

**Council Auditor's Office**  
**FY 2011/12 Budget**  
**Wrap-Up Schedule**  
**August 30, 2011 and August 31, 2011**

1. Jacksonville Journey- 1<sup>st</sup> review of this item before the Committee
2. Capital Improvement Program (CIP)- 1<sup>st</sup> review of this item before the Committee
3. Deferral of Actuarial Study- Additional Pension Costs of Approximately \$6.2 million
4. Office of the Sheriff- Address 3 motions passed by the Committee:
  - Mechanism to address the uncertainty surrounding the receipt of the 2011 COPS grant- Negative impact of **\$3,355,150**
  - Establishing a Contingency for the value of the 2% reduction in funding for Personnel Services effective 10/1/11
5. SMG Equestrian Center – cost to fund the operations for 6 months
6. Fleet Management- Councilmember Crescimbeni requested at their initial budget review to take this up again
7. Designated Contingencies (Items are below the line)
  - See Attached List
8. Independent Authorities (Remaining Questions and Salary Increases):
  - JEA
  - Jacksonville Transportation Authority (JTA)
  - Jacksonville Port Authority (JPA)
  - Jacksonville Airport Authority (JAA)
9. Banking Fund- Anticipated Amortization of Banking Fund Borrowing over the next 5 years
10. Vacant Positions- General Fund
11. MPS Garages- Discuss the cost/benefit of buying these garages
12. Reduction of Funding Needed for Metropolitan Planning Organization- Reduce from \$225,318 in the proposed budget to \$216,066 based on actual invoice just received. Savings of \$9,252.
13. Reference to Ordinance Code Section 110.317 in Section 1.3 of the Budget Ordinance, page 7, line 14 is incorrect and no longer exists. The correct reference is 111.205.
14. Authorization to make applicable schedule and budget ordinance language corrections to reflect all actions approved by the Finance Committee.

**COUNCIL AUDITOR'S OFFICE  
COMMENTS AND RECOMMENDATIONS  
MAYOR'S PROPOSED FY 2011/12 BUDGET  
JACKSONVILLE JOURNEY (S/F 019)**

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**PROPOSED BUDGET BOOK - Page #250**

**BACKGROUND:**

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The *Journey* provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

**REVENUES:**

1. Transfers From Other Funds:

- This is the amount of the transfer from the General Fund (011) to fund the Jacksonville Journey Oversight Committee approved programs. In the fiscal year 2009/2010 approximately \$4.3 million was grant funded from the Department of Justice, Department of Education, and Justice Assistance Grants. All remaining monies from these grants must be used in the current year.

**EXPENDITURES:**

In addition to the subfund 019 financial page, there is a chart that delineates the funding in FY 11 and FY 12 for each program of the Public Safety Initiative (Jacksonville Journey).

**1. Housing:**

Local Initiatives Support Corporation (LISC) - \$500,000

- There was no change in funding for this program.

**2. Jacksonville Children's Commission:**

Early Literacy - \$2,000,000

- There was no change in funding for this program.

Summer Camps - \$1,081,400

- There was no change in funding for this program.

Team-Up Programs - \$2,738,044

- The overall funding for the project remains flat. However, an increase of City funding totaling \$1.25 million is needed to cover the cost of grant funds.

Out of School Suspension - \$1,067,423

- There was no change in funding for this program.

**3. Jacksonville Citywide Activities:**

Jax Commitment Scholarship Program - \$0

- The funding for this program was placed in a Council contingency as part of the FY 11 budget process. In FY 12 this program is not funded.

**4. Central Operations:**

Summer Jobs Program - \$209,220

- This activity houses the 30,000 part-time hours. There was no change in funding for this program.

**COUNCIL AUDITOR'S OFFICE  
COMMENTS AND RECOMMENDATIONS  
MAYOR'S PROPOSED FY 2011/12 BUDGET  
JACKSONVILLE JOURNEY (S/F 019)**

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**5. Recreation & Community Services:**

Juvenile Crime Prevention & Intervention - \$321,600

- There was no change in funding for this program.

Ex-Offender Employment Program - \$440,039

- The FY 12 budget for these programs has been decreased by \$34,961 due to the negotiation of lower contract rates.

Ex-Offender Training/Re-entry - \$658,800

- The FY 12 budget for these programs has been decreased by \$79,200 due to the negotiation of lower contract rates.

After School Recreation League:

Family Foundations - \$0

- These programs will not be continued in FY 12 and \$100,000 of funding has been removed.

Gang Intervention - \$250,000

- This program is funded at \$250,000 and replaces the After School Recreation Leagues run by the Recreation and Community Services Department. The revised program was competitively bid in an RFP process and was awarded to Gateway Community Services.

**6. Office of the Sheriff:**

Juvenile Assessment Center - \$289,236

- The decrease of \$63,239 is the net of a \$40,517 increase in the cost of security offset by the use of prior year funding of \$103,756 remaining from Federal grants.

Ex-Offender Re-Entry Portal - \$600,000

- This activity includes the ten authorized positions. The funding for the program was reduced by \$100,000 due to current year actuals.

**SERVICE LEVEL CHANGES:**

The After School Recreation League removed funding for the Family Foundations program, a program targeting at-risk young people from ages 13 to 17 to engage them in positive and meaningful activities. This program was cut in an effort to adjust underperforming programs. The program was redesigned into the Gang Intervention program which keeps the original goals following a new model by Chicago's nationally recognized Ceasefire program.

The one year funding for the Jax Commitment Scholarship Program has also been removed and no scholarships will be awarded this year. In 2010/11, 228 students were able to attend college as Commitment scholars.

**EMPLOYEE CAP CHANGES:**

The employee cap increased from 9 to 10 positions. The increase is due to the addition of a position in the Ex-Offender Re-entry Portal program during the current fiscal year.

**RECOMMENDATIONS:**

None.

## Public Safety Initiative (Jacksonville Journey)

Program Description	FY 10/11 Approved			FY 11/12 Mayor's Proposed			
	General Fund Contribution	Grant Funding	Total FY 09/10 Approved	General Fund Contribution	Grant Funding	Total Proposed FY 11/12	Change in Budget
Local Initiatives Support Corporation	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ -
Early Literacy (A)	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$ -
Summer Camps (A)	\$ 1,081,400	\$ -	\$ 1,081,400	\$ 1,081,400	\$ -	\$ 1,081,400	\$ -
Team-up Programs (A)	\$ 1,488,044	\$ 1,250,000	\$ 2,738,044	\$ 2,738,044	\$ -	\$ 2,738,044	\$ -
Out of School Suspension Centers (A)	\$ 1,067,423	\$ -	\$ 1,067,423	\$ 1,067,423	\$ -	\$ 1,067,423	\$ -
Summer Jobs Program	\$ 209,220	\$ -	\$ 209,220	\$ 209,220	\$ -	\$ 209,220	\$ -
Ex-Offender Employment Program	\$ 475,000	\$ -	\$ 475,000	\$ 440,039	\$ -	\$ 440,039	\$ (34,961)
Juvenile Crime Prevention & Intervention (A)	\$ 321,600	\$ -	\$ 321,600	\$ 321,600	\$ -	\$ 321,600	\$ -
Ex-offender Training/Re-entry	\$ 738,000	\$ -	\$ 738,000	\$ 658,800	\$ -	\$ 658,800	\$ (79,200)
Gang Intervention/ After School Recreation	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ -
Jax Commitment Scholarship Program	\$ 800,000	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ (800,000)
Family Foundations	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ (100,000)
Ex-Offender Re-entry Portal	\$ 700,000	\$ -	\$ 700,000	\$ 600,000	\$ -	\$ 600,000	\$ (100,000)
Juvenile Assessment Center	\$ 352,475	\$ -	\$ 352,475	\$ 289,236	\$ -	\$ 289,236	\$ (63,239)
DART - Code Compliance (General Fund)	\$ 484,000	\$ -	\$ 484,000	\$ 411,400	\$ -	\$ 411,400	\$ (72,600)
<b>Total for Sub-fund 019</b>	<b>\$ 10,567,162</b>	<b>\$ 1,250,000</b>	<b>\$ 11,817,162</b>	<b>\$ 10,567,162</b>	<b>\$ -</b>	<b>\$ 10,567,162</b>	<b>\$ (1,250,000)</b>

\* Overall funding for the project remains flat. However, the General Fund is contributing \$1,250,000 to cover the program costs.

### Notes

(A) In addition to Grants & Aid provided through JCC's expenditure line, JCC oversees additional funding that is part of the Jacksonville Journey program. This funding was placed below the line at the Finance Budget Hearing on August 25, 2011.

### Concerns

1. Beginning in FY 2009/10, a \$4.3 million dollar three year grant was received to fund Journey programs. Of this, only \$103,756 is remaining. The General Fund is making up this difference in funding.
2. It is unclear whether the Journey Program is having the desired effect. A recent study by the University of North Florida highlighted problems with measuring the benefits of these services and tracking the associated costs of certain programs within the Jacksonville Journey.

**COUNCIL AUDITOR'S OFFICE  
COMMENTS AND RECOMMENDATIONS  
MAYOR'S PROPOSED FY 2011/12 BUDGET  
CAPITAL IMPROVEMENT PROGRAM SCHEDULE A-1**

**Amendments to Capital Improvement Project Listing**

1. Amend to attach a Revised Schedule A-1
  - a. Revise funding sources for "Roadway Resurfacing" project
  - b. Remove "JEA Joint Infrastructure Projects" from CIP listing and add additional budget language as seen in Recommendation 2 below
  - c. Revise project names and numbers for continuity
2. Include the language below in the budget ordinance –

The Council approves the receipt of up to \$1,000,000 from JEA to be used solely for the JEA Joint Infrastructure Project which appears on Federal/State Matching Grants **Schedule B1-A**. Approval **from** the Mayor's Budget Review Committee by use of a Transfer Directive will be necessary in order to appropriate the funds to the Joint Infrastructure Project.

Bill 2011-406, the Capital Improvement Program, will need to be addressed at the Finance Committee meeting on September 20, 2011.

FY 11/12

**CURRENT FUNDING SOURCE**



Interest & Revenue Appropriation	Pay Go	-
Projects and Budget Transfers		8,360,785
		645,000
		<u>510,000</u>
		<u>Grand Total \$ 60,344,746</u>

**ANTICIPATED FUNDING SOURCE**

Debt Proceeds	50,828,961
Grant(s)-FIND/Other	510,000
	<u>510,000</u>
	<u>Grand Total \$ 60,344,746</u>

Dept.	Program Area	Project Name	Estimated Expenditures	FY 11/12	Pay Go	Interest & Revenue		Projects and Budget	
						Appropriation	Debt Proceeds	Transfers	Grants
1	E&C	Environment/Quality of Life	23,750,000	6,250,000			6,250,000		
2	E&C	Environment/Quality of Life	98,320,000	25,000,000			25,000,000		
3	E&C	Environment/Quality of Life	7,500,000	3,000,000			3,000,000		
4	JEDC	Drainage	1,500,000	310,000		310,000			
5	R&C	Parks	7,155,531	500,000					
6	R&C	Parks	820,000	820,000		500,000			
7	R&C	Parks	200,000	200,000		410,000			410,000
8	R&C	Parks	8,000,000	1,000,000		100,000			100,000
9	R&C	Parks	28,568,360	1,800,000		1,800,000			
10	PW	Environment/Quality of Life	9,600,000	2,000,000		1,390,000	610,000		
11	PW	Environment/Quality of Life	900,000	100,000		100,000			
12	PW	Government Facilities	64,464,266	5,000,000			5,000,000		
13	PW	Roads/Infrastructure/Transportation	36,886,580	1,500,000					
14	PW	Roads/Infrastructure/Transportation	145,455,622	11,364,746		3,750,785	1,500,000	645,000	
15	PW	Roads/Infrastructure/Transportation	17,671,351	1,500,000			1,500,000		
				\$ 60,344,746	\$ -	\$ 8,360,785	\$ 50,828,961	\$ 645,000	\$ 510,000

**CURRENT FUNDING SOURCE**

**FY 11/12**

Stormwater Pay Go 9,554,053

**ANTICIPATED FUNDING SOURCE**

Debt Proceeds 17,505,947

Total Per Year \$ 27,060,000

		Estimated		FY 11/12		Pay Go		Debt Proceeds	
Dept.	Program Area	Project Name	Expenditures						
1 PW	Drainage	Avenue B/Zinnia Ave Box Culvert	2,350,000	1,350,000				1,350,000	
2 PW	Drainage	Country Creek Drainage	6,000,000	1,000,000				1,000,000	
3 PW	Drainage	County Wide Drainage System Rehab	114,938,242	6,000,000		6,000,000			
4 PW	Drainage	Crystal Springs Area Drainage	3,800,000	800,000				800,000	
5 PW	Drainage	Hamilton/Jersey Outfall to Rosevelt	4,906,100	3,755,000		3,304,053		450,947	
6 PW	Drainage	Lower Eastside Drainage - Pond Expansion	5,346,000	4,520,000				4,520,000	
7 PW	Drainage	Messer Area Drainage	4,750,000	900,000				900,000	
8 PW	Drainage	Noroad/Lambing Drainage	1,400,000	1,160,000				1,160,000	
9 PW	Drainage	Old Plank Road Outfall	3,500,000	1,025,000				1,025,000	
10 PW	Drainage	Stormwater Management Plan	500,000	250,000		250,000			
11 PW	Drainage	Cleveland Road Improvements - Bunche Road Pond	1,600,000	1,600,000				1,600,000	
12 PW	Drainage	Hogans Creek Drainage	3,950,000	1,000,000				1,000,000	
13 PW	Drainage	Lincoln Villas Phase II	8,430,000	700,000				700,000	
14 PW	Drainage	Septic Tank Phase Out	17,000,000	3,000,000				3,000,000	
Total			\$ 284,498,272	\$ 27,060,000	\$	9,554,053	\$	17,505,947	
Surplus (Deficit)						0		0	

FY 12-16 PROPOSED CAPITAL IMPROVEMENT PROJECTS

CURRENT FUNDING SOURCE

Pay Go - Current Revenues  
Interest & Revenue Appropriation  
Project and Budget Transfers

FY 11/12

FY 12/13

FY 13/14

FY 14/15

FY 15/16

ANTICIPATED FUNDING SOURCE

Pay Go  
Project and Budget Transfers  
Banking Fund Debt Proceeds  
Grant(s) - FIND/Other  
Tree Mitigation Fund  
Total Per Year

\$ 60,344,746 \$ 72,180,610 \$ 57,635,694 \$ 49,730,865 \$ 53,960,865

Dpt.	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation					Beyond 5th
				FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	
1	E&C Environment/Quality of Life	Gold Merit/Pope Place	23,750,000	17,500,000					
2	E&C Environment/Quality of Life	JAX Ash Sies	98,320,000	51,120,000	15,000,000	7,200,000			
3	E&C Environment/Quality of Life	Southside Incinerator Site	2,500,000	2,250,000	250,000				
4	E&C Environment/Quality of Life	Environmental Compliance - County Wide	7,500,000	750,000	3,500,000	250,000			
5	FR Public Safety	Fire Station #25 (3 Bay) Replacement - TRIDATA	3,042,783					3,042,783	
6	FR Public Safety	Fire Station #61 New - TRIDATA	2,870,610		2,870,610				
7	FR Public Safety	Fire Station #62 New - TRIDATA	2,954,220		2,954,220				
8	FR Public Safety	Fire Station #45 Rebricate - TRIDATA	3,042,847				3,042,847		
9	FR Public Safety	Fire Station #63 New - TRIDATA	3,042,847				3,042,847		
10	FR Public Safety	Fire Station #47 New - TRIDATA	3,630,236						3,630,236
11	FR Public Safety	Fire Station #64 New - TRIDATA	3,134,132					3,134,132	
12	FR Public Safety	Fire Station #17 Replacement - TRIDATA	2,956,100					2,956,100	
13	FR Public Safety	Fire Station #12 Replacement - TRIDATA	3,227,470						3,227,470
14	FR Public Safety	Fire Station #36 Rebricate - TRIDATA	3,322,180						3,322,180
15	FR Public Safety	Fire Station #65 New - TRIDATA	3,322,180						3,322,180
16	FR Public Safety	Fire Station #66 New - TRIDATA	3,421,845						3,421,845
17	FR Public Safety	Fire Station #67 New - TRIDATA	3,524,501						3,524,501
18	FR Public Safety	NAS Marine 23 (Boat & Dock)	530,000					530,000	
19	JEDC Targeted Economic Development	Northbank Riverwalk Extensions	8,000,000			3,000,000	2,000,000	2,000,000	1,000,000
20	JEDC Drainage	Cecil North 100 Acres of New Wetlands	1,500,000		160,000				
21	R&C Parks	Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks	7,155,531	5,155,531	500,000	500,000	500,000		
22	R&C Parks	Florida Inland Navigation District (FIND) Projects	6,000,000		1,200,000	1,200,000	1,200,000	1,200,000	
23	R&C Parks	Trout River Bridge South (FIND)	820,000						
24	R&C Parks	Ortega River Mooring Field & Channel Markers (FIND)	200,000						
25	R&C Parks	Jacksonville Fair Relocation	8,000,000		2,000,000	5,000,000			
26	R&C Parks	Countywide Parks - Upgrades/Maintenance Repairs	28,568,360	15,280,810	1,800,000	2,800,000	2,295,850	2,295,850	
27	PW Environment/Quality of Life	St. Johns River Bulkhead, Assessment and Restoration	9,800,000	3,800,000	2,000,000	2,000,000			
28	PW Environment/Quality of Life	Temporary Storm Debris Site Improvements	900,000	300,000	100,000	100,000	100,000	100,000	100,000
29	PW Government Facilities	Facilities Capital Maintenance - Government	64,364,266	28,364,266	7,000,000	6,000,000	6,000,000	6,000,000	6,000,000
30	PW Government Facilities	Godbold (Havenly's/YMCA) Building Purchase	19,743,625	6,743,625	13,000,000				
31	PW Parks	Northbank Riverwalk and Bulkhead Repairs	40,000,000		3,000,000	3,000,000	3,000,000	3,000,000	27,500,000
32	PW Parks	Southbank Riverwalk Renovations	24,270,669	17,270,669	3,500,000	2,000,000	2,000,000	2,000,000	13,750,000
33	PW Roads/Infrastructure/Transportation	Alta Drive/Yellow Bluff Road	14,500,000	750,000	1,000,000				25,300,000
34	PW Roads/Infrastructure/Transportation	Chaffee Road	29,300,000	1,000,000					
35	PW Roads/Infrastructure/Transportation	8th St. - I-95 to Blvd. Landscaping/Tree Planting Hardscape	1,300,000	1,300,000					
36	PW Roads/Infrastructure/Transportation	Intersection Improvements, Bridge, Misc Construction	36,286,580	29,086,580	1,500,000	2,000,000	2,000,000	200,000	
37	PW Roads/Infrastructure/Transportation	Roadway Resurfacing	145,455,622	56,116,276	12,000,000	16,500,000	17,049,321	15,000,000	17,425,279
38	PW Roads/Infrastructure/Transportation	Sidewalk Construction and Repair	17,671,351	8,039,877	1,500,000	2,131,474	1,500,000	1,500,000	1,500,000
39	PW Roads/Infrastructure/Transportation	Signalization/MTS Enhancements	12,286,701	3,636,701	1,000,000	1,000,000	1,000,000	1,000,000	4,750,000
40	PW Roads/Infrastructure/Transportation	Water Street Garage Enhancements	3,700,000						2,700,000
41	PW Roads/Infrastructure/Transportation	Jacksonville Transportation Center	5,000,000						5,000,000
42	PW Targeted Economic Development	MCC Prisoner Housing Units	143,887,312				5,000,000	10,000,000	128,887,312
43	Sheriff Public Safety								
Total			\$ 802,803,968	\$ 248,094,335	\$ 60,344,746	\$ 72,180,610	\$ 57,635,694	\$ 49,730,865	\$ 53,960,865
Surplus (Deficit)									



## STORMWATER

## CURRENT FUNDING SOURCE

Stormwater Pay Go

## ANTICIPATED FUNDING SOURCE

## ANTICIPATED FUNDING SOURCE

Debt Proceeds

Total Per Year

Dept.	Program Area	Project Name	Estimated Expenditures	Prior Years' Appropriation	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Beyond 5th
1 PW	Drainage	Avenue B/Zinnia Ave Box Culvert	2,350,000	1,000,000	1,350,000					
2 PW	Drainage	Country Creek Drainage	6,000,000	600,000	1,000,000	2,000,000	2,400,000			
3 PW	Drainage	County Wide Drainage System Rehab	114,938,242	86,331,559	6,000,000	6,000,000	6,000,000	6,000,000	4,606,683	
4 PW	Drainage	Crystal Springs Area Drainage	3,800,000	300,000	800,000	2,700,000				
5 PW	Drainage	Hamilton Street Drainage Phase 2	4,906,100	1,151,100	3,755,000					
6 PW	Drainage	Lower Eastside Drainage - Pond Expansion	5,346,000	100,000	4,520,000	726,000				
7 PW	Drainage	Messer Area Drainage	4,750,000	300,000	900,000	3,550,000				
8 PW	Drainage	Noroad/Lambing Drainage	1,400,000	240,000	1,160,000					
9 PW	Drainage	Old Plank Road Outfall	3,500,000	300,000	1,025,000	2,175,000				
10 PW	Drainage	TMDL Initiative/River Accord (includes trading)	167,731,316	693,044		500,000				167,038,272
11 PW	Drainage	MSMP (Master Stormwater Management Plan) Support	500,000		1,600,000					
12 PW	Drainage	Cleveland Road Improvements - Burchie Road Pond	1,800,000		1,000,000					
13 PW	Drainage	Hogans Creek Drainage	1,000,000		3,000,000	3,000,000	3,000,000	3,000,000		3,000,000
14 PW	Drainage	Septic Tank Phase Out	17,000,000		3,000,000					
15 PW	Drainage	Lincoln Villas Phase II	8,430,000		700,000					
16 PW	Drainage	Alternative Stormwater Management Plans (LID)	6,986,674			1,000,000	1,000,000	1,000,000		2,000,000
17 PW	Drainage	New Stormwater Improvements	13,886,540	1,986,674	250,000	650,000	7,979,310	5,257,230		
18 PW	Drainage	Stormwater Management Plan	500,000				250,000			
Total			\$ 364,606,672	\$ 104,477,066	\$ 27,660,000	\$ 22,301,000	\$ 20,629,310	\$ 15,257,230	\$ 4,606,683	\$ 172,038,272
Surplus (Deficit)					0	0	0	0	0	

**Council Auditor's Office**  
**GEPP Contribution**  
**Summary of Impact of Change from 13.2% to 17.22%**

SUBFUND	INCREMENTAL CHANGE
011 GENERAL SERVICE DISTRICT	
CENTRAL OPERATIONS	335,412.00
CITY COUNCIL	140,167.00
ENVIRONMENTAL & COMPLIANCE	312,463.00
FINANCE	139,025.00
FIRE AND RESCUE	115,233.00
GENERAL COUNSEL	1,911.00
HUMAN RIGHTS COMMISSION	23,261.00
MAYOR'S ADVISORY BOARDS	9,415.00
MAYOR'S OFFICE	69,429.00
MEDICAL EXAMINER	66,282.00
OFFICE OF THE SHERIFF	1,079,659.00
PLANNING AND DEVELOPMENT	165,196.00
PUBLIC LIBRARIES	476,266.00
PUBLIC WORKS	691,751.00
RECREATION & COMMUNITY SERVICES	289,551.00
SUPERVISOR OF ELECTIONS	52,769.00
<b>SUBTOTAL GENERAL SERVICE DISTRICT</b>	<b>3,974,585.00</b>
015 PROPERTY APPRAISER	200,823.00
016 CLERK OF THE COURT	42,711.00
017 TAX COLLECTOR	284,849.00
019 PUBLIC SAFETY INITIATIVE	1,350.00
112 CONCURRENCY MANAGEMENT SYSTEM	10,421.00
121 AIR POLLUTION TAG FEE	13,905.00
127 AIR POLLUTION EPA	23,763.00
132 TOURIST DEVELOPMENT COUNCIL	2,342.00
154 HAZARDOUS WASTE PROGRAM	5,307.00
159 BUILDING INSPECTION	151,365.00
15B DUVAL COUNTY LAW LIBRARY	1,623.00
15L JUVENILE DRUG COURT	3,585.00
15Q COURT INNOVATIONS-JUDICIAL SUPPORT	6,081.00
15V TEEN COURT PROGRAMS TRUST	9,286.00
15W LIBRARY CONFERENCE FACILITY TRUST	1,988.00
171 9-1-1 EMERGENCY USER FEE	12,051.00
191 JACKSONVILLE CHILDREN'S COMMISSION	79,731.00
1D1 HUGUENOT PARK	10,306.00
1D2 KATHRYN A HANNA PARK	17,846.00
1DA CECIL FIELD COMMERCE CENTER	10,658.00
1H2 ANIMAL CARE & CONTROL PROGRAMS	2,812.00
411 PUBLIC PARKING SYSTEM	48,947.00
431 MOTOR VEHICLE INSPECTION	9,923.00
441 SOLID WASTE DISPOSAL	139,181.00
443 LANDFILL CLOSURE	8,173.00
461 STORMWATER SERVICES	249,231.00
511 FLEET MGMT - OPERATIONS	183,308.00
512 FLEET MGMT - VEHICLE REPLACEMENT	5,697.00
521 COPY CENTER	10,085.00
531 ITD OPERATIONS	332,226.00
533 COMMUNICATIONS	16,301.00
534 RADIO COMMUNICATIONS	24,884.00
551 OFFICE OF GENERAL COUNSEL	213,627.00
561 SELF INSURANCE	38,332.00
571 GROUP HEALTH	22,210.00
581 INSURED PROGRAMS	12,815.00
611 GENERAL EMPLOYEES PENSION	13,311.00
721 JACKSONVILLE HOUSING FINANCE AUTHORITY	8,040.00
751 JACKSONVILLE ECONOMIC DEVELOPMENT COMM	46,600.00
<b>TOTAL IMPACT</b>	<b>6,250,279.00</b>

**Council Auditor's Office**  
**Designated Contingencies (Below the Line)**  
**FY 2011/12**

		<b>Designated Contingencies</b>			
		Designated Special Council Contingency- Economic Development	\$	2,000,000	
		Designated Special Council Contingency- Food	\$	109,837	
		Designated Special Council Contingency- City Council Two ECA Positions	\$	134,648	
		Designated Special Council Contingency- City Council Staff Services	\$	448,130	Savings of \$194,907 with offset of lapse totaling \$253,223
		Designated Special Council Contingency- Mayor Inspector General's Office	\$	963,145	Savings of \$867,072 after offsetting Internal Service Charges and Lapse
		Designated Special Council Contingency- Debt Service Payments to Banking Fund on New System Development Projects	\$	85,627	ER & PW- PAYGO through cuts 8/25 and 8/26
		Designated Special Council Contingency- 10 AMIOs	\$	684,015	
		Designated Special Council Contingency- Fire Rescue Overtime	\$	776,000	
		Designated Special Council Contingency- JEDC	\$	1,840,000	
		Designated Special Council Contingency- Jacksonville Journey	\$	7,208,467	
		<b>Sub-total Designated Contingencies - Savings to General Fund if cut</b>	<b>\$</b>	<b>13,900,573</b>	
		Designated Special Council Contingency- Police and Fire Pension Fund	\$	9,094,792	
		Designated Special Council Contingency- Supervisor of Elections (Presidential Preference Primary)	\$	278,104	
		Designated Special Council Contingency- Travel for 561	\$	6,417	
		Designated Special Council Contingency- Travel for 581	\$	16,206	
		Designated Special Council Contingency- City Council VAB	\$	951,870	
		Designated Special Council Contingency- New System Development Projects	\$	442,948	ER & PW- PAYGO through cuts 8/25 and 8/26
		Designated Special Council Contingency- Copy Center	\$	1,800,487	
		Designated Special Council Contingency- 15U Technology for Courts, State Attorney, Public Defender	\$	2,186,476	
		Designated Special Council Contingency- 15R Legal Aid	\$	299,755	
		<b>Sub-total Other Designated Contingencies</b>	<b>\$</b>	<b>15,077,055</b>	
		<b>Grand Total Designated Contingencies</b>	<b>\$</b>	<b>28,977,628</b>	

**FOOD AND BEVERAGE EXPENDITURES (ORD: 2007-1109-E)**  
**SUBOBJECT 05206**  
**FISCAL YEAR 2011 - 2012**

SF	Indexcode	Subobject (where \$ previously budgeted)	Amount	Description of each Service/Event that requires the purchase of food/beverage	Explanation that the Service/Event serves a public purpose
011	CCSS011AD	05206	1,000	Agenda Meetings & Workshops	Open to Public
011	CCSS011AD	05206	1,000	Dedication & Events requested by Council Members	Open to Public
011	CCSS011AD	05206	1,125	Holiday Open House	Held for Public
011	CCSS011AD	05206	3,000	Council Orientation / Training for new Council Members & Staff	Mandatory policies, ethics & sunshine laws
<i>Total City Council</i>			\$ 6,125		
011	FRFO011FO	05206	500	New employee orientation	To increase morale of new employees who will provide service to the public
011	FRFO011FO	05206	1,000	Quarterly Promotion Ceremonies, dispatchers week, EMS week etc.	Rewards and recognition ceremonies to increase morale of employees who serve the public
011	FRFO011FO	05206	1,000	Food for personnel at extended stay fires	Public Safety
<i>Total Fire &amp; Rescue</i>			\$ 2,500		
011	RCBH011VC	5206	16,962	The Victim Assistance Fund provides emergency assistance to help reduce the financial hardship incurred as a direct result of the crime. Food assistance is given via food card purchases from Winn Dixie.	Food assistance - Used to assist the crime victim or family member as a direct result of their victimization.
011	RCBH011VC	5206	250	The Victim Services/Sexual Assault Response Center is the only sexual violence forensic examination program in Duval, Nassau and Baker County. There are three types of antibiotics that are given to victims following the completion of the forensic exam.	Antibiotics are given to prevent the spreading of Sexually Transmitted Diseases that can be passed on to victims as a result of rape. Food, such as crackers, noodles, apple sauce and juice is provided to eat to prevent health issues associated with taking medication on an empty stomach.
011	RCOD011CEXT	5206	3,000	All items are used in educational programming for teaching purposes only. This account funds FCS & FNP educational programming which will generate an annual projected average of 25,000 contacts reaching a range of groups including at-risk youth, seniors, limited income adults and general public and provides training for 185 Teacher-volunteers.	These programs teach how to achieve a healthy lifestyle by using the dietary guidelines and food guide pyramid to establish eating patterns, manage resources and reduce the risk of certain chronic diseases. Partially funds Food & Nutrition educational programming to be presented to 74 Title I schools in Duval County.

SF	Indexcode	Subobject (where \$ previously budgeted)	Amount	Description of each Service/Event that requires the purchase of food/beverage	Explanation that the Service/Event serves a public purpose
011	RCOD011RT	05206	15,000	Ticketed Events, Shows, Concerts and Performances; Catering	Concessions (Snacks and Beverages) resale for profit; Catering as per artist contract: hospitality services/catered meals required the night of artist's performance. Also for museum exhibit openings. All for public purposes (Ordinance 1999-776-E)
011	RCOD011SE	05206	44,900	To promote various special events in the city including the FL/GA Game, World of Nations, Fun in the Sun, Jazz Fest and other events.	All events are required to supply volunteers with either snacks and or meals. These events promote the city, culture, and volunteers year round.
011	RCRC011PG	05206	2,500	Fall Festivals (19 sites)	Fall playday and festival, open to the public at each staffed community center
011	RCRC011PG	05206	600	Spring Play Day ( 1 central site)	Spring camp playday, 700 children
011	RCRC011PG	05206	2,000	Joseph Lee Day	Summer playday, 1500 children
011	RCRC011PG	05206	600	Club Rec Open House	700 children and their families
011	RCRC011PG	05206	1,000	Art Events	public hands-on art events
011	RCRC011PG	05206	3,000	Summer Night Lights snacks	extended hours at 5 centers and pools
011	RCRC011PG	05206	1,000	Great Jacksonville Campout	family camping event for Mayor's Book Club members
011	RCVS011	5206	2,100	Homeless Veterans Resource Fair	Serves approximately 800 homeless Veterans
1DA	RCRC1DACF	05206	1,100	Senior Time Out Program; Mommy and Me Toddler Program; Summer Enrichment Camp; Community Special Events; Homeschool Sports & Fitness program	Weekly social time for neighborhood seniors; Weekly time for parents and toddlers to participate in a structured program; End of the summer celebration/Joseph Lee Day; Quarterly family night out events in Aquatic / Community Center; end of year celebration
<i>Total Recreation &amp; Comm. Svcs</i>			\$ 94,012		
011	JHRC011CR		1,400	Volunteer Appreciation Dinner	Recognition for JHRC Volunteers
<i>Total Jax Human Rights Commission</i>			\$ 1,400		
751	JEJE751		800	Coffee service for JEDC commission meetings, board meetings, and guests	To further the economic development efforts in Jacksonville to promote job creation and private capital investment.
<i>Total JEDC</i>			\$ 800		
011	OPOD011EBO		1,000	Meet and Greet Workshops	Per Ordinance 2004-602,EBO is required to conduct outreach and mentoring to identify new JSEB's
<i>Total Central Operations</i>			\$ 1,000		

SF	Indexcode	Subobject (where \$ previously budgeted)	Amount	Description of each Service/Event that requires the purchase of food/beverage	Explanation that the Service/Event serves a public purpose
011	COCI011JS		1,000	Conferences and Meetings	Held by the Chief Judge for distinguished guests
<i>Total Courts</i>			\$ 1,000		
011	SEEL011		3,000	Elections for FY12	Food for election day workers 125 employees at \$12each for 2 elections
<i>Total Supervisor of Elections</i>			\$ 3,000		
Grand Total			<u>\$ 109,837</u>		

## AMIOs put Below the Line

<b>Value of 10 AMIOs put Below the Line</b>	<b>\$</b>	<b>684,015</b>
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### 7 Current (Not new) AMIOs

AMIO-FIRE FLEET	Fire/Rescue	\$	86,962
AMIO-EMERGENCY PREPAREDNESS GRANTS ADMIN	Fire/Rescue		100,710
AMIO-FIRE & RESCUE COMMUNITY AFFAIRS OFF	Fire/Rescue		81,248
AMIO-JACKSONVILLE BUSINESS ASSISTANCE AD	Central Operations		81,186
ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Sheriff's Office		83,835
ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Sheriff's Office		78,823
ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Sheriff's Office		-
		<b>\$</b>	<b>512,764</b>

### 3 New AMIOs in Proposed Budget

ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Central Operations	\$	45,578
ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Central Operations		45,578
ASSISTANT MANAGEMENT IMPROVEMENT OFFICER	Central Operations		80,095
		<b>\$</b>	<b>171,251</b>

#### Notes:

(1) After being placed below the line by the Finance Committee, additional information was provided regarding the 10 AMIO positions. It has been determined that 7 of the 10 positions are not new.

(2) The City will remain one (1) position over the cap of 20 with the inclusion of the three (3) new AMIOs in the proposed budget.

#### RECOMMENDATIONS:

Restore the seven (7) current AMIO positions due to the determination they are not new.

**CITY COUNCIL AUDITOR'S OFFICE  
COMMENTS AND RECOMMENDATIONS  
POLICE & FIRE PENSION ADMINISTRATION (S/F 621)  
2011/2012 PROPOSED BUDGET**

- ✓ The Police and Fire Pension Fund is not included in the Mayor's Proposed Budget due to the fact that the Police and Fire Pension Fund operates independently of the City and is governed by an appointed Board of Trustees. Pursuant to Section 25 of the Settlement Agreement dated March 5, 2001, the Board is required to submit its budget for approval to the City Council.
- ✓ The Police and Fire Pension Fund budget is divided into three sections: Administrative Expenditures, Building Operations and Parking Garage Operations. The Police and Fire Pension Fund proposes an increase in administrative costs of \$989,123 or 12% from the current budget of \$8,105,669. The Building Operations budget is increasing by \$4,741 or 2% from the current budget of \$237,034. The Parking Garage Operations budget is decreasing by (\$1) or 0% from the current budget of \$37,601. The total proposed budget for 2011/2012 is \$9,374,167 which is an increase from the current budget of \$8,380,304 or 12%.

**ADMINISTRATIVE EXPENDITURES**

	<b>2010/2011 ORIGINAL</b>	<b>2011/2012 PROPOSED</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>	<b>F/N</b>
Personnel Services	\$ 1,117,840	\$ 1,139,061	\$ 21,221	2%	(A)
Operating Expenses	6,854,825	7,822,727	\$ 967,902	14%	(B)
Capital Outlay	133,004	133,004	\$ -	0%	
<b>Total Administrative Budget</b>	<b>\$ 8,105,669</b>	<b>\$ 9,094,792</b>	<b>\$ 989,123</b>	<b>12%</b>	

(A) This increase is mainly due to an increase in workers compensation insurance and dental insurance premiums as well as a salary step increase for two Police and Fire Pension Fund employees.

(B) This increase is mainly due to an increase in Professional Services of \$950,000. The Professional Services line item consists of the following:

	<b>FY 10/11 Amount</b>	<b>FY 11/12 Amount</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>	
<b><u>Services</u></b>					
Money Managers	\$ 5,250,000	\$ 6,200,000	\$ 950,000	18%	(C)
Auditors	\$ 33,000	\$ 35,000	\$ 2,000	6%	
Investment Consultant	\$ 225,000	\$ 225,000	\$ -	0%	
Actuary	\$ 55,000	\$ 55,000	\$ -	0%	
Pension Plan Custodian	\$ 112,000	\$ 110,000	\$ (2,000)	-2%	
Securities Lending	\$ 60,000	\$ 60,000	\$ -	0%	
Legal Counsel	\$ 85,000	\$ 85,000	\$ -	0%	
Medical Director	\$ 30,000	\$ 30,000	\$ -	0%	
Total	\$ 5,850,000	\$ 6,800,000	\$ 950,000	16%	

(C) Per Dick Cohee Deputy Executive Director, the increase of the fees paid to the Money Managers is tied to the performance of the investments. The better the investments perform the more fees the managers earn.



**COMMENTS AND RECOMMENDATIONS  
POLICE & FIRE PENSION ADMINISTRATION (S/F 621)  
2011/2012 PROPOSED BUDGET**

**BUILDING OPERATIONS:**

The Police and Fire Pension Fund owns two buildings: one building is located at One West Adams Street and the other is located at 407 N. Laura Street. The Police and Fire Pension Fund is located at One West Adams Street and leases office space and receives rental revenue from both buildings.

	<b>2010/2011 ORIGINAL</b>	<b>2011/2012 PROPOSED</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>	<b>F/N</b>
Operating Expense	\$ 196,739	\$ 201,400	\$ 4,661	2%	
Capital Outlay	40,295	40,375	\$ 80	0%	
<b>Total Building Operations</b>	<b>\$ 237,034</b>	<b>\$ 241,775</b>	<b>\$ 4,741</b>	<b>2%</b>	<b>(D)</b>

**(D)** The Building Operations expenditures will be offset by rental revenues estimated at \$612,774 for the 2011/2012 fiscal year.

**PARKING GARAGE OPERATIONS:**

The Police and Fire Pension Fund owns the Monroe Street Parking Garage which has approximately 240 parking spaces. The Fund leases out parking spaces to various entities and individuals.

	<b>2010/2011 ORIGINAL</b>	<b>2011/2012 PROPOSED</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>	<b>F/N</b>
Operating Expenses	\$ 12,156	\$ 12,200	\$ 44	0%	
Capital Outlay	25,445	25,400	\$ (45)	0%	
<b>Total Expenditures</b>	<b>\$ 37,601</b>	<b>\$ 37,600</b>	<b>\$ (1)</b>	<b>0%</b>	<b>(E)</b>

**(E)** The Parking Garage Expenditures will be offset by rental revenues estimated at \$207,310 for the 2011/2012 fiscal year.

**HAVERTY'S BUILDING REVENUE**

Since the completion of the Haverty's renovation project by the Police and Fire Pension Administration, the City has been leasing the building based on its current obligation. The current agreement states that the City will pay lease payments amounting to an annual rate of 11.9% of all costs incurred by the Police and Fire Pension Administration for renovation of the building but not exceeding \$10 million in costs. 11.9% of the maximum cost of \$10 million results in an annual lease payment to the Police and Fire Pension Fund of \$1,190,000, or \$19.83 per square foot.

Beginning with Fiscal Year 2013/14, the City has the option of purchasing the Haverty's Building every four years. The re-purchase price of the Haverty's building from the Police and Fire Pension Fund will consist of the (i) the \$3,000,000 original purchase price from the City and (ii) reimbursement of the Fund's out-of-pocket costs incurred with the renovation of the property not to exceed \$10,000,000, together with its closing costs for purchase and sale, plus a 3% annual increase in such costs. The re-purchase price will be approximately \$14,500,000 at the first re-purchase window in Fiscal Year 2013/14. The next re-purchase window would not occur until Fiscal Year 2017/18 and the price would be approximately \$16,000,000 at that time.

**COMMENTS AND RECOMMENDATIONS  
POLICE & FIRE PENSION ADMINISTRATION (S/F 621)  
2011/2012 PROPOSED BUDGET**

**MARKET VALUE OF INVESTMENTS: PER NORTHERN TRUST, INVESTMENT CUSTODIAN**

	<b>May 31, 2010</b>	<b>May 31, 2011</b>	<b>DOLLAR CHANGE</b>	<b>PERCENT CHANGE</b>
Bonds/Notes	\$ 264,750,898	\$ 241,870,009	\$ (22,880,889)	-9%
Common Stock	471,244,041	697,722,303	\$ 226,478,262	48%
S&P 500 Index	74,694,925	88,066,480	\$ 13,371,555	18%
Partnership**	61,085,555	-	\$ (61,085,555)	-100%
Cash Equivalents	34,555,608	41,010,509	\$ 6,454,901	19%
Real Estate	63,011,294	75,017,706	\$ 12,006,412	19%
Other***	(21,564,416)	(14,305,845)	\$ 7,258,571	-34%
<b>Total</b>	<b>\$ 947,777,905</b>	<b>\$ 1,129,381,162</b>	<b>\$ 181,603,257</b>	<b>19%</b>

\*\*The partner relationship terminated in FY 2010-2011

\*\*\*This category represents pending trades that have not been settled and is necessary to avoid double counting.

✓ The proposed cost of administering the Police and Fire Pension Fund market value of investments of \$9,094,792 represents .81% of its balance at May 31, 2011.

	<b>2010/2011 Original</b>	<b>Inc/(Dec)</b>	<b>2011/2012 Proposed</b>
<b>DEPARTMENT EMPLOYEE CAP:</b>	8	0	8

**RECOMMENDATIONS:** None

**COMMENTS:**

As of 9/30/10 the Police and Fire Pension fund has an unfunded actuarial accrued liability of approximately \$979,510,000. The pension rate contribution from the City will be the same as the current year, 49.6%, for FY 2012 with an estimated contribution of approximately \$78.4 million.

**POLICE AND FIRE PENSION RETIREMENT SYSTEM FUNDING PROGRESS**

Unfunded Actuarial Accrued Liability (UAAL) at September 30, 2010

<b>Actuarial Accrued Liability (AAL) (a)</b>	<b>Actuarial Value of Assets (b)</b>	<b>Unfunded AAL (a-b)</b>	<b>Funded Ratio (b/a)</b>
\$ 1,840,753,000	\$ 861,243,000	\$ 979,510,000	46.79%

<b>Council Auditor's Office</b>					
<b>Police and Fire Pension</b>					
<b>Salary Comparison</b>					
<b>2011/2012 Budget</b>					
<b>Position Description</b>	<b>2010/2011 Original</b>	<b>2011/2012 Proposed</b>	<b>Dollar Change</b>	<b>Percent Change</b>	<b>F/N</b>
Executive Director/Administrator	\$ 238,702	\$ 238,702	\$ -	0%	
Deputy Executive Director	169,744	169,744	\$ -	0%	
Financial Services Manager	97,368	97,368	\$ -	0%	
Building Services Manager	85,104	88,932	\$ 3,828	4%	
Executive Assistant	59,880	59,880	\$ -	0%	
Assistant Building Services Manager	62,362	62,362	\$ -	0%	
Pension Benefits Specialist	53,604	53,604	\$ -	0%	
Administrative Assistant	38,196	39,756	\$ 1,560	4%	
	<b>\$ 804,960</b>	<b>\$ 810,348</b>	<b>\$ 5,388</b>	<b>1%</b>	

**POLICE AND FIRE PENSION FUND  
JACKSONVILLE, FLORIDA  
BUDGET FISCAL YEAR 2011/2012**

**ESTIMATED REVENUES**

Trust Fund Revenues	\$ 9,094,792
<b>Total Estimated Revenues</b>	<b>\$ 9,094,792</b>

**SCHEDULE AB**

**APPROPRIATIONS**

Personnel Services	\$ 1,139,061
Operating Expenses	\$ 7,822,727
Capital Outlay	\$ 133,004
<b>Total Appropriations</b>	<b>\$ 9,094,792</b>

**SCHEDULE AC**

The following is the detail breakdown for the Building Operations, Parking Garage Operations and the Haverty's Project budgets.

	<b>Building Operations</b>	<b>Parking Garage Operations</b>	<b>Godbold City Hall Annex</b>
Rental Revenues	\$ 612,773	\$ 207,310	\$ 1,190,000
Total Revenues	\$ 612,773	\$ 207,310	\$ 1,190,000
Operating Expenses	\$ 201,400	\$ 12,200	0
Capital Outlay	\$ 40,375	\$ 25,400	0
Total Expenses	\$ 241,775	\$ 37,600	0
Surplus/(Deficit)	\$ 370,998	\$ 169,710	1,190,000

SCHEDULE AB  
PAGE 1 OF 1

SCHEDULE AC  
PAGE 1 OF 1

**Part VI. Police and Fire Pension Fund**

**Section 6.1 Estimated Revenues; Appropriations.**

From estimated revenues and fund balances set forth on **Schedule AB**, there are hereby appropriated the sums set forth on **Schedule AC**. The estimated revenues, fund balances and appropriations provided therein, together with the other applicable provisions of this ordinance, shall constitute the annual budget and appropriations for the Police and Fire Pension Fund for its fiscal year beginning October 1, 2011 and ending September 30, 2012, which budget is hereby adopted and approved by the Council pursuant to Sections 5.07, 14.01 and 14.02 of the Charter; Section 121.101(d), Ordinance Code; and Section 25 of the Restated Agreement dated March 5, 2001 between the Police and Fire Pension Fund and the City.

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561	SELF INSURANCE	CURRENT YEAR ACTUALS YTD-Apr	PROJECTION	ORIGINAL BUDGET	MAYOR'S RECOMMENDED	CHANGE FROM ORG BUDGET	% OF ORG BUDGET	COUNCIL APPROVED	POSITIONS	PART-TIME HOURS
<b>Salaries</b>										
01201	PERMANENT AND PROBATIONARY SALARIES	530,017	948,591	938,675	952,512	13,837	101	952,512	18	
01302	TERMINAL LEAVE	0	0	0	0	0		0		
01306	SALARIES PART TIME	0	0	10,000	1	-9,999	0	1		2,800
01401	SALARIES OVERTIME	0	0	0	0	0		0		
01501	SPECIAL PAY	0	0	0	0	0		0		
01503	LEAVE ROLLBACK / SELLBACK	0	0	0	0	0		0		
01511	SPECIAL PAY - PENSIONABLE	4,031	7,227	7,200	7,444	244	103	7,444		
Total Salaries		534,048	955,818	955,875	959,957	4,082	100	959,957	18	2,800
<b>Employer Provided Benefits</b>										
02101	PAYROLL TAXES (FICA)	0	0	0	0	0		0		
02102	MEDICARE TAX	7,279	12,982	13,931	13,617	-314	98	13,617		
02201	GEPP PENSION CONTRIBUTION	70,494	126,186	124,836	126,980	2,144	102	126,980		
02202	DEFERRED COMPENSATION PLAN	0	41	0	0	0		0		
02207	GEPP DISABILITY CONTRIBUTION	1,602	2,869	2,840	2,881	41	101	2,881		
02301	GROUP DENTAL PLAN	698	1,196	1,009	1,202	193	119	1,202		
02303	GROUP LIFE INSURANCE	1,963	3,366	3,241	1,670	-1,571	52	1,670		
02304	GROUP HOSPITALIZATION INSURANCE	62,852	107,452	103,225	110,641	7,416	107	110,641		
02401	WORKERS' COMPENSATION INSURANCE	3,204	5,492	5,492	4,469	-1,023	81	4,469		
Total Employer Provided Benefits		148,092	259,584	254,574	261,460	6,886	103	261,460		
<b>Internal Service Charges</b>										
04203	TECH REFRESH/PAY-GO - IS ALLOC	0	3,740	7,480	0	-7,480	0	0		
04204	ITD NETWORK GROUP - IS ALLOCATION	7,844	13,448	13,448	11,699	-1,749	87	11,699		
04205	OGC LEGAL - IS ALLOCATION	612,500	1,050,000	1,050,000	1,050,000	0	100	1,050,000		
04207	COPIER CONSOLIDATION - IS ALLOCATION	3,516	6,112	8,444	6,660	-1,784	79	6,660		
04210	TELECOMMUNICATION - IS ALLOCATION	177	303	303	3,008	2,705	993	3,008		
04211	COPY CENTER - IS ALLOCATION	2,741	5,321	4,137	4,872	735	118	4,872		
04215	SYSTEM DEV(BK FND)-IS ALLOC	0	0	0	0	0		0		
04216	FLEET REPAIRS/MAINT - IS ALLOCATION	3,059	2,991	2,989	4,425	1,436	148	4,425		
04217	FLEET PARTS/OIL/GAS - IS ALLOCATION	4,165	4,670	4,670	8,662	3,992	185	8,662		
04219	ITD DATA CNT SVC - IS ALLOCATION	47,416	76,141	76,141	21,511	-54,630	28	21,511		
04220	WIRELESS COMMUNICATION - IS ALLOCATION	5,698	9,768	9,768	13,497	3,729	138	13,497		
04221	MAILROOM CHARGE - IS ALLOCATION	952	1,632	1,632	0	-1,632	0	0		
04222	OFFSITE STORAGE - IS ALLOCATION	0	0	0	680	680		680		
04223	COMPUTER SYS MAINT/SECURITY-IS ALLOC	0	0	0	40,268	40,268		40,268		
Total Internal Service Charges		688,069	1,174,126	1,179,012	1,165,282	-13,730	99	1,165,282		
<b>Other Operating Expenses</b>										
03109	PROFESSIONAL SERVICES	727,694	1,777,527	1,054,000	921,000	-133,000	87	921,000		
04002	TRAVEL EXPENSE	-81	2,250	2,250	6,417	4,167	285	6,417		

## FY11-12

Finance

DIVISION: Risk Management

INDEXCODE: AFRM561GL

[illegible]

(1) Maintaining Job Related Certifications  
(2) Fundamental Job Change  
Pursuing Job Related Certifications  
Below Division Chief, Meets Criteria 1 or 2  
Operational Travel  
Mandated Travel  
Board/Committee Participation Travel

Travel and training required to maintain Certification, Credential, License, etc., that pertains directly to the job being performed.

Travel and training related to a fundamental change in job responsibilities or new equipment.

Travel and training required to receive Certifications, Credentials, Licenses, etc., that pertain directly to the job being performed.

For Fiscal Year 2012, NO employee below a Division Chief level may attend more than one training unless it meets the criteria of number 1 or number 2.

For travel only, that is necessary for conducting City Business.

For travel required by Federal or State law or by grants. You will need to site the source in column H.

Travel related to participation on a state or national board or committee.





2250 to 6417

DEPARTMENT: Finance

INDEXCODE: ARFM561WC

[illegible]

### **Criteria Definition**

(1) Maintaining Job Related Certifications  
(2) Fundamental Job Change  
Pursuing Job Related Certifications  
Below Division Chief, Meets Criteria 1 or 2  
Operational Travel  
Mandated Travel  
Board/Committee Participation Travel

Criteria	Definition
Travel and training	Travel and training required to maintain Certification, Credential, License, etc., that pertains directly to the job being performed.
Travel and training related to a fundamental change in job responsibilities or new equipment.	Travel and training required to receive Certifications, Credentials, Licenses, etc., that pertains directly to the job being performed.
For Fiscal Year 2012, National and State level training	For Fiscal Year 2012, National and State level training that is necessary for conducting City Business.
For travel only, that is necessary for conducting City Business	For travel only, that is necessary for conducting City Business. For travel required by Federal or State law or by grants. You will need to site the source in column H.
Travel required by Federal or State law or by grants	Travel required by Federal or State law or by grants. You will need to site the source in column H.
Travel related to participation on a state or national board or committee.	Travel related to participation on a state or national board or committee.

581	INSURED PROGRAMS	CURRENT YEAR ACTUALS YTD-Apr	PROJECTION	ORIGINAL BUDGET	MAYOR'S RECOMMENDED	CHANGE FROM ORG BUDGET	% OF ORG BUDGET	COUNCIL APPROVED	POSITIONS	PART-TIME HOURS
<b>Salaries</b>										
01201	PERMANENT AND PROBATIONARY SALARIES	176,704	316,111	312,813	316,921	4,108	101	316,921	4	
01401	SALARIES OVERTIME	0	0	500	1	-499	0	1		
01501	SPECIAL PAY	0	0	0	0	0		0		
01503	LEAVE ROLLBACK / SELLBACK	1,816	1,816	4,780	1,781	-2,999	37	1,781		
01511	SPECIAL PAY - PENSIONABLE	2,018	3,598	3,600	3,600	0	100	3,600		
Total	Salaries	180,537	321,525	321,693	322,303	610	100	322,303	4	
<b>Lapse</b>										
01307	SALARIES/BENEFITS LAPSE	0	0	-11,759	-11,463	296	97	-11,463		
Total	Lapse	0	0	-11,759	-11,463	296	97	-11,463		
<b>Employer Provided Benefits</b>										
02102	MEDICARE TAX	1,325	2,359	2,610	2,598	-12	100	2,598		
02201	GEPP PENSION CONTRIBUTION	23,591	42,208	41,756	42,382	626	101	42,382		
02207	GEPP DISABILITY CONTRIBUTION	536	960	950	961	11	101	961		
02303	GROUP LIFE INSURANCE	734	1,259	1,213	627	-586	52	627		
02304	GROUP HOSPITALIZATION INSURANCE	16,341	27,995	27,836	28,896	1,060	104	28,896		
02401	WORKERS' COMPENSATION INSURANCE	3,275	5,614	5,614	5,518	-96	98	5,518		
Total	Employer Provided Benefits	45,802	80,395	79,979	80,982	1,003	101	80,982		
<b>Internal Service Charges</b>										
04203	TECH REFRESH/PAY-GO - IS ALLOC	1,390	2,382	6,672	3,260	-3,412	49	3,260		
04204	ITD NETWORK GROUP - IS ALLOCATION	1,384	2,373	2,373	2,264	-109	95	2,264		
04205	OGC LEGAL - IS ALLOCATION	9,612	20,000	20,000	20,000	0	100	20,000		
04207	COPIER CONSOLIDATION - IS ALLOCATION	4,470	7,662	11,144	8,348	-2,796	75	8,348		
04210	TELECOMMUNICATION - IS ALLOCATION	413	708	708	1,234	526	174	1,234		
04211	COPY CENTER - IS ALLOCATION	105	175	175	84	-91	48	84		
04219	ITD DATA CNT SVC - IS ALLOCATION	8,318	15,684	15,684	4,163	-11,521	27	4,163		
04220	WIRELESS COMMUNICATION - IS ALLOCATION	427	732	732	1,626	894	222	1,626		
04221	MAILROOM CHARGE - IS ALLOCATION	5,161	8,858	8,858	8,750	-108	99	8,750		
04222	OFFSITE STORAGE - IS ALLOCATION	0	0	0	2,809	2,809		2,809		
04223	COMPUTER SYS MAINT/SECURITY-IS ALLOC	0	0	0	6,756	6,756		6,756		
04224	HELPPDESK & DESKTOP SERVICES-IS ALLOC	0	0	0	11,371	11,371		11,371		
Total	Internal Service Charges	31,280	58,574	66,346	70,665	4,319	107	70,665		
<b>Other Operating Expenses</b>										
03109	PROFESSIONAL SERVICES	265,494	808,193	580,001	580,001	0	100	580,001		
04002	TRAVEL EXPENSE	-373	12,500	16,206	16,206	0	100	16,206		
04021	LOCAL MILEAGE	31	250	500	250	-250	50	250		
04101	POSTAGE	174	1,500	3,000	1,500	-1,500	50	1,500		
04502	GENERAL LIABILITY INSURANCE	1,094	1,875	1,875	10,269	8,394	548	10,269		
04504	MISCELLANEOUS INSURANCE	2,113	2,113	2,113	1,984	-129	94	1,984		

**DIVISION: Risk Management**

INDEXCODE: AFRM581AD

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(1) Maintaining Job Related Certifications  
(2) Fundamental Job Change  
Pursuing Job Related Certifications  
Below Division Chief, Meets Criteria 1 or 2  
Operational Travel  
Mandated Travel  
Board /Committee Participation Travel

Travel and training required to maintain Certification, Credential, License, etc., that pertains directly to the job being performed.  
Travel and training related to a fundamental change in job responsibilities or new equipment.  
Travel and training required to receive Certifications, Credentials, Licenses, etc., that pertains directly to the job being performed.  
For Fiscal Year 2012, No employees below a Division Chief level may attend more than one training unless it meets the criteria of For travel only, that is necessary for conducting City Business.  
For travel required by Federal or State law or by grants. You will need to cite the source in column H.  
Travel related to participation on a state or national board or committee.

011 CC CCCS CCCS011	GENERAL FUND - GSD CITY COUNCIL VALUE ADJUSTMENT BOARD VALUE ADJUSTMENT BOARD	CURRENT YEAR ACTUALS YTD-Apr	PROJECTION	ORIGINAL BUDGET	MAYOR'S RECOMMENDED	CHANGE FROM ORG BUDGET	% OF ORG BUDGET	COUNCIL APPROVED	POSITIONS	PART-TIME HOURS
<b>Salaries</b>										
01201	PERMANENT AND PROBATIONARY SALARIES	37,077	66,341	94,839	97,867	3,028	103		3	
01306	SALARIES PART TIME	0	0	4,320	4,320	0	100			480
01401	SALARIES OVERTIME	15,072	30,580	15,000	15,000	0	100			
01511	SPECIAL PAY - PENSIONABLE	168	317	300	300	0	100			
Total	Salaries	52,317	97,238	114,459	117,487	3,028	103		3	480
<b>Employer Provided Benefits</b>										
02101	PAYROLL TAXES (FICA)	0	0	1,978	0	-1,978	0			
02102	MEDICARE TAX	684	1,048	1,427	1,708	281	120			
02201	GEPP PENSION CONTRIBUTION	4,916	8,810	8,743	12,979	4,236	148			
02207	GEPP DISABILITY CONTRIBUTION	112	206	199	295	96	148			
02303	GROUP LIFE INSURANCE	157	289	359	177	-182	49			
02304	GROUP HOSPITALIZATION INSURANCE	10,084	18,030	18,579	25,192	6,613	136			
Total	Employer Provided Benefits	15,953	28,383	31,285	40,351	9,066	129			
<b>Internal Service Charges</b>										
04207	COPIER CONSOLIDATION - IS ALLOCATION	0	0	0	0	0				
04211	COPY CENTER - IS ALLOCATION	172	0	0	2,500	2,500				
04221	MAILROOM CHARGE - IS ALLOCATION	1,863	5,000	10,000	6,032	-3,968	60			
Total	Internal Service Charges	2,034	5,000	10,000	8,532	-1,468	85			
<b>Other Operating Expenses</b>										
03109	PROFESSIONAL SERVICES	536,901	758,828	770,509	770,509	0	100			
04402	EQUIPMENT RENTALS	0	0	1	1	0	100			
04721	PRINTING AND BINDING COMMERCIAL	0	5,000	5,000	1,500	-3,500	30			
04801	ADVERTISING AND PROMOTION	1,502	5,000	5,000	5,000	0	100			
04902	PB BUILDINGS PLANT RENEWAL	0	0	0	690	690				
04938	MISCELLANEOUS SERVICES & CHARGES	102	300	900	800	-100	89			
05101	OFFICE SUPPLIES - OTHER	39	1,000	7,000	7,000	0	100			
Total	Other Operating Expenses	538,544	770,128	788,410	785,500	-2,910	100			
Total Indexcode	CCCS011 VALUE ADJUSTMENT BOARD	608,849	900,749	944,154	951,870	7,716	101		3	480

011 CC CCCS CCCS011	GENERAL FUND - GSD CITY COUNCIL VALUE ADJUSTMENT BOARD VALUE ADJUSTMENT BOARD	CURRENT YEAR ACTUALS YTD-Apr	PROJECTION	ORIGINAL BUDGET	MAYOR'S RECOMMENDED	CHANGE FROM ORG BUDGET	% OF ORIGINAL BUDGET	COUNCIL APPROVED
<b>Charges for Services</b>								
34904	PROP APPRAISAL-PROTEST FEE	32,985	84,250	120,000	110,000	-10,000	92	
34907	FEES-ROAD OR STREET CLOSURES	0	0	0	0	0		
Total	Charges for Services	32,985	84,250	120,000	110,000	-10,000	92	
<b>Miscellaneous Revenue</b>								
36907	MISCELLANEOUS SALES AND CHARGES	60	250	3,750	250	-3,500	7	
36938	CASH OVER/SHORT	-60	-60	0	0	0		
36967	VALUE ADJ. BOARD REIMBURSEMENT-DCSB	0	105,347	291,555	336,748	45,193	116	
Total	Miscellaneous Revenue	0	105,537	295,305	336,998	41,693	114	
Total Indexcode	CCCS011 VALUE ADJUSTMENT BOARD	32,985	189,787	415,305	446,998	31,693	108	

**Information Technology Division- System Development Banking Fund Projects**

<b>Project</b>	<b>User</b>	<b>Total Cost of Project</b>	<b>Current Year's Cost</b>
Mobile Data Terminal Refresh (40 MDTs)	Fire/Rescue	\$248,849	\$46,639
Environmental GIS Update (TMDL Upgrade)	Environmental & Compliance	\$102,507	\$19,212
Family Court Case Management System	Court Administration	\$51,934	\$9,734
As-Builts Digital Imaging	Public Works	\$142,195	\$28,589
ITD Server Refresh	ITD	\$142,165	\$29,254
<b><i>Totals</i></b>		<b><u>\$687,650</u></b>	<b><u>\$133,428</u></b>

\* Items Shaded above were previously addressed by the Committee.

PROCUREMENT DIVISION



**MEMORANDUM**

August 29, 2011

**TO:** Devin Reed, Director of Central Operations Department  
**FROM:** Michael Clapsaddle, Chief of Procurement Division  
**SUBJECT:** Copy Center Proposal, FY12 Budget

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As you are aware and during the FY12 proposed budget cycle there has been many discussions surrounding the Copy Center and Mailroom budgets and their solvency. The Copy Center and the Mailroom are budgeted separately and the Mailroom's budget continues to remain solvent. For fiscal year 2011, the Copy Center's budget appears to have expenses in excess of its revenues.

In an effort to address this and the various comments/suggestions tabled during the City Council Finance Committee held on September 17, 2011, I am outlining the efforts that will address the core issues at hand and position the Copy Center to continue to provide effective services to the City and its agencies and to increase efficiency in the City's overall printing and reproduction needs.

After discussing this issue with representatives of Budget, Accounting and the Council Auditor's Office, I recommend the following:

- Increase marketing/educational campaign to encourage departments to use the Copy Center to the maximum extent possible. Moreover, with the help of ITD, the usage of convenience printers will be closely monitored to identify departments that should be required to use the Copy Center due to high printing volume.
- Transfer approximately \$275K in Printing and Binding budgeted for the executive departments into the Copy Center's allocation expense for those departments. Users would be required to go through the Copy Center for any printing/binding jobs. If the Copy Center is not capable of performing a job, it will outsource the same. It is anticipated that actual Copy Center revenues will increase since the volume will increase (rates should remain stable). The hope is that the Copy Center should be able to perform most of the jobs requested by departments with minimum involvement of outside contractors. We do not foresee the need for additional staff or labor costs. The equipment costs are fixed. It appears that only paper and ink costs will go up. Therefore, at the end of the year, due to an increased production volume, revenues will finally catch up with expenditures.

Please let me know if any further information is needed.

**Council Auditor's Office  
Legal Aid  
Revenue Compared to Disbursements to JALA**

<b>Fiscal Year</b>	<b>Budgeted Revenues to be Received from \$65 Fee</b>	<b>Amount Distributed to Jax Area Legal Aid</b>	<b>Actual Revenues Received from \$65 fee</b>	<b>Difference between Revenue Received from Fee and &amp; Payment to JALA</b>	<b>Interest</b>
2005	662,838.00	331,419.00	280,618.00	(50,801.00)	3,282.00
2006	-	331,419.00	338,979.00	7,560.00	(3,094.00)
2007	353,823.00	353,823.00	352,705.00	(1,118.00)	(7,394.00)
2008	353,823.00	353,823.00	334,634.00	(19,189.00)	(8,993.00)
2009	340,000.00	340,000.00	313,476.00	(26,524.00)	(24,045.00)
2010	313,446.00	313,446.00	314,405.00	959.00	(16,511.00)
<b>Total</b>	<b>2,023,930.00</b>	<b>2,023,930.00</b>	<b>1,934,817.00</b>	<b>(89,113.00)</b>	<b>(56,755.00)</b>

Fiscal Year 2006 had a interfund transfer-in of \$400,000 (not originally budgeted) that was subsequently sent to JALA. This is not included in the above information.



**Provided by Treasury Division**

**Budget Projections for Banking Fund Amortization  
for the Five Year Period 2012 - 2016**

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
<b><u>TOTAL BANKING FUND:</u></b>					
011	32,811,430	37,768,566	42,634,636	44,431,896	48,569,624
159	770,474	770,858	771,975	773,729	774,022
500	8,997,636	6,475,395	3,048,215	687,205	-
462	1,071,173	2,243,457	2,244,781	2,246,885	2,249,567
700	212,796	204,496	-	-	-
	<u>43,863,509</u>	<u>47,462,771</u>	<u>48,699,607</u>	<u>48,139,716</u>	<u>51,593,213</u>
Principal	28,170,451	30,675,688	30,570,792	28,681,361	31,082,316
Interest & Fiscal	15,693,059	16,787,084	18,128,815	19,458,355	20,510,897
	<u>43,863,509</u>	<u>47,462,771</u>	<u>48,699,607</u>	<u>48,139,716</u>	<u>51,593,213</u>

**Funded Positions in FY 2011/12**  
**Vacant as of August 11, 2011**

Dept	Position Name	Position Create Date	Position Available Since <sup>a</sup>	Date Checked	Days Vacant
Central Operations	OP0D011CC.B0268.CUSTOMER SERVICE REPRESENTATIVE SENIOR.24	06/26/10	03/18/11	08/11/11	146
Central Operations	OP0D011CC.B0268.CUSTOMER SERVICE REPRESENTATIVE SENIOR.9	10/01/09	05/05/11	08/11/11	98
Central Operations	OPHR011OS.B0207.LEAD ASSESSMENT SPECIALIST.1	12/17/10	07/29/11	08/11/11	13
Central Operations	OPAS011.C0081.CLERICAL SUPPORT AIDE II.3	10/01/09	08/05/11	08/11/11	6
<b>Central Operations Count</b>					<b>4</b>
City Council	CCSS011AD.04131.EXECUTIVE COUNCIL ASSISTANT.18	10/01/09		08/11/11	679
City Council	CCSS011AD.04142.LEGISLATIVE ASSISTANT II.6	10/01/09	05/22/11	08/11/11	81
City Council	CCSS011AD.04131.EXECUTIVE COUNCIL ASSISTANT.5	10/01/09	06/30/11	08/11/11	42
<b>City Council Count</b>					<b>3</b>
Environmental and Compliance	ERCC011CE.C0251.CLERICAL SUPPORT SUPERVISOR.1	10/01/09	07/30/10	08/11/11	377
Environmental and Compliance	EREQ011AQLS.P0104.CHEMIST.1	10/01/09	09/17/10	08/11/11	328
Environmental and Compliance	ERMC011.P0122.PILOT - A & P MECHANIC.1	12/13/10		08/11/11	241
Environmental and Compliance	ERCC011CE.L0051.CODE COMPLIANCE OFFICER.30	12/08/09	02/25/11	08/11/11	167
Environmental and Compliance	ERCC011CE.L0051.CODE COMPLIANCE OFFICER.35	12/19/09	02/25/11	08/11/11	167
Environmental and Compliance	ERCC011CE.L0051.CODE COMPLIANCE OFFICER.38	01/25/11	04/08/11	08/11/11	125
Environmental and Compliance	EREQ011ESC.P0103.ENVIRONMENTAL SPECIALIST.4	10/01/09	05/09/11	08/11/11	94
Environmental and Compliance	ERAC011.T0021.ANIMAL CODE ENFORCEMENT OFFICER SENIOR.20	03/24/11	06/10/11	08/11/11	62
Environmental and Compliance	ERAC011.C0141.CLERICAL SUPPORT AIDE III.5	10/01/09	07/29/11	08/11/11	13
Environmental and Compliance	EREQ011WQWP2.P0139.PROFESSIONAL GEOLOGIST.1	10/01/09	08/08/11	08/11/11	3
<b>Environmental and Compliance Count</b>					<b>10</b>
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.10	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.11	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.12	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.13	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.14	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.15	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.4	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.5	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.6	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.7	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.8	10/01/09		08/11/11	679
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.9	10/01/09		08/11/11	679
Fire and Rescue	FRFP011.04532.AMIO- EMERGENCY PREPAREDNESS.2	10/01/09	04/30/10	08/11/11	468
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.16	10/01/10		08/11/11	314
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.17	10/01/10		08/11/11	314
Fire and Rescue	FRFO011FOVAC.T0146.FIREFIGHTER 56.18	10/01/10		08/11/11	314
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.16	10/01/09	10/09/10	08/11/11	306
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.18	10/01/09	10/29/10	08/11/11	286
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.26	10/01/09	11/12/10	08/11/11	272
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.99	10/01/09	01/14/11	08/11/11	209
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.13	10/01/09	01/21/11	08/11/11	202
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.27	10/01/09	01/21/11	08/11/11	202
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.131	10/02/10	03/04/11	08/11/11	160
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.58	10/01/09	03/04/11	08/11/11	160
Fire and Rescue	FRFP011AD.T0108.FIRE DISTRICT CHIEF PREVENTION 40.2	10/01/09	04/01/11	08/11/11	132
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.113	02/13/10	04/08/11	08/11/11	125
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.100	10/01/09	04/22/11	08/11/11	111
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.60	10/01/09	04/22/11	08/11/11	111
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.95	10/01/09	04/29/11	08/11/11	104
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.43	10/01/09	05/06/11	08/11/11	97
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.22	10/01/09	05/30/11	08/11/11	73
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.130	10/01/09	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.227	10/01/09	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.278	10/01/09	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.338	06/12/10	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.361	09/25/10	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.402	05/07/11	06/17/11	08/11/11	55
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.239	10/01/09	06/24/11	08/11/11	48
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.391	04/09/11	06/24/11	08/11/11	48
Fire and Rescue	FRRS011.T0082.FIRE BATTALION CHIEF RESCUE 56.1	10/01/09	06/24/11	08/11/11	48
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.21	10/01/09	06/24/11	08/11/11	48
Fire and Rescue	FRRS011.T0156.FIREFIGHTER ENGINEER 56.52	10/01/09	06/24/11	08/11/11	48
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.83	10/01/09	07/01/11	08/11/11	41
Fire and Rescue	FRAS011.C0121.STOCK CLERK.1	10/01/09	07/08/11	08/11/11	34
Fire and Rescue	FRFO011CM.T0165.FIRE/RESCUE COMMUNICATIONS OFFICER.1	10/01/09	07/08/11	08/11/11	34
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.371	12/11/10	07/08/11	08/11/11	34
Fire and Rescue	FROD011.04360.DEPUTY DIRECTOR/ASST FIRE CHIEF.1	10/01/09	07/08/11	08/11/11	34
Fire and Rescue	FRFO011FO.T0156.FIREFIGHTER ENGINEER 56.210	10/01/09	07/15/11	08/11/11	27
Fire and Rescue	FRFO011CM.T0169.NFIRS PROGRAM AND CAD ADMINISTRATOR.2	07/30/11		08/11/11	12
<b>Fire and Rescue Count</b>					<b>49</b>
Medical Examiner	MEME011.P0099.TOXICOLOGIST.2	10/01/09	07/01/11	08/11/11	41
<b>Medical Examiner Count</b>					<b>1</b>
Planning Development	PDCM011.04638.CHIEF OF COMMUNITY PLANNING.1	10/01/09		08/11/11	679
Planning Development	PCDU011.B0322.CITY PLANNER II.1	10/01/09	05/27/11	08/11/11	76
<b>Planning Development Count</b>					<b>2</b>
Public Libraries	PLJX011MBBS.N0012.LIBRARIAN.9	10/01/09	12/08/10	08/11/11	246
Public Libraries	PLJX011MBBS.N0026.LIBRARY SUPERVISOR.5	10/01/09	01/28/11	08/11/11	195
Public Libraries	PLJX011MBBS.N0012.LIBRARIAN.35	10/01/09	02/04/11	08/11/11	188
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.70	04/03/10	02/25/11	08/11/11	167
Public Libraries	PLJX011MBBS.N0012.LIBRARIAN.29	10/01/09	02/25/11	08/11/11	167
Public Libraries	PLJX011MBBS.N0010.LIBRARY CLERICAL SERVICES SUPERVISOR.6	10/01/09	03/27/11	08/11/11	137
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.1	04/04/11		08/11/11	129
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.2	04/04/11		08/11/11	129
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.3	04/04/11		08/11/11	129
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.4	04/04/11		08/11/11	129

**Funded Positions in FY 2011/12**  
**Vacant as of August 11, 2011**

Dept	Position Name	Position Create Date	Position Available Since <sup>a</sup>	Date Checked	Days Vacant
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.5	04/04/11		08/11/11	129
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.6	04/04/11		08/11/11	129
Public Libraries	PLJX011MBBS.N0011.E-LIBRARY SPECIALIST.7	04/04/11		08/11/11	129
Public Libraries	PLJX011MBAD.N0022.LIBRARIAN SENIOR.1	10/01/09	04/08/11	08/11/11	125
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.151	04/04/10	04/14/11	08/11/11	119
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.4	10/01/09	04/29/11	08/11/11	104
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.8	10/01/09	04/29/11	08/11/11	104
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.165	04/04/10	05/06/11	08/11/11	97
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.46	10/01/09	05/06/11	08/11/11	97
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.25	10/01/09	05/12/11	08/11/11	91
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.166	04/04/10	05/13/11	08/11/11	90
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.15	10/01/09	06/10/11	08/11/11	62
Public Libraries	PLJX011MBBS.N0008.LIBRARY ASSISTANT.48	10/01/09	06/17/11	08/11/11	55
Public Libraries	PLJX011MBBS.N0010.LIBRARY CLERICAL SERVICES SUPERVISOR.12	10/01/09	06/17/11	08/11/11	55
Public Libraries	PLJX011MBBS.N0012.LIBRARIAN.1	10/01/09	06/23/11	08/11/11	49
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.163	04/04/10	06/24/11	08/11/11	48
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.167	04/04/10	07/15/11	08/11/11	27
Public Libraries	PLJX011MBBS.N0007.LIBRARY CLERK.179	04/04/10	07/15/11	08/11/11	27
Public Libraries	PLJX011MBBS.D0101.COMMUNITY RELATIONS SPECIALIST.1	03/26/11	07/29/11	08/11/11	13
<b>Public Libraries Count</b>					<b>29</b>
Public Works	PWGM011TE.U0202.SIGN SHOP OPERATOR.3	10/01/09		08/11/11	679
Public Works	PWPB011SU.Z0413.PARK MAINTENANCE WORKER II.16	10/01/09		08/11/11	679
Public Works	PWPB011PD.Z0026.AIR CONDITIONING & HEATING OPERATOR.3	10/01/09	01/07/11	08/11/11	216
Public Works	PWPB011SU.Z0400.POOL MECHANIC.4	10/01/09	01/07/11	08/11/11	216
Public Works	PWGM011.U0300.MAINTENANCE HELPER.39	11/16/09	03/07/11	08/11/11	157
Public Works	PWGM011.U0300.MAINTENANCE HELPER.7	11/16/09	04/22/11	08/11/11	111
Public Works	PWPB011SU.Z0013.AIR CONDITIONING & HEATING TECHNICIAN.13	10/01/09	05/13/11	08/11/11	90
Public Works	PWGM011.U0301.MAINTENANCE WORKER I.13	11/16/09	05/13/11	08/11/11	90
Public Works	PWGM011.U0300.MAINTENANCE HELPER.13	11/16/09	05/19/11	08/11/11	84
Public Works	PWEN011AD.G0111.LAND SURVEY SUPERVISOR.3	10/01/09	06/21/11	08/11/11	51
Public Works	PWPB011BALL.Z0013.AIR CONDITIONING & HEATING TECHNICIAN.1	10/01/09	07/08/11	08/11/11	34
Public Works	PWPB011SU.Z0413.PARK MAINTENANCE WORKER II.14	10/01/09	07/08/11	08/11/11	34
Public Works	PWPB011PD.Z0013.AIR CONDITIONING & HEATING TECHNICIAN.1	10/01/09	07/12/11	08/11/11	30
Public Works	PWPB011SU.Z0306.GENERAL MAINTENANCE WORKER.4	10/01/09	07/15/11	08/11/11	27
Public Works	PWPB011BALL.Z0556.PLUMBER.1	10/01/09	07/22/11	08/11/11	20
Public Works	PWSW011SSCO.U0183.SOLID WASTE TRUCK DRIVER.1	10/01/09	07/22/11	08/11/11	20
Public Works	PWEN011AD.G0065.ENGINEERING TECHNICIAN PRINCIPAL.2	10/01/09	07/22/11	08/11/11	20
Public Works	PWGM011.U0300.MAINTENANCE HELPER.28	11/16/09	07/22/11	08/11/11	20
Public Works	PWSW011SSLP.U0186.SOLID WASTE SUPERVISOR.1	10/01/09	07/29/11	08/11/11	13
Public Works	PWPB011SU.Z0413.PARK MAINTENANCE WORKER II.15	10/01/09	08/05/11	08/11/11	6
<b>Public Works Count</b>					<b>20</b>
Recreation and Community Services	RCRC011PG.04212.TENNIS PROFESSIONAL - LEAD.2	10/01/09		08/11/11	679
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.47	11/18/10		08/11/11	266
Recreation and Community Services	RCOD011.04421.RECREATION & COMMUNITY SERVICES MANAGER.1	12/29/10	02/04/11	08/11/11	188
Recreation and Community Services	RCRC011PG.W0035.RECREATION SPECIALIST.13	10/01/09	02/04/11	08/11/11	188
Recreation and Community Services	RCBH011VC.Y0106.SOCIAL SERVICES SPECIALIST SENIOR.3	10/01/09	03/05/11	08/11/11	159
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.23	10/01/09	03/05/11	08/11/11	159
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.10	10/01/09	03/25/11	08/11/11	139
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.12	10/01/09	04/01/11	08/11/11	132
Recreation and Community Services	RCBH011CC.E0023.CUSTODIAN.9	10/01/09	04/22/11	08/11/11	111
Recreation and Community Services	RCVS011.T0226.PARKING ENFORCEMENT SPECIALIST.1	10/01/09	05/10/11	08/11/11	93
Recreation and Community Services	RCRC1DACF.W0057.POOL MANAGER.2	10/01/09	05/13/11	08/11/11	90
Recreation and Community Services	RCOD011GC.04445.GRANT COMPLIANCE MANAGER.1	11/18/10	05/22/11	08/11/11	81
Recreation and Community Services	RCOD011.04417.PUBLIC COMMUNICATIONS OFFICER.1	12/06/10	05/28/11	08/11/11	75
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.30	10/01/09	06/03/11	08/11/11	69
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.31	10/01/09	06/10/11	08/11/11	62
Recreation and Community Services	RCBH011VC.Y0106.SOCIAL SERVICES SPECIALIST SENIOR.4	10/01/09	06/25/11	08/11/11	47
Recreation and Community Services	RCRC011PG.W0076.RECREATION LEADER SENIOR.41	11/23/09	07/01/11	08/11/11	41
Recreation and Community Services	RCOD011SE.D0106.EVENT SPECIALIST.5	07/23/11		08/11/11	19
<b>Recreation and Community Services Count</b>					<b>18</b>
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0163.POLICE EMERGENCY COMMUNICATIONS OFFICER III.8	10/01/09		08/11/11	679
Sheriff's Office <sup>b</sup>	SHCO011JLPT.05151.RESOURCE SPECIALIST- SHERIFF/ SPE.1	12/31/09		08/11/11	588
Sheriff's Office <sup>b</sup>	SHPS011SSRC.T0277.POLICE SERVICES TECHNICIAN II.17	02/09/10		08/11/11	548
Sheriff's Office <sup>b</sup>	SHPO011PTZN5.T0266.POLICE OFFICER.493	07/01/10	07/19/10	08/11/11	388
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0160.POLICE EMERGENCY COMMUNICATIONS OFFICER.150	08/18/10		08/11/11	358
Sheriff's Office <sup>b</sup>	SHPS011SSID.T0275.FINGERPRINT TECHNICIAN SUPERVISOR.11	08/18/10		08/11/11	358
Sheriff's Office <sup>b</sup>	SHPS011SSID.T0275.FINGERPRINT TECHNICIAN SUPERVISOR.12	09/04/10		08/11/11	341
Sheriff's Office <sup>b</sup>	SHIN011DEPR.T0266.POLICE OFFICER.90	04/24/10	09/10/10	08/11/11	335
Sheriff's Office <sup>b</sup>	SHCO011HS.P0035.CERTIFIED MEDICAL ASSISTANT.13	10/01/09	10/15/10	08/11/11	300
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0160.POLICE EMERGENCY COMMUNICATIONS OFFICER.151	10/15/10		08/11/11	300
Sheriff's Office <sup>b</sup>	SHCO011HS.P0042.CLINIC ASSOCIATE.4	10/01/09	12/31/10	08/11/11	223
Sheriff's Office <sup>b</sup>	SHPS011SSLS.T0273.POLICE SUPPLY INVENTORY MANAGER.1	04/10/10	01/17/11	08/11/11	206
Sheriff's Office <sup>b</sup>	SHPO011PTZN2.T0266.POLICE OFFICER.498	02/03/11		08/11/11	189
Sheriff's Office <sup>b</sup>	SHPO011PTZN5.05129.COMMUNITY SERVICES OFFICER/SPE.58	02/19/11		08/11/11	173
Sheriff's Office <sup>b</sup>	SHCO011HS.P0047.REGISTERED NURSE.7	10/01/09	02/23/11	08/11/11	169
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.8	10/01/09	03/10/11	08/11/11	154
Sheriff's Office <sup>b</sup>	SHPS011BU.04535.CERTIFIED PUBLIC ACCOUNTANT- JSO.4	03/15/11		08/11/11	149
Sheriff's Office <sup>b</sup>	SHCO011HS.P0046.REGISTERED NURSE - CHARGE NURSE.9	04/01/11		08/11/11	132
Sheriff's Office <sup>b</sup>	SHIN011DE.T0266.POLICE OFFICER.98	11/04/09	04/01/11	08/11/11	132
Sheriff's Office <sup>b</sup>	SHIN011DEPR.T0266.POLICE OFFICER.40	10/01/09	04/01/11	08/11/11	132
Sheriff's Office <sup>b</sup>	SHIN011HSNV.T0266.POLICE OFFICER.10	10/01/09	04/01/11	08/11/11	132
Sheriff's Office <sup>b</sup>	SHPO011PTJPA.T0266.POLICE OFFICER.8	10/01/09	04/01/11	08/11/11	132

**Funded Positions in FY 2011/12  
Vacant as of August 11, 2011**

Dept	Position Name	Position Create Date	Position Available Since <sup>a</sup>	Date Checked	Days Vacant
Sheriff's Office <sup>b</sup>	SHPO011PTZN6.T0266.POLICE OFFICER.29	10/01/09	04/01/11	08/11/11	132
Sheriff's Office <sup>b</sup>	SHCO011PRMC.E0052.CORRECTIONS OFFICER.235	04/13/11		08/11/11	120
Sheriff's Office <sup>b</sup>	SHCO011HS.P0040.MEDICATION TECHNICIAN.6	10/01/09	04/22/11	08/11/11	111
Sheriff's Office <sup>b</sup>	SHCO011PRMC.E0052.CORRECTIONS OFFICER.244	04/23/11		08/11/11	110
Sheriff's Office <sup>b</sup>	SHCO011HS.P0046.REGISTERED NURSE - CHARGE NURSE.3	10/01/09	05/06/11	08/11/11	97
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0160.POLICE EMERGENCY COMMUNICATIONS OFFICER.1	10/01/09	05/19/11	08/11/11	84
Sheriff's Office <sup>b</sup>	SHPP011CI.04031.INFORMATION TECH ANALYST/SHERIFF.29	05/24/11		08/11/11	79
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.2	10/01/09	05/27/11	08/11/11	76
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0160.POLICE EMERGENCY COMMUNICATIONS OFFICER.121	10/01/09	05/31/11	08/11/11	72
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0052.CORRECTIONS OFFICER.862	07/10/10	06/01/11	08/11/11	71
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.12	10/01/09	06/03/11	08/11/11	69
Sheriff's Office <sup>b</sup>	SHPS011SSLS.T0276.POLICE SERVICES TECHNICIAN I.11	12/03/09	06/03/11	08/11/11	69
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.13	10/01/09	06/10/11	08/11/11	62
Sheriff's Office <sup>b</sup>	SHCO011PRCC.E0052.CORRECTIONS OFFICER.9	10/01/09	06/10/11	08/11/11	62
Sheriff's Office <sup>b</sup>	SHPS011SSCP.T0263.JUDICIAL OFFICER.79	02/09/10	06/10/11	08/11/11	62
Sheriff's Office <sup>b</sup>	SHPO011PTZN1.T0266.POLICE OFFICER.432	06/18/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN2.T0266.POLICE OFFICER.524	06/14/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN2.T0266.POLICE OFFICER.525	06/18/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN3.T0266.POLICE OFFICER.575	06/14/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN3.T0266.POLICE OFFICER.579	06/18/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.585	05/21/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.593	06/17/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.594	06/14/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.595	06/14/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.597	06/18/11	06/20/11	08/11/11	52
Sheriff's Office <sup>b</sup>	SHCO011PRMC.E0052.CORRECTIONS OFFICER.247	06/09/11	06/22/11	08/11/11	50
Sheriff's Office <sup>b</sup>	SHPO011PTZN3.05129.COMMUNITY SERVICES OFFICER/SPE.90	01/13/10	06/23/11	08/11/11	49
Sheriff's Office <sup>b</sup>	SHPP011PSRT.B0235.TRAINING SPECIALIST.1	10/01/09	06/23/11	08/11/11	49
Sheriff's Office <sup>b</sup>	SHCO011HS.P0035.CERTIFIED MEDICAL ASSISTANT.12	10/01/09	06/24/11	08/11/11	48
Sheriff's Office <sup>b</sup>	SHCO011HS.P0042.CLINIC ASSOCIATE.3	10/01/09	06/24/11	08/11/11	48
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0056.CORRECTIONS SERGEANT.30	10/01/09	06/27/11	08/11/11	45
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0052.CORRECTIONS OFFICER.799	01/31/10	07/02/11	08/11/11	40
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.5	10/01/09	07/05/11	08/11/11	37
Sheriff's Office <sup>b</sup>	SHPO011PTZN2.T0266.POLICE OFFICER.479	12/14/10	07/05/11	08/11/11	37
Sheriff's Office <sup>b</sup>	SHPO011PTZN3.T0266.POLICE OFFICER.564	03/31/11	07/05/11	08/11/11	37
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.533	12/14/10	07/05/11	08/11/11	37
Sheriff's Office <sup>b</sup>	SHPO011PTZN4.T0266.POLICE OFFICER.564	02/26/11	07/05/11	08/11/11	37
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.11	10/01/09	07/08/11	08/11/11	34
Sheriff's Office <sup>b</sup>	SHCO011HS.P0050.HEALTH INFORMATION COORDINATOR.1	03/22/11	07/15/11	08/11/11	27
Sheriff's Office <sup>b</sup>	SHPS011SSCM.T0160.POLICE EMERGENCY COMMUNICATIONS OFFICER.91	10/01/09	07/15/11	08/11/11	27
Sheriff's Office <sup>b</sup>	SHPO011PTAD.05129.COMMUNITY SERVICES OFFICER/SPE.25	06/06/11	07/18/11	08/11/11	24
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0052.CORRECTIONS OFFICER.984	07/20/11		08/11/11	22
Sheriff's Office <sup>b</sup>	SHCO011HS.04894.CLINIC OPERATIONS MANAGER- JSO.1	10/01/09	07/22/11	08/11/11	20
Sheriff's Office <sup>b</sup>	SHPS011BU.A0011.ACCOUNT TECHNICIAN.4	02/01/11	07/22/11	08/11/11	20
Sheriff's Office <sup>b</sup>	SHPS011SSID.T0272.FINGERPRINT TECHNICIAN.23	10/01/09	07/22/11	08/11/11	20
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0052.CORRECTIONS OFFICER.815	02/01/10	07/26/11	08/11/11	16
Sheriff's Office <sup>b</sup>	SHCO011JLPT.E0052.CORRECTIONS OFFICER.109	10/01/09	07/29/11	08/11/11	13
Sheriff's Office <sup>b</sup>	SHCO011HS.P0041.LICENSED PRACTICAL NURSE.16	10/01/09	08/01/11	08/11/11	10
<b>Sheriff's Officeb Count</b>					<b>70</b>
<b>Grand Count</b>					<b>206</b>

Overall Note: This information is based on the vacancy as of August 11, 2011. Positions eliminated or unfunded in the proposed budget have been removed. Please note there are some positions in the proposed budget that are not currently vacant. No adjustment was made to reduce this vacancy list to move an employee an eliminated position into a vacant positions.

Note (a): A blank in the "Position Available Since" means that it has not been filled since at least October 1, 2009.

Note (b): The positions selected were the ones that have been vacant the least amount of time when possible. With JSO, the positions had to be manually selected so other positions may have been vacant for less time.

# Prepared by City Treasury

MPS Garage Analysis  
Contract vs Ownership Comparisons  
For the 12 months ended June 30, 2011  
August, 2011

	Actual MPS LLC Operating Agreement	Estimated Total City Operated	Provided by:	
			SMG Sports Complex (2)	COJ Courthouse (1)
Operating Revenues	1,557,210	1,557,210	n/a	n/a
Labor	384,649	236,597	109,926	126,671
Utilities	138,537	60,000	60,000	
Telephone	22,407	2,000	2,000	
Insurance	106,553	35,511		35,511
Equipment service agreements	27,357			
Management/Administration/Compliance	270,176	5,000	5,000	
Legal and accounting	41,715			
Property taxes	389,848	389,848		
Miscellaneous	77,236	12,511		12,511
Other operating expenses	112,263	271,558	73,000	198,558
Capital sinking fund	36,344	20,000	20,000	
Banking fees/credit card svcs	15,856			
Total operating expenses	1,622,941	1,033,025		
Guarantee on equity position	3,000,000			
	8%			
	240,000	-		
Operating Income (loss)	(305,731)	524,185		
Debt Service				
2005, 2005A Revenue Bonds	(3,844,906)			
Proposed refunding bonds		(3,737,111)		
Net outflows	(4,150,637)	(3,212,926)		
Cash Flow Savings		937,711		