.

11          Mr. Griggs.

12          COMMISSIONER GRIGGS: Mr. Chairman,  
13          thank you.

14          It might be helpful to our CPAC  
15          representatives, if at least for our  
16          subcommittee, if our Chair was to state our  
17          goal for our subcommittee. I don't think --  
18          I don't want there to be a perception that  
19          we're not trying to utilize the resources of  
20          the work that's being done in the community.

21          We should be clear that what we're  
22          trying to do from our level is to support  
23          what you're doing and utilize those efforts.  
24          Since she's the Chair, I thought it would be  
25          better coming from her.

1           VICE CHAIRPERSON KNIGHT: So through our  
2           assessment of historical and current facts  
3           and data, our goal is to consider relevant  
4           information, to aid in possible  
5           recommendations, to propose establishment of  
6           Urban Core Investment Authority, and to  
7           address unfulfilled promises of  
8           consolidation.

9           COMMISSIONER GRIGGS: So, to me, that  
10          does not -- we're not looking to hinder the  
11          work of CPACs. We're trying to find a way  
12          to fortify the work that the community is  
13          doing and connect them strategically so that  
14          we can address some of the issues going on  
15          for the last 50, 60 years.

16          CHAIRPERSON BROCK: Ms. Lisska.

17          COMMISSIONER LISSKA: I'm sorry.

18          MS. PRYOR: May I?

19          CHAIRPERSON BROCK: Please. Again, if  
20          you could, state your name. We already have  
21          your address.

22          MS. PRYOR: Kim Pryor, Urban Core CPAC.  
23          I appreciate you clarifying that, because it  
24          didn't sound that way earlier. So thank you  
25          very much for clarifying.

1           My comment would be we would love to  
2           work with you. Have you reached out to us?  
3           Have you asked us to help you? How can we  
4           help you? We can't help you unless we know  
5           what you need us to help you with. We're  
6           here. Urban Core, absolutely, I probably  
7           need to take more vacation days to come to  
8           that subcommittee meeting. Northwest, I'm  
9           sure I'm not speaking out of turn that she  
10          would love to help you as Chair of the  
11          Northwest CPAC. The chairs can get together  
12          and we can talk through things, cross. So  
13          we would like to be involved, involve us.

14                 VICE CHAIRPERSON KNIGHT: That is in our  
15          plan. Thank you for the comments.

16                 MS. PRYOR: Thank you.

17                 CHAIRPERSON BROCK: All right. Thank  
18          you. Anything else from Urban Core?

19                 All right. We will move to government  
20          structure.

21                 Judge Swanson.

22                 COMMISSIONER SWANSON: Good morning to  
23          everybody. I would like to just make a  
24          general comment, if I could, not only to  
25          these ladies who, obviously, have taken time

1 from their day to come here and share  
2 thoughts and insights and wisdom with us,  
3 but also to the Commission as a whole. As I  
4 have sat here this morning and listened to  
5 everybody, I'm proud to be part of this  
6 Commission. I really think that there is a  
7 passion and a commitment that's brought to  
8 the table by everybody. Clearly, there are  
9 divergent opinions on some issues, but it's  
10 always well motivated and it's for the best  
11 of the community.

12 And these ladies stimulated me to think  
13 about ensuring that we do reach out in all  
14 of our subcommittees, not just that  
15 subcommittee, but all of our subcommittees  
16 to make sure we're not forgetting something.  
17 Because I think that can easily happen to  
18 any one of us.

19 But I close this general comment out  
20 with how proud I am of you ladies and  
21 everybody on this Commission for the time  
22 and commitment you've brought to bear on  
23 this. I was the last commissioner  
24 appointed. So it took me some time to get  
25 up to speed. But the one thing I did get up

1 to speed on very quickly is what a great  
2 group of people I have the pleasure to work  
3 with on this.

4 Now, in terms of the specifics of our  
5 committee, while our subcommittee -- while  
6 our listing of potential topics was longer  
7 than any other subcommittee, in many ways,  
8 our tasking, I think, is easier. Not that  
9 it's an easy tasking, but it is easier  
10 because much has been -- much ground has  
11 been plowed on many of our topics by others  
12 before us. And in some ways we've had to  
13 review and look at the work product of  
14 others historically on the same issues. And  
15 that's not lost on any of us on the  
16 subcommittee that these issues are almost a  
17 matter of re-prioritization, or focus.

18 With that in mind, we have assigned or  
19 prioritized four topics at this point. And  
20 we have assigned people on the subcommittee  
21 that have began putting -- or will begin  
22 within the next few days putting pen to  
23 paper with some proposed language for the  
24 Chair. We should be well on track for the  
25 February 28 deadline.

1           Those four topics that we have  
2           prioritized out of our listing are  
3           nonpartisan elections, term limits, bounds  
4           to a strong mayor form of government, and  
5           election dates, reviewing election dates.  
6           And somebody is working on each of those  
7           four topics.

8           I am in reserve inviting the General  
9           Counsel to appear at our subcommittee in the  
10          next few weeks. And while I don't  
11          anticipate taking on a macro-review of the  
12          General Counsel, it's certainly possible the  
13          General Counsel or other perspective  
14          individuals that appear before us may give  
15          us a finite narrow issue related to the  
16          General Counsel to address. We're not  
17          precluding that. We are open to it, at  
18          least that dialogue.

19          With that in mind, I know you have other  
20          things on the agenda for today that may take  
21          some time, that's all I have to report at  
22          this time. Thank you.

23          CHAIRPERSON BROCK: Any questions on  
24          that?

25          Okay. So that's good. So you've got

1           yours nailed down, or narrowed down on that.  
2           And I guess it's a good segue, because I put  
3           the noticed meeting for Commissioner  
4           Schellenberg on there. And my concern  
5           initially was that your committee had not  
6           met with regards to -- because we had a lot  
7           of discussion on OGC office at our last  
8           meeting. And then when I saw the meeting  
9           notice come out, that was my concern, was  
10          that it was getting ahead of things, but  
11          you're going to be having the OGC come in  
12          and talk. And so there is the possibility  
13          that that may be on there, because I was  
14          just trying to keep us all focused because  
15          we do have a short time period. And that  
16          was the main reason that I had on that,  
17          because I noticed it was for some folks  
18          that -- it was related to that topic. And  
19          so that was my concern. I wanted to make  
20          sure we addressed it so we kept everything  
21          on topic.

22                 Mr. Schellenberg, did you have anything  
23                 you wanted to add?

24                 COMMISSIONER SCHELLENBERG: Only to the  
25                 extent that, if my colleague s still want a

1 noticed meeting, I will have it. It is kind  
2 of interesting, I have not yet to meet  
3 anybody in the office of mayor that says  
4 everything is not working properly. And I'm  
5 sure Mr. Gabriel will say the same thing.

6 There was a meeting at JU, I guess, I  
7 don't know, six months, nine months ago.  
8 And they had all the former mayors there.  
9 And not one of them thought there was --  
10 they all liked the strong mayor position,  
11 and that sounds great.

12 But I'm not here to argue the opinions  
13 of Mr. Gabriel; I'm discussing the issue of  
14 reaching out and being involved with  
15 other -- how he engages with the multitude  
16 of other entities that he's responsible for.  
17 And that's what we're looking at going  
18 forward. Maybe the term limits of the OGC,  
19 how he interacts with the independent  
20 authorities. Is there a better way in which  
21 to handle it? Is it better for him to have  
22 a go-between, a lawyer representing the  
23 mayor independently, and he only deals  
24 with -- he deals with the big issues, but  
25 having a barrier between his closeness to



1 the mayor and opining if the mayor is  
2 correct or an independent is correct. I  
3 think that's what we should be looking at,  
4 not necessarily the judgment calls of this  
5 current OGC.

6 And I'm not sure if I'll get it by  
7 having him there. And that's why I'm going  
8 to continue to see if there is an interest  
9 in a noticed meeting.

10 CHAIRPERSON BROCK: Yes, Mr. Hand.

11 COMMISSIONER HAGAN: Just a question,  
12 and maybe I missed it in an email, is  
13 this -- for the noticed meeting, are you  
14 identifying a committee that's meeting on  
15 this, or just something Mr. Schellenberg is  
16 having to discuss it on his own and come as  
17 you are available?

18 CHAIRPERSON BROCK: The latter, the  
19 latter is exactly it. And as I said, my  
20 concern was I hadn't seen the commission --  
21 excuse me, the subcommittee on government  
22 structure hadn't met at the time the notice  
23 came out. So it was kind of a cart before  
24 the horse.

25 But given that there -- you're going to

1           be having OGC come and speak, has been  
2           invited, then I don't think that's  
3           inappropriate or divergent or us getting off  
4           task since that's there and Mr. Schellenberg  
5           has provided what he is wanting to look at  
6           and discuss. So we will keep moving the  
7           plow forward as they say.

8           Anything else on that?

9           Okay. Any other business for the good  
10          of the order?

11          Yes, Ms. Baker.

12          COMMISSIONER BAKER: I did a little  
13          research on the ballot, on the issue we were  
14          discussing at the beginning of the meeting.  
15          So ballots are printed about two months  
16          before every election. So for the August  
17          election, ballots are printed late June.  
18          For the November election, ballots are  
19          printed in early September.

20          So given that and given to be on the  
21          August, if it's late June, legislation would  
22          have to be introduced in April at some time  
23          to get approved by City Council. I don't  
24          see that there is any notices that City  
25          Council would have to do or public hearings

1 for anything that goes on the referendum in  
2 the Charter. I think they just have to  
3 approve that an item go on the ballot. So  
4 that is essentially the timeline.

5 CHAIRPERSON BROCK: Okay.

6 COMMISSIONER SCHELLENBERG: Mr. Chair,  
7 just a quick question. Along those lines,  
8 did you find out when the military ballots  
9 go out? Do they basically go out the same  
10 time? They go out way before -- I can't  
11 remember.

12 COMMISSIONER BAKER: Yeah, they do go  
13 out before the election in August, but I'm  
14 sure they're going out after the ballots are  
15 printed, because they all have to be the  
16 same. Nothing can get on the ballot after  
17 the ballots are printed. I think they go  
18 out like a month in advance. Yeah, so that  
19 makes sense why they would be printed two  
20 months in advance of the election.

21 COMMISSIONER SCHELLENBERG: Right.

22 CHAIRPERSON BROCK: Okay. Well, that --  
23 like I said, I'm going to --

24 COMMISSIONER BAKER: So my other thing,  
25 I was thinking that we started July 31st,

1           our first meeting. So we end March 31st.  
2           So I wonder -- I feel like we kind of  
3           started a little bit late, because I don't  
4           know when all the appointments were. I  
5           think they were in March, maybe in April  
6           too.

7           So I wonder if we might put in a  
8           deadline to begin starting the end of June,  
9           that way you have more time before the  
10          holidays, and you have another month in  
11          there after the final recommendations are in  
12          for the council president to begin the  
13          process.

14          CHAIRPERSON BROCK: And that's -- that's  
15          certainly an idea to look at. As I said, I  
16          just -- this is good because my purpose of  
17          putting this out was to get something out  
18          there so that we get the wisdom of the group  
19          on this, because it may be that Mr. Griggs'  
20          comment of it being good that it goes over  
21          both, over two council president terms, that  
22          may be the reality of the scheduling that  
23          we're looking at. So it may be that we  
24          graciously concede to the inevitable in that  
25          regard.

1           Mr. Schellenberg, did you have anything  
2 more?

3           COMMISSIONER SCHELLENBERG: No, I don't.

4           CHAIRPERSON BROCK: Like I said, I  
5 will -- I'm going to work with Ms. Johnston  
6 on some of the other concerns that have been  
7 raised. I made my notes on this and the  
8 deadlines, Ms. Baker, that you noted on  
9 here. I will try to put out a noticed  
10 meeting, see if there is interest in that,  
11 sometime the first part of the year. And we  
12 can kind of hash through this. I don't want  
13 to do the committee work in here for all of  
14 us.

15           But those who have an opinion on it, you  
16 know, my hope is we get all of our  
17 recommendations heard and acted upon. But I  
18 really would like to see part of the legacy  
19 of this commission is that we put in place a  
20 structure so that other commissions do have  
21 action taken on the recommendations.

22           Mr. Griggs.

23           COMMISSIONER GRIGGS: Mr. Chairman,  
24 thank you.

25           And with respect to our CPAC members who

1           are here, are we going to have another  
2           meeting that's more accommodating to the  
3           public? Do we have one at 5:30?

4                   CHAIRPERSON BROCK: I neglected to  
5           mention that. My goal is that when we have  
6           the final reports from all of the  
7           subcommittees, that sometime in March we  
8           have another public town hall meeting to  
9           where, essentially, we put it out there to  
10          the community as a whole, get your feedback  
11          from them and say, you know, hey, maybe we  
12          should think about this, think about that,  
13          so that then during our March meeting -- and  
14          I have a note that Mr. Gentry was not  
15          available on the two dates that I had put in  
16          there, so I may be looking at some  
17          additional or alternative dates, because I  
18          really want us to try and have as many folks  
19          here. If he ends up being the only one,  
20          then we may leave it at is.

21                   But my hope is that we have that town  
22          hall meeting on one evening, hear from the  
23          public. And it would likely be sort of a  
24          dress rehearsal of what we would present to  
25          City Council. And that was my thoughts in

1           that.

2           COMMISSIONER GRIGGS: One more follow-up  
3           to that. How would we address procedurally  
4           if we found that a recommendation came from  
5           the public that was worth considering?

6           CHAIRPERSON BROCK: Well, my hope and  
7           one of the things that I made a note on here  
8           was to get our meeting notices and the  
9           meeting notices of the subcommittees out to  
10          the CPACs. And that way they're aware so  
11          that they can come to our meetings or -- and  
12          we'll make sure that all the chairs of the  
13          CPAC know this, if you would like a  
14          commission member to come to your meeting  
15          and you want to request that and we're able  
16          to get someone there, we'll do that. Just  
17          so that you can hear from that. And I think  
18          that's going to be --

19          COMMISSIONER GRIGGS: That's it? You're  
20          saying --

21          CHAIRPERSON BROCK: You can go. You can  
22          meet at all of them.

23          COMMISSIONER GRIGGS: I don't mind; I've  
24          done those. Not CPACs in particular, but I  
25          have done some community organizations and

1 spoken to them about this process.

2 My concern is that, once we have  
3 reported out on our recommendations and we  
4 have our town hall, there is no wiggle room  
5 for the public to have additional input or,  
6 based upon what we're presenting, someone  
7 may have a better recommendation. How do we  
8 factor that into the recommendation we're  
9 about to present to the Council?

10 CHAIRPERSON BROCK: If the subcommittees  
11 would like to have a town hall on your  
12 individual issues, then that is open to do  
13 that and to structure -- or not even really  
14 have it as a town hall, but just see about  
15 having one of your meetings before you issue  
16 your final report at a time that's  
17 convenient for the public to meet after  
18 hours. You have to get with staff and  
19 coordinate that, but that's an option.

20 As far as doing it with everyone and  
21 everyone presenting, I think after we've  
22 kind of narrowed it down to see if there is  
23 a glaring issue or something like that, it's  
24 going to be difficult, yeah. But it allows  
25 us time to make proposed revisions if we



1           hear anything in there.

2           But my goal is, you know, in this  
3           committee work, that everyone is doing the  
4           subcommittee work, is that if you need to  
5           get more public input on that, then please,  
6           you have the latitude and the ability to  
7           schedule those meetings as you see fit so  
8           that you get that public input that you want  
9           to have. All right.

10           COMMISSIONER GRIGGS: Thank you,  
11           Mr. Chairman.

12           CHAIRPERSON BROCK: Thank you. I don't  
13           see any other public comment cards. Thank  
14           you all for attending here and we are  
15           adjourned.

16           (Meeting adjourned at 10:40 a.m.)

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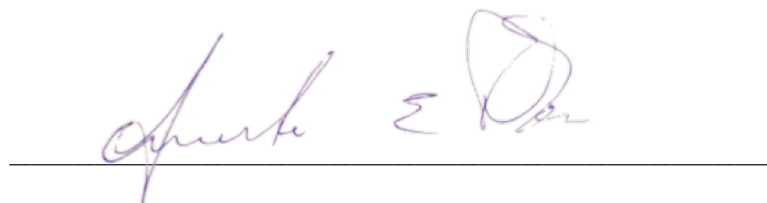
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## CERTIFICATE OF REPORTER

STATE OF FLORIDA  
COUNTY OF DUVAL

I, Amanda E. Robinson, Registered  
Professional Reporter, do hereby certify that I  
was authorized to and did report the foregoing  
proceedings; and that the transcript, pages 1  
through 81, is a true record of my stenographic  
notes.

DATED this 3rd day of January, 2020.



Amanda E. Robinson,  
Registered Professional Reporter