



JACKSONVILLE TRANSPORTATION AUTHORITY

Isaiah Rumlin
Chairman

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Vice Chairman

Ari Jolly
Secretary

Denise Wallace
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Scott L. McCaleb
Immediate Past Chair

Greg Evans
Board Member

Jeanne Miller
Board Member

Nathaniel P. Ford Sr.
Chief Executive Officer

June 28, 2017

Dr. Cheryl L. Brown, Director/Council Secretary
Jacksonville City Council
117 West Duval Street, 4th Floor, Suite 425
City Hall, St James Building
Jacksonville, Florida 32202

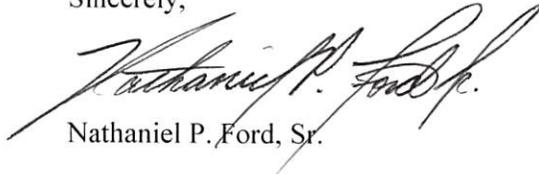
RE: JTA Board—Annual Reporting

Dear Dr. Brown:

In accordance with Chapter 50, Section 110, Part B of the City of Jacksonville Municipal Code, please find enclosed a copy of the Jacksonville Transportation Authority's 2016 Annual Report.

Please let me know if you need additional information. Thank you for your attention to this matter.

Sincerely,



Nathaniel P. Ford, Sr.

Enclosure



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Year OF Awesome

JACKSONVILLE TRANSPORTATION AUTHORITY
2016 ANNUAL REPORT

2016



JACKSONVILLE
TRANSPORTATION
AUTHORITY



A N N U A L R E P O R T

Vision:

Residents and businesses have access to safe and reliable transportation choices to move people and goods efficiently and comfortably throughout our community.

Mission:

To improve Northeast Florida's economy, environment and quality of life by providing safe, reliable and efficient multimodal transportation services and facilities.

JTA is writing a stirring success story

For too long, the Jacksonville Transportation Authority was a symbol of our city's unfulfilled expectations.

Hundreds of meetings and public forums have been held across Jacksonville with riders, public officials, business groups and other community stakeholders to share information and get feedback on JTA's strategies and performance. "People got sick of seeing us," Ford said with a laugh. "There was a level of communitarianism that was missing."

But now JTA is becoming a model for how we can fulfill our potential as a city. "Right now, our approach is that there's nothing we feel we can't do," Nat Ford said.



Shown what JTA did with buses and

The Florida Times-Union

Wheels turn on transport center

opinion

Mark Nusbaum, President
Frank M. Denton, Editor
Michael P. Clark,
Editorial Page Editor

Editorial board: Those at left, Bobby Martin, editorial writers Roger Brown and Paula Horvath. A new group of citizen members will join in January.

A VERSE FOR TODAY
For this is the will of God, that by doing good we put to silence the ignorance of foolish men. 1 Peter 2:15

JTA is making impressive progress

Yes, the Jacksonville Transportation Authority is a bus transit system. But it's been more like a soaring eagle when it comes to racking up accomplishments over the past year. And now it's taking the next step: to build a new Skyway.

Act requirements and include a terminal for the Mega-bus and Greyhound bus. It expects to open by September and create nearly 350 jobs.

partnerships — including Investment Bank and City

the Skyway — "people mover" JTA had to control company

prices. It combining — and create EverBank (to cover).

reviews



The JTA Skyway stops at its northern stop over the bus activity at JTA's Rosa Parks Transit Station on of downtown Jacksonville. JTA has been redesigning system for customers. (Bob Self/Florida Times-Union)

And it reflects a can-do mentality that's moving forward as one of our city's major agencies.

viewpoint

OPINIONS PAGE BLOG
You will find comments from editorial board members and columnists, videos of newsmakers, longer pieces and extra content from readers. jacksonville.com/opinion

No kidding: A positive take on a new Skyway

I would like to personally thank you now known way for less

debuted 27 years ago with a big chunk of the financing coming from the federal

downtown lost a lot of workers to the suburbs. With the Skyway, the next step was that would bring

ful, the Skyway had to get to ground level. That will allow for flexibility to meet changing needs instead of being limited to where the elevated tracks are.



YEAR OF



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AWESOME





LETTER FROM

The Chairman



Dear Friends and Stakeholders:

The Jacksonville Transportation Authority (JTA) had a banner year in 2016. We broke the record for the number of awards received at the local, state and national levels, underscoring the dynamic leadership and employees we have throughout the organization. With the support of my fine colleagues on the Board of Directors, who have gone the extra mile to ensure that the administration has the resources it needs, the JTA has performed beyond expectations.

Under the leadership of CEO Nathaniel P. Ford Sr., the JTA has demonstrated its commitment to make the Authority best-in-class by utilizing every technological innovation, safety tool and system enhancement at their disposal. Our accomplishments have earned recognition and accolades from some of the transportation industry's leading organizations, including: the American Public Transportation Association, the Florida Public Transportation Association and the Conference of Minority Transportation Officials, just to name a few.

While we are proud of those achievements we are, perhaps, most proud of what they mean to the people of Jacksonville. We are doing everything in our power to make the JTA a world-class system for people who rely on us to sustain and improve their quality of life.

In fiscal year 2016, the JTA increased customer satisfaction by providing a safe, reliable transportation network. The Authority expanded our bus rapid transit premium service and continued to implement the JTA MobilityWorks road and Complete Streets program enhancements. We strengthened partnerships with you and other key stakeholders such as local governments, area Chambers of Commerce, economic development organizations and neighborhood associations. We are also moving forward with our plans to build a state-of-the-art regional transportation center.

This report reflects the steps we have taken and the strides that have been made to uphold the JTA's position as the number-one ranked mid-sized transit authority in the United States. Thank you for joining us on this exciting ride.

Sincerely,

Scott L. McCaleb
2016 Chairman of the Board

LETTER FROM *The CEO*



Dear Supporters:

We at the JTA would like to humbly share with you just a few of the reasons the Authority won the 2016 Outstanding Public Transit System Achievement Award from the American Public Transportation Association:

Increased customer satisfaction; an increase in on-time bus arrivals and departures; decreased bus accidents and collisions; state-of-the-art technology such as Wi-Fi on buses and real-time passenger information; new or improved bus stops that shelter customers from the elements; better security with improved lighting and

landscaping; enhanced roadways and mobility corridors and; premium service with the First Coast Flyer bus rapid transit Blue and Green Lines.

We are so proud of the system the JTA has become, and encourage you to take our Transit Challenge and try transit for yourself. Whether you ride the JTA's fixed-route buses, Skyway, St. Johns River Ferry, paratransit or our Gameday Xpress shuttles, we believe you will agree that the JTA has redefined the public transportation system in Northeast Florida.

We will keep raising the bar in FY17 to complete more JTAMobilityWorks and Complete Streets initiatives; implement Skyway modernization improvements; expand use of our Compressed Natural Gas public fueling stations; advance construction of the Jacksonville Regional Transportation Center (JRTC); and formulate partnerships to stimulate downtown development and the overall economy.

No matter how many awards we win, the JTA cannot thrive without support from customers and stakeholders such as you.

Sincerely,

Nathaniel P. Ford Sr.
Chief Executive Officer



EXPANDING SERVICES

First Coast Flyer



*A*s a public transportation authority, one of the JTA's number one goals is to provide customers with high-quality service on a variety of modes that are reliable, safe and convenient.

AWARD SPOTLIGHT:

The JTA won 3rd Place in the FPTA's "Sustaining Campaigns" category for the public outreach materials developed to promote the First Coast Flyer system.



FACTOID: *The Flyer will be the largest BRT system in the Southeast when completed.*

In 2016 we expanded our focus with our premium, state-of-the-art, First Coast Flyer (FCF) bus rapid transit service (BRT). We heard customers loud and clear when they said they wanted a transit system to take them where they're going, with greater frequency, on buses that are comfortable to ride. The First Coast Flyer does that and more with energy-efficient, Compressed Natural Gas (CNG) buses that are sleekly designed and feature real-time passenger information, complimentary Wi-Fi and limited stop service.

We expanded the system last fall by opening the Armsdale Park-n-Ride facility adjacent to Interstate 295 on the city's Northside. The \$3.4 million facility serves the Flyer's Green Line.

With amenities such as parking for 189 vehicles, bike racks, an indoor waiting area, restrooms, customer service, and safety and security offices, the Armsdale Park-n-Ride makes it easier for customers in northern Duval and Nassau counties to access more destinations using the JTA.

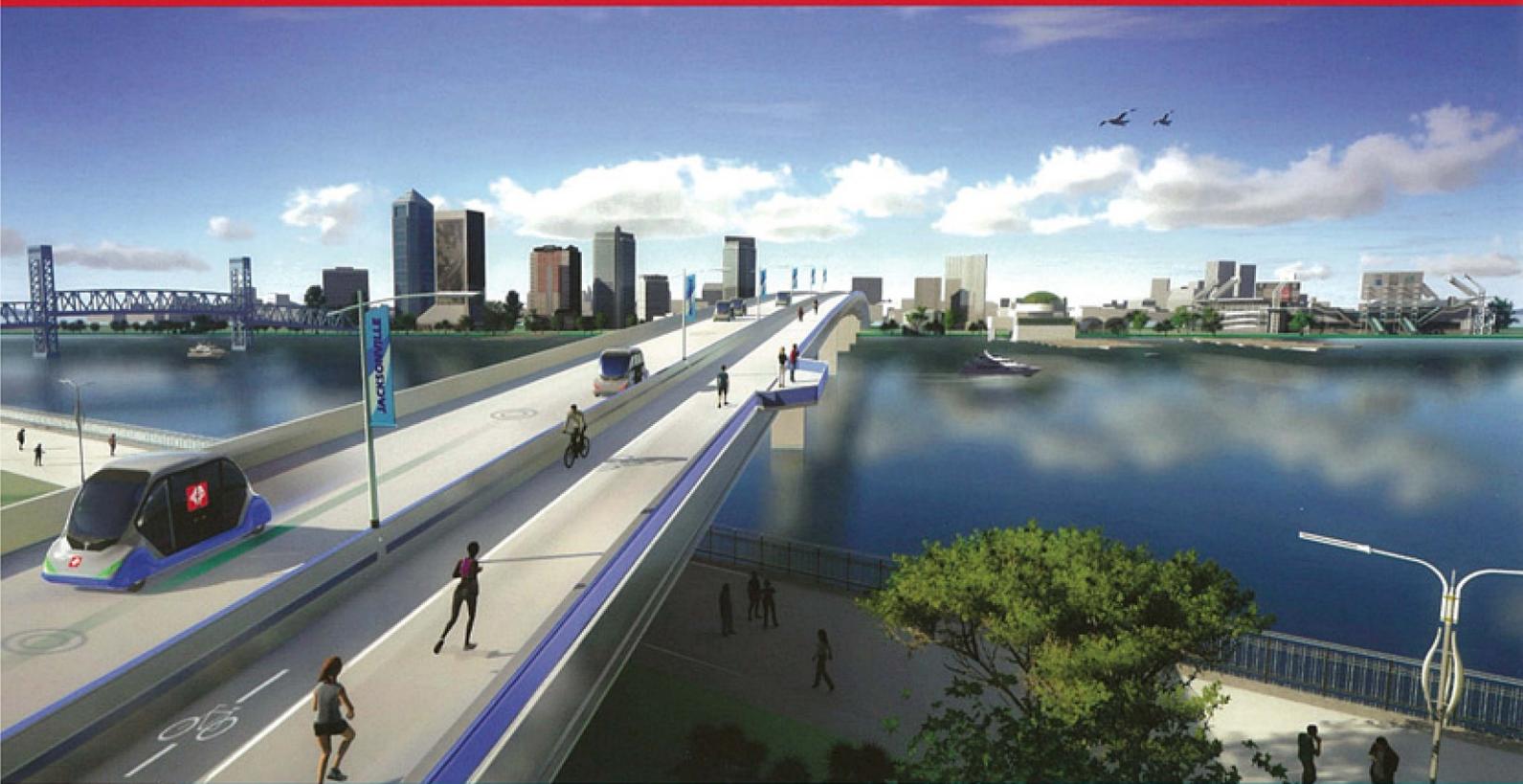
In December 2016, the JTA further enhanced FCF connectivity by opening the 11-mile Blue Line on the Southeast Corridor to provide seamless connection between north and southeast Jacksonville.

Covering 57 miles of destination travel, when completed the Flyer will be the largest system of its kind in the Southeast.



EXPANDING SERVICES

Skyway



FACTOID: *There are only five automated people-movers' in the United States.*

An Elevated Ride

The JTA is preparing for the future of transit today. Our Planning, Development and Innovation Division is developing a strategy that would enable the Authority to apply emerging technologies for autonomous vehicles, shared mobility, taxi options for our Connexion paratransit operations and last-mile car service with ride-sharing, Uber, Lyft and other services.

We are also planning for the future of the JTA Skyway. When we asked the public how JTA should handle the historic elevated people-mover, more than 1,800 people surveyed urged us to preserve and expand the system.

Among our priorities for 2017 is to develop technology options, an operating plan, and communications and outreach strategies for the Skyway, which has the distinction of being one of only five in the U.S.

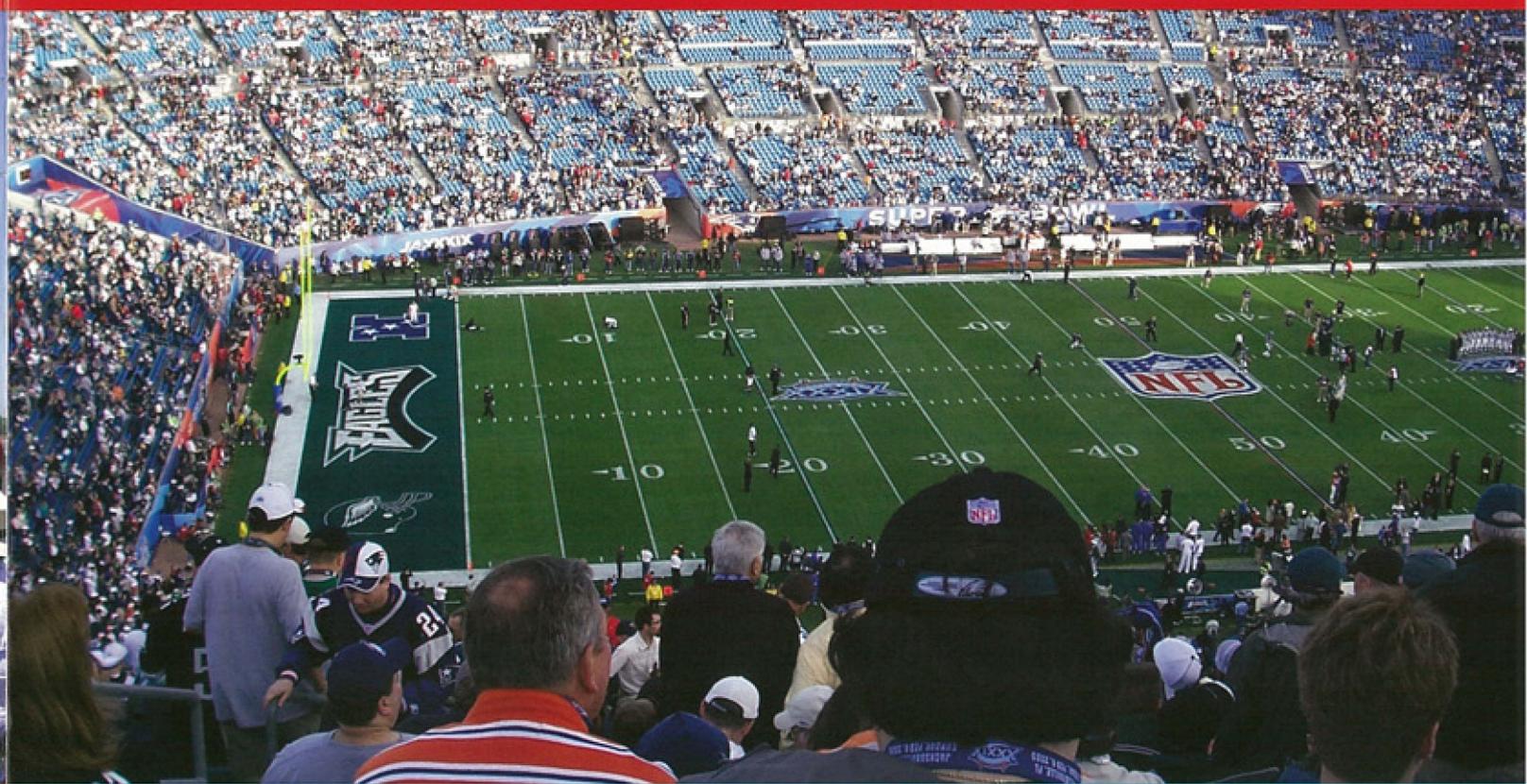
In the meantime, the Skyway received a facelift with a new silver and blue color scheme that complements our current branding. We are also updating Skyway station signage and making other improvements to the 27-year-old system as we implement the modernization plan branded the Ultimate Urban Circulator (U²C).

EXPANDING SERVICES

Gameday Xpress

IN THE NEWS:

The Skyway has an average daily ridership of 3,500 customers and as many as 40,000 during special events.



FACTOID: *The shuttle transported 79,362 Jaguars fans to football games in 2016.*

A Good Game Plan

The JTA made what's old new again with the rebranding of the Stadium Shuttle Service as the Gameday Xpress. The Xpress is in full force during Jacksonville sporting events. Fans enjoy a fun and relaxing ride from one of our shuttle transport parking lots directly to EverBank Stadium and other venues.

Gameday Xpress travels to locations downtown and in the suburbs.



GAMEDAY XPRESS

EXPANDING SERVICES

St. Johns River Ferry



FACTOID: *In the first 12 months, the Ferry transported more than 425,000 passengers.*

Road to Water

The JTA assumed ownership of the St. Johns River Ferry in spring 2016 and has worked diligently to enhance operations. As one of Northeast Florida's iconic landmarks that significantly impacts Jacksonville's economy, the JTA plans to maintain the Ferry as an integral part of the East Coast Greenway and the National Park Service.

The Authority recognizes the Ferry provides vital service to commuters between Mayport Village and Ft. George Island across the St. Johns River. We celebrated the official transfer of the Ferry from the St. Johns River Ferry Commission with a day-

long festival in Mayport that featured food trucks, music, games and fun for the whole family.

The JTA was awarded a \$6 million Passenger Ferry Grant from the Federal Transit Administration (FTA), an agency within the U. S. Department of Transportation, to fund slip wall replacement and other capital improvements.

The grant guarantees 20 years of operational funding for the Ferry and ensures the infrastructure will be safe and reliable for future generations.

PROJECT SPOTLIGHT:

The JTA celebrated acquiring ownership of the St. Johns River Ferry with a community celebration that featured music, food and fun for the whole family.



ADVANCING PROJECTS

Compressed Natural Gas



The CNG fueling facility supports the JTA's plan to integrate up to 100 new CNG buses in the vehicle fleet by the year 2020, a move that is both cost-effective and environmentally smart.

IN THE NEWS:

The JTA and its partner, Clean Energy, were recognized by the Florida Chapter of the American Public Works Association for the CNG fueling station, named the Environmental Project of the Year in the \$5 million to \$25 million category.



FACTOID: *CNG enhances the JTA's financial stability and promotes environmental sustainability.*

A Breath of Fresh Air

Four years ago, the JTA shared with you our Blueprint 2020, an ambitious list of already planned or ready-to-go initiatives that we anticipated completing by the year 2020. Thanks to a dynamic leadership team and our dedicated employees, we completed many of the initiatives by 2016.

We opened the CNG fueling facility for public access at our Myrtle Avenue Operations Campus in January 2016, through a successful public-private partnership (P3) with Clean Energy utilizing state and federal grants. The initiative resulted in the JTA's facility being named the 2016 Environmental Project of the Year by the Florida Chapter of the American Public Works Association.

The infrastructure project won the award in the \$5 million to \$25 million category for its innovative approach. In addition to building the fueling facility, the initiative modernized JTA fueling and maintenance facilities.

Allowing the public and other agencies to fuel their vehicles at our pumps enables the JTA to contribute to the available supply of CNG in the region, creating a cleaner environment.



ADVANCING PROJECTS

JRTC



FACTOID: *The JRTC will be the connection point for seven different modes of transportation.*

Moving on Up

JRTC moved from the planning to design phase in April 2016, when the JTA Board of Directors approved a contract with Pond/Michael Baker to design the multi-modal transit center.

Scheduled for completion in 2019, the JRTC will position Jacksonville in the league with other thriving cities that have transit stations in the urban core.

Located in the heart of LaVilla, the JRTC will enhance connectivity between various modes of transit such as the JTA's First Coast Flyer, the Skyway, Greyhound, Megabus, Lyft, Uber, taxis and future Amtrak rail service.



ADVANCING PROJECTS

JEMMS

IN THE NEWS:

The state-of-the-art JRTC will improve mobility in the region by connecting bus, future rail, ride share and our elevated people-mover.



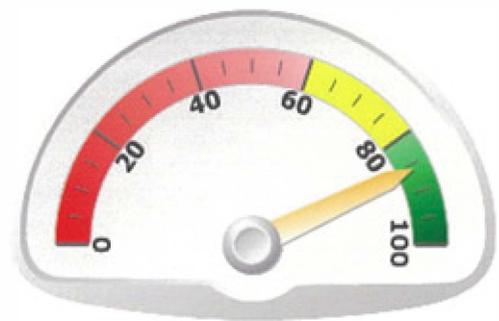
FACTOID: *By investing in our employees, the high standards we set will become standard practice.*

A JEMM of a System

The JTA tracks our performance goals with an innovative JTA Enterprise Metric Management System (JEMMS). The system consists of a performance dashboard that tracks performance by the initiative, department and employee, and measures it against established departmental goals and objectives to ensure everyone is on track to achieve the desired outcome.

Performance dashboards are tied to mid-year and end-of-year employee evaluations.

Early feedback from employees about the performance system has been positive because it empowers employees and ensures each person knows how his or her job function fits into the Authority's overall success.



Representing FY16 Safety and Security

ADVANCING PROJECTS

JTAMobilityWorks



FACTOID: *The planning for 14 mobility corridors has been completed.*

The JTA Works

The JTA is following through on its commitment to improve Jacksonville's roads and corridors through our JTAMobilityWorks program. The initiative is funded with \$100 million generated by extending the Local Option Gas Tax.

We broke ground last spring on Girvin Road, the third project and first major roadway constructed under the initiative. The project will widen the existing roadway to three lanes in some sections and five lanes in others, upgrade curbs, gutters and storm water ponds, build sidewalks and bike lanes. The project is scheduled to be completed in summer 2018.

The Authority completed planning on the 14 mobility corridors and developed a Complete Streets planning guide that identifies key projects and safety improvements slated for the corridors. The guide was enthusiastically adopted by the JTA Board of Directors.

Of the 13 road projects that are part of this initiative, we have completed the Old St. Augustine and Greenland roads intersection improvement project and the Soutel Drive Transit Hub. We also completed design work on Parramore Road. Construction on Kernan Boulevard and Collins Road is scheduled to begin in 2017.

PROJECT SPOTLIGHT:

In FY16, the JTA broke ground on three JTA MobilityWorks road projects and five corridor projects.



A series of community charrettes were held to identify safety and mobility improvements for Blanding Boulevard and Park Street from Orange Park Mall to Interstate 95. Suggested improvements ranged from sidewalks and bike paths to lighting, bus shelters and landscaping.



GROWING PARTNERSHIPS

JTA's Small Business Development Center



7 In 2016, nearly 300 small and minority business professionals attended the Academy, where 150 people received specialized training and 50 people were hired as a direct result of the training.

AWARD SPOTLIGHT:

The JTA received the 2016 Industry Innovation Award from the National Conference of Minority Transportation Officials for increasing passenger and public safety.



FACTOID: *The JTA creates millions of dollars of contracting opportunities for Florida vendors.*

All in a Day's Work

The JTA strives to be a transportation industry leader. We understand that developing partnerships with business, civic, philanthropic and government entities helps strengthen the economy and increases a need for a multi-modal transportation system.

One of the key components of a strong economy is providing jobs and business opportunities for residents of Jacksonville. The JTA is doing its part by creating the Back-2-Work Business Development Academy for small and Disadvantaged Business

Enterprise (DBE) owners who want to work with local agencies.

The program, developed in partnership with the University of North Florida's Small Business Development Center, consists of five complementary classes presented by subject-matter experts in transportation and other industries or firms with three or more years in business.



GROWING PARTNERSHIPS

Amazon



FACTOID: *The JTA's Armsdale Park-n-Ride played a key role in bringing Amazon to Jacksonville*

E-Commerce

When Amazon executives expressed interest in moving one of their distribution centers to Jacksonville in an area with limited mobility, the JTA worked with the company to create a new route that will enable the online retail giant's 1,500 employees to ride the system to and from work. The JTA's proposal to add a new bus line was one of the factors that cemented Amazon's decision to locate here.

The JTA received a JAXUSA Industry Leader Award for partnership in developing incentives to enhance business growth.

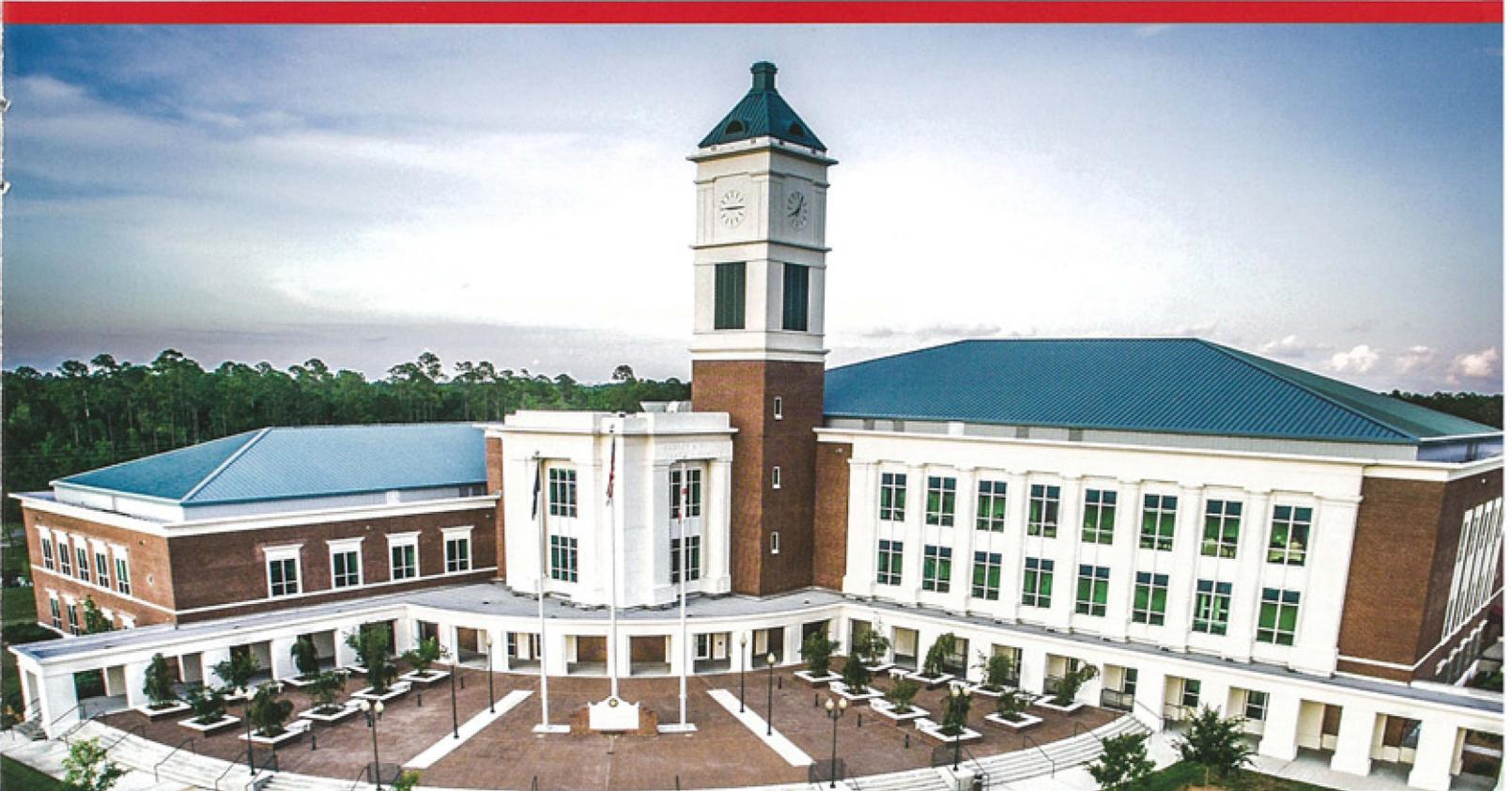


GROWING PARTNERSHIPS

Nassau County Board of Commissioners

AWARD SPOTLIGHT:

JTA CEO Nat Ford received an Industry Leader Award from JAXUSA and the JAX Chamber for JTA's pivotal role in bringing Amazon to Jacksonville.



FACTOID: *The partnership with Nassau County supports the JTA's goal of enhancing regional mobility.*

Regional Connections

Some areas of Northeast Florida have limited connectivity. That's why the JTA partnered with the Nassau County Board of Commissioners to sign a Memo of Understanding (MOU) to develop a transit strategy for the county.

Although there are many inter-county trips daily between Nassau and Duval counties, the options and capacity are limited. The MOU gives the JTA the green light to provide Nassau County with technical assistance and planning processes that will improve regional connectivity.



GROWING PARTNERSHIPS

Assisting JEA

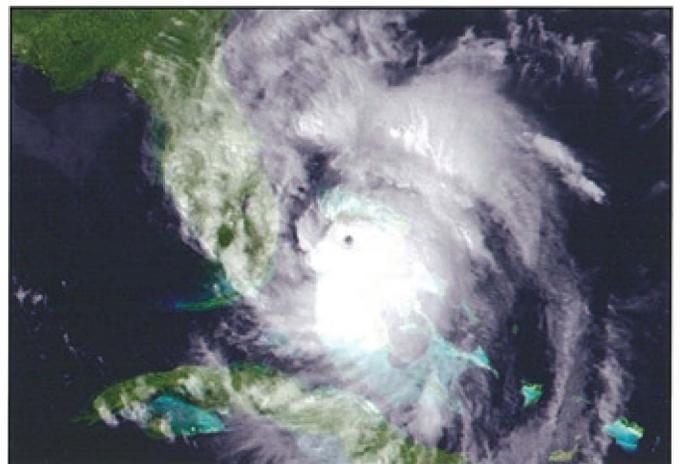


FACTOID: *After Hurricane Matthew, the JTA transported 1,652 workers to staging areas.*

Eye of the Storm

The JTA's spirit of partnership wasn't dampened by Hurricane Matthew in October 2016. The Authority ran evacuation buses before and after the hurricane transporting customers to shelters throughout Jacksonville.

After the storm wreaked havoc on the City, the JTA provided transportation for electrical workers from outside the area who came to help restore power to thousands of Northeast Florida households and businesses.



GROWING PARTNERSHIPS

Safe Routes to Schools



FACTOID: *The JTA gave away 75 bicycle helmets to teenagers to encourage them to ride safe.*

Safety First

The JTA implemented the Safe Route to Schools (SRTS) program in collaboration with the Florida Department of Transportation (FDOT), by repairing sidewalks, installing pedestrian signs, adding crosswalks and by giving complimentary bike helmets to cyclists to promote properly fitted headgear.

The Authority also conducted fittings and gave away helmets to students under the age of 16. The project is a continuation of the Authority's partnership with SAFEKIDS and the Players' Center for Child Health at Wolfson Children's Hospital. We had several corporate sponsors, including RS&H, Broad and Cassel and Jackson Lewis P.C.



ENHANCING COMMUNITY ENGAGEMENT
In Fiscal Year 2016



many of our JTA employees are actively involved in various community engagements. This deep-rooted connection keeps JTA staff motivated and at the forefront of many opportunities to better serve our community and customers.

PROJECT SPOTLIGHT:

The JTA launched the produce market at Rosa Parks, our main transit station, because of the limited access customers have to full service grocery stores in the area.



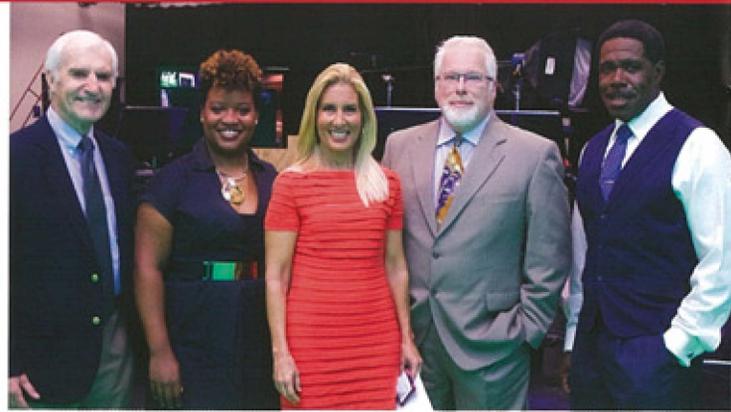
FACTOID: *On opening day, more than 400 JTA passengers purchased fresh fruits and vegetables.*

In FY16, the Authority strengthened its presence in the Jacksonville community by:

- Dispatching a team of **Community Outreach Specialists** to interact with customers at bus stations, neighborhood meetings and events. Specialists explained route changes, walked customers through new service launches and obtained feedback on how to improve connectivity. In 2016, outreach teams met with the public on more than 40 occasions.
- **Partnering with Citizens' Planning Advisory Committees (CPAC)** in six geographic locations throughout the City to stay informed about community issues and transportation-related concerns.
- Hosting **Customer Appreciation Day** to thank customers for riding the JTA system. JTA employees partnered with Hands on Jacksonville and the local food bank to assemble more than 6,000 bags of healthy snacks to hand out to customers on their special day.
- **Launching the Rosa Parks Produce Market at our busiest hub.** The Authority collaborated with the "I'm A Star Foundation," that gives high school students an opportunity to work with local farmers to purchase, price and market produce sold at the Rosa Parks transit station.



ENHANCING COMMUNITY ENGAGEMENT *In Fiscal Year 2016*



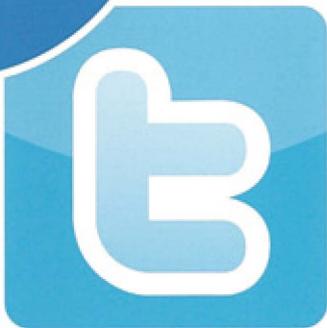
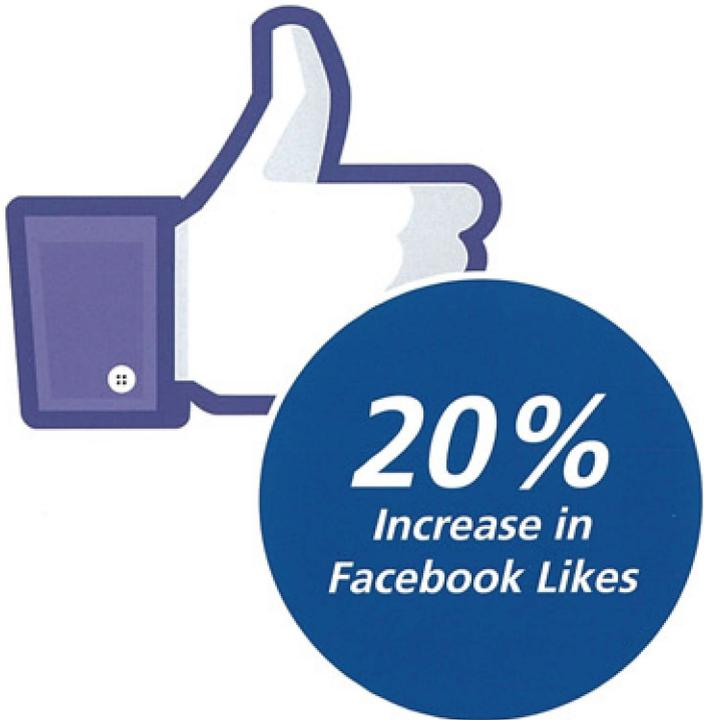
FACTOID: *The Making Moves TV show celebrated its 100th episode on November 4, 2016.*

Other ways the Authority strengthened its community presence include:

- **Sponsoring the (second) annual State of the Authority luncheon** to give government and elected officials and transportation leaders an inside look at what the JTA is doing to advance public transportation.
- **Supporting United Way/Community Health Charities** by increasing giving in the workplace by 14 percent, and by participating in community events such as the Step Out Walk for Diabetes Awareness.
- **Building a support base on Social Media** by increasing Twitter followers by 31 percent, Facebook likes by 20 percent and by keeping the JTA website content fresh and up-to-date.
- **Broadcasting the 100th episode of Making Moves**, the highest-rated, independently produced local program on Northeast Florida television for more than four consecutive years. The award-winning Making Moves is where Jacksonville viewers go for in-depth coverage about the JTA and the region's transportation initiatives.

AWARD SPOTLIGHT:

Momentum Magazine won First Place in the Print Collateral category at the Florida Public Transportation Association annual conference.



The JTA has a number of programs underway and continues to provide customers with the quality service they expect and deserve. Indeed, customer satisfaction increased 2 percent in Fixed Route and Connexion to 83 percent and 87 percent, respectively.



EXPLODING IN AWARD RECOGNITION

The Year of Awesome



ver the last three years, the JTA listened to what you – our customers and stakeholders – said you needed in a public transportation system. We tried to meet those needs by making comprehensive changes that contribute to a robust, world-class transportation network that customers can depend on and enjoy.

Our efforts to raise the bar of excellence by offering myriad transportation solutions to our diverse constituents gained the respect of top public transportation organizations in the Southeast and in the U.S.

AWARD SPOTLIGHT:

The JTA received APTA's Outstanding Public Transportation System Achievement Award, the highest honor given to a transportation authority in the U.S. by an industry organization.



FACTOID: *The JTA has never received so many awards in a single year in its history.*

- **Outstanding Public Transportation System Achievement Award** from the American Public Transportation Association (APTA)
- **Outstanding Public Transportation System of the Year Award** from the Florida Public Transportation Association (FPTA)
- **Four Marketing Awards at the FPTA Annual Conference**
 - First place in the "Advertising Collateral" category for the Momentum magazine
 - Third place in the "Sustaining Campaigns" category for the First Coast Flyer
 - Third place in the "Digital Media" category for the website
 - Third place in the "Audio Visual Media" category for the Making Moves TV show
- **Urban Community Transportation Coordinator of the Year** from the Commission for the Transportation Disadvantaged
- **Industry Innovation Award** from the National Conference of Minority Transportation Officials (COMTO)
- **JAXUSA Industry Leader Award** from JAXUSA Partnership and JAX Chamber
- **First Coast Leadership Award** for CEO Nat Ford from the Downtown Business Professional Group



Florida Public Transportation Association

2016

OUTSTANDING SYSTEM
OF THE YEAR

Jacksonville
Transportation
Authority

YEAR 2016

Board of Directors



The JTA's Year of Awesome would not have been possible without the enthusiastic support of our seven-member Board of Directors.

Although the diverse leaders come from different professions and parts of the City, they all have one thing in common: An unwavering commitment to provide transportation excellence to the people of Jacksonville.

AWARD SPOTLIGHT:

In the Year of Awesome, the JTA also received the Outstanding Public Transportation System of the Year Award from FPTA.



Scott L. McCaleb
Chairman
(above)

Isaiah Rumlin
Vice Chair
(below)



Ari Jolly
Treasurer
(below)

Kevin Holzendorf
Secretary
(above)



Denise Wallace
Board Member
(above)

Jeanne Miller
Board Member
(below)



Greg Evans
Board Member
(above)

YEAR 2016

Financial Highlights



*J*he JTA's fiscal stability is the result of sound investments, controlled spending, securing new sources of revenue and capturing savings whenever possible.

The \$95 million FY16 operating budget grew to \$98 million due to the Authority's ability to generate \$3 million in grant and sales tax revenue. At the same time, our expenses were more favorable than originally projected and came in at \$94 million for a \$1 million savings in operating costs.

STATEMENT OF NET POSITION

	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL
ASSETS			
Current Assets			
Cash and cash equivalents	\$16,753,432	\$5,701,762	\$22,455,194
Investments	\$154,805,903	-	\$154,805,903
Internal balances	\$12,217,519	\$(12,217,519)	-
Due from other governments	\$2,820,313	\$37,660,383	\$40,480,696
Accounts receivable, net	\$5,620	\$2,589,495	\$2,595,115
Inventory	-	\$3,145,258	\$3,145,258
Prepays	\$3,312	\$129,990	\$133,302
Noncurrent assets:			
Restricted cash and cash equivalents	\$9,699,205	-	\$9,699,205
Restricted investments	\$9,520,849	-	\$9,520,849
Restricted due from other governments	\$6,168,004	-	\$6,168,004
Net pension asset	-	\$1,930,767	\$1,930,767
Capital assets (net of accumulated depreciation):			
Land	\$13,512,437	\$24,812,801	\$38,325,238
Construction in progress	\$10,592,953	\$43,728,971	\$54,321,924
Land improvements	-	\$8,883,084	\$8,883,084
Buildings and improvements	\$18,023	\$61,795,351	\$61,813,374
Vehicles	-	\$48,359,814	\$48,359,814
Furniture and office equipment	-	\$1,209,057	\$1,209,057
Other equipment	-	\$13,816,001	\$13,816,001
TOTAL ASSETS	\$236,117,570	\$241,545,215	\$477,662,785
DEFERRED OUTFLOW OF RESOURCES			
Deferred amounts for pensions	\$7,883,089	\$7,884,367	\$15,767,456
LIABILITIES			
Current liabilities:			
Accounts payable	\$3,149,673	\$15,243,289	\$18,392,962
Accrued expenses	\$598,586	\$1,988,384	\$2,586,970
Claims payable	-	\$162,277	\$162,277
Accrued compensated absences - current	\$150,000	\$125,698	\$275,698
Accrued interest	\$791,483	-	\$791,483
Revenue bonds payable	\$3,975,171	-	\$3,975,171
Noncurrent liabilities:			
Claims payable	-	\$4,000,198	\$4,000,198
Accrued compensated absences - non current	\$211,856	\$659,917	\$871,773
Net pension liability	\$13,894,731	\$777,000	\$14,671,731
Revenue bonds payable	\$111,913,253	-	\$111,913,253
OPEB obligation	\$417,000	-	\$417,000
Custodial projects—due to other governments	\$30,778,638	-	\$30,778,638
TOTAL LIABILITIES	\$165,880,391	\$22,956,763	\$188,837,154
DEFERRED OUTFLOW OF RESOURCES			
Deferred amounts for pensions	\$1,816,503	\$1,913,824	\$3,730,327
NET POSITION			
Net investment in capital assets	\$24,123,413	\$202,605,079	\$226,728,492
Unrestricted	\$52,180,352	\$21,953,916	\$74,134,268
TOTAL NET POSITION	\$76,303,765	\$224,558,995	\$300,862,760

FISCAL YEAR ENDED SEPTEMBER 30, 2016

GOVERNMENTAL FUNDS

STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES

	GENERAL FUND	SPECIAL REVENUE FUND	CAPITAL PROJECTS FUND	OTHER GOVERNMENTAL FUND	TOTAL GOVERNMENTAL FUNDS
REVENUE					
Intergovernmental:					
Sales taxes	\$62,768,028	-	-	-	\$62,768,028
Federal and state grants	-	\$526,842	-	-	\$526,842
City of Jacksonville	-	-	\$45,001	-	\$45,001
Investment earnings	\$783,814	\$27,869	\$660,715	\$68,976	\$1,541,374
Miscellaneous	\$243,008	\$705	-	-	\$243,713
TOTAL REVENUE	\$63,794,850	\$555,416	\$705,716	\$68,976	\$65,124,958
EXPENDITURES					
Current:					
General government	\$2,041,637	-	-	-	\$2,041,637
Transportation and infrastructure projects	-	\$536,657	\$8,415,916	-	\$8,952,573
Intergovernmental, on behalf of payments:					
City of Jacksonville	\$81,289,042	-	-	-	\$81,289,042
Debt Service:					
Interest and fiscal charges	-	-	-	\$4,738,956	\$4,738,956
TOTAL EXPENDITURES	\$83,330,679	\$536,657	\$8,415,916	\$4,738,956	\$97,022,208
NET CHANGE IN FUND BALANCES	\$(19,535,829)	\$18,759	\$(7,710,200)	\$(4,669,980)	\$(31,897,250)
Other Financing Sources (Uses):					
Transfers in	-	-	\$47,295	-	\$47,295
Transfers out	\$(47,295)	-	-	-	\$(47,295)
TOTAL OTHER FINANCING SOURCES	\$(47,295)	-	\$47,295	-	-
NET CHANGE IN FUND BALANCES	\$(19,583,124)	\$18,759	\$(7,662,905)	\$(4,669,980)	\$(31,897,250)
FUND BALANCES, BEGINNING OF YEAR	\$108,502,048	\$6,933,592	\$101,923,868	\$14,180,935	\$231,540,443
FUND BALANCES, END OF YEAR	\$88,918,924	\$6,952,351	\$94,260,963	\$9,510,955	\$199,643,193

SEPTEMBER 30, 2016

GOVERNMENTAL FUNDS

BALANCE SHEET

	GENERAL FUND	SPECIAL REVENUE FUND	CAPITAL PROJECTS FUND	OTHER GOVERNMENTAL FUND	TOTAL GOVERNMENTAL FUNDS
ASSETS					
Cash and cash equivalents	\$13,501,148	-	\$3,252,284	-	\$16,753,432
Investments	\$61,299,110	-	\$93,506,793	-	\$154,805,903
Due from other funds	\$15,270,955	-	-	-	\$15,270,955
Due from other governments	\$484,788	\$2,320,327	-	-	\$2,805,115
Accounts receivable	\$5,620	-	-	-	\$5,620
Prepaid expenses	\$3,312	-	-	-	\$3,312
Restricted assets:					
Cash and cash equivalents	-	\$9,699,205	-	-	\$9,699,205
Investments	-	-	-	\$9,520,849	\$9,520,849
Due from other governments	-	\$6,168,004	-	-	\$6,168,004
TOTAL ASSETS	\$90,564,933	\$18,187,536	\$96,759,077	\$9,520,849	\$215,032,395
LIABILITIES, DEFERRED INFLOW OF RESOURCES & FUND BALANCES					
Liabilities:					
Accounts payable	\$878,019	\$551,978	\$1,709,782	\$9,894	\$3,149,673
Accrued expenses	\$598,586	-	-	-	\$598,586
Due to other funds	-	\$2,265,104	\$788,332	-	\$3,053,436
TOTAL LIABILITIES	\$1,476,605	\$2,817,082	\$2,498,114	\$9,894	\$6,801,695
Deferred inflow or resources:					
unavailable revenue	\$169,404	\$8,418,103	-	-	\$8,587,507
Fund balances:					
Nonspendable:					
Prepays	\$3,312	-	-	-	\$3,312
Spendable:					
Restricted	-	\$6,933,592	\$94,260,963	\$9,510,955	\$110,705,510
Assigned	\$69,556,000	-	-	-	\$69,556,000
Unassigned	\$19,359,612	\$18,759	-	-	\$19,378,371
TOTAL FUND BALANCES	\$88,918,924	\$6,952,351	\$94,260,963	\$9,510,955	\$199,643,193
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES & FUND BALANCE	\$90,564,933	\$18,187,536	\$96,759,077	\$9,520,849	\$215,032,395

FISCAL YEAR ENDED SEPTEMBER 30, 2016

PROPRIETARY FUNDS

STATEMENT OF REVENUE, EXPENSES & CHANGES IN FUND NET POSITION

	BUS	ASE	CTC	Other Business Types (FERRY)	TOTALS
OPERATING REVENUES					
Passenger	\$11,547,752	-	\$1,074,061	\$826,162	\$13,447,975
Agency	-	-	\$10,006,237	-	\$10,006,237
Charter	\$22,858	-	-	-	\$22,858
Auxiliary transportation	\$558,105	-	-	-	\$558,105
Non-transportation	\$528,040	\$194,232	-	-	\$722,272
TOTAL OPERATING REVENUE	\$12,656,755	\$194,232	\$11,080,298	\$826,162	\$24,757,447
OPERATING EXPENSES					
Labor	\$31,344,424	\$2,288,181	\$2,740,732	\$45,533	\$36,418,870
Fringe benefits	\$17,290,270	\$1,067,932	\$1,179,064	-	\$19,537,266
Materials and supplies	\$9,762,624	\$878,242	\$1,831,409	-	\$12,472,275
Services	\$19,768,557	\$1,571,231	\$7,935,413	\$1,133,828	\$30,409,029
Casualty and insurance	\$699,271	\$421,961	\$16,109	-	\$1,137,341
Taxes and licenses	\$114,908	-	-	-	\$114,908
Other	\$3,191,668	\$1,504,841	\$300,283	-	\$4,996,792
Depreciation expense	\$18,521,415	\$3,362,005	\$2,447,432	\$106,375	\$24,437,227
TOTAL OPERATING EXPENSES	\$100,693,137	\$11,094,393	\$16,450,442	\$1,285,736	\$129,523,708
OPERATING LOSS	\$(88,036,382)	\$(10,900,161)	\$(5,370,144)	\$(459,574)	\$(104,766,261)
NONOPERATING REVENUES					
Public funding:					
United States government	\$4,306,435	\$1,100,000	\$978,620	-	\$6,385,055
State of Florida	\$4,531,188	-	-	-	\$4,531,188
City of Jacksonville	\$74,568,163	-	\$1,196,915	-	\$75,765,078
Investment earnings	\$75,230	\$2,398	\$102	-	\$77,730
TOTAL NONOPERATING REVENUES	\$83,481,016	\$1,102,398	\$2,175,637	-	\$86,759,051
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS	\$(4,555,366)	\$(9,797,763)	\$(3,194,507)	\$(459,574)	\$(18,007,210)
Capital contributions	\$30,096,436	\$734,146	\$966,205	\$4,758,468	\$36,555,255
Special items	-	-	-	\$3,633,901	\$3,633,901
Transfers in	-	\$4,728,116	\$321,609	\$362,731	\$5,412,456
Transfers out	\$(5,412,456)	-	-	-	\$(5,412,456)
CHANGE IN NET POSITION	\$20,128,614	\$(4,335,501)	\$(1,906,693)	\$8,295,526	\$22,181,946
NET ASSETS (DEFICIT), BEGINNING OF YEAR	\$116,568,801	\$76,906,990	\$9,208,248	\$(306,990)	\$202,377,049
NET POSITION (DEFICIT), END OF YEAR	\$136,697,415	\$72,571,489	\$7,301,555	\$7,988,536	\$224,558,995

SEPTEMBER 30, 2016

PROPRIETARY FUNDS
STATEMENT OF NET POSITION

	BUS	ASE	CTC	Other Business Types (FERRY)	TOTALS
ASSETS					
Current Assets:					
Cash and cash equivalents	\$4,695,824	\$208,950	\$402,834	\$394,154	\$5,701,762
Accounts receivable, net	\$765,675	\$8,225	\$1,593,070	\$222,525	\$2,589,495
Due from other funds	\$850,720	\$692,671	-	\$4,020,212	\$5,563,603
Due from other governments	\$33,037,419	\$2,593,090	\$892,584	\$1,137,290	\$37,660,383
Inventories	\$1,933,587	\$1,211,671	-	-	\$3,145,258
Prepaid expenses	\$12,691	\$110,025	\$5,344	\$1,930	\$129,990
TOTAL CURRENT ASSETS	\$41,295,916	\$4,824,632	\$2,893,832	\$5,776,111	\$54,790,491
Non current assets:					
Net pension assets	\$1,930,767	-	-	-	\$1,930,767
Capital assets, net of accumulated depreciation	\$116,491,994	\$71,194,246	\$5,836,240	\$9,082,599	\$202,605,079
TOTAL NONCURRENT ASSETS	\$118,422,761	\$71,194,246	\$5,836,240	\$9,082,599	\$204,535,846
TOTAL ASSETS	\$159,718,677	\$76,018,878	\$8,730,072	\$14,858,710	\$259,326,337
DEFERRED OUTFLOW OF RESOURCES					
Deferred amounts for pension	\$7,884,367	-	-	-	\$7,884,367
LIABILITIES					
Current liabilities:					
Accounts payable	\$11,571,951	\$2,072,705	\$668,249	\$930,384	\$15,243,289
Accrued expenses	\$1,789,503	\$103,469	\$95,412	-	\$1,988,384
Due to other funds	\$10,073,262	\$1,164,395	\$603,675	\$5,939,790	\$17,781,122
Claims payable	\$162,277	-	-	-	\$162,277
Accrued compensated absences	\$104,619	\$11,290	\$9,789	-	\$125,698
TOTAL CURRENT LIABILITIES	\$23,701,612	\$3,351,859	\$1,377,125	\$6,870,174	\$35,300,770
Noncurrent liabilities:					
Net pension obligation	\$777,000	-	-	-	\$777,000
Claims payable	\$3,963,942	\$36,256	-	-	\$4,000,198
Accrued compensated absences	\$549,251	\$59,274	\$51,392	-	\$659,917
TOTAL NONCURRENT LIABILITIES	\$5,290,193	\$95,530	\$51,392	-	\$5,437,115
TOTAL LIABILITIES	\$28,991,805	\$3,447,389	\$1,428,517	\$6,870,174	\$40,737,885
DEFERRED INFLOWS OF RESOURCES					
Deferred amounts for pension	\$1,913,824	-	-	-	\$1,913,824
NET POSITION					
Net Investment in capital assets	\$116,491,994	\$71,194,246	\$5,836,240	\$9,082,599	\$202,605,079
Unrestricted (deficit)	\$20,205,421	\$1,377,243	\$1,465,315	\$(1,094,063)	\$21,953,916
TOTAL NET POSITION (DEFICIT)	\$136,697,415	\$72,571,489	\$7,301,555	\$7,988,536	\$224,558,995



Florida Public Transportation Association



2016
OUTSTANDING
SYSTEM OF
THE YEAR

Jacksonville
Transportation
Authority



**JACKSONVILLE
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