

**CHARTER REVIEW COMMISSION MEETING**

DATE: Friday, October 11, 2019  
TIME: 9:02 a.m. - 11:58 a.m.  
PLACE: Jacksonville City Council Chamber  
First Floor  
City Hall at St. James Building  
117 West Duval Street  
Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Lindsey Brock, Chairperson  
Ann-Marie Knight, Vice Chairperson  
Jessica Baker, Board Member  
Frank Denton, Board Member  
Charles Griggs, Board Member  
Chris Hagan, Board Member  
Nick Howland, Board Member  
Heidi Jameson, Board Member  
Emily Lisska, Board Member  
Nelson McCoy, Board Member  
Celestine Mills, Board Member  
Betzy Santiago, Board Member  
Hon. Matt Schellenberg, Board Member  
Hon. Ronald V. Swanson, Board Member

ALSO PRESENT:

CRC Staff:

Jessica Matthews, Chief of Legislative  
Services  
Jessica Smith, Legislative Assistant  
Anthony Baltiero, Council Research  
Jeff Clements, Council Research  
Paige Johnston, Office of General Counsel  
William Coffee, Information systems  
administrator.

## 1 P R O C E E D I N G S

2 CHAIRPERSON BROCK: All right. Good  
3 morning, everyone. We will call the meeting  
4 to order. I am Lindsey Brock. This is our  
5 Charter Revision Commission meeting for  
6 October 11th.

7 And looking at our agenda, first item is  
8 approval of the minutes of the October 2nd  
9 meeting. So I'll entertain a motion to set  
10 the minutes or if there are any revisions.

11 COMMISSIONER SCHELLENBERG: So moved.

12 CHAIRPERSON BROCK: Second?

13 COMMISSIONER LISSKA: Second.

14 CHAIRPERSON BROCK: All in favor?

15 COLLECTIVELY: Aye.

16 CHAIRPERSON BROCK: All right. That is  
17 done. It's always good to put a check on  
18 that.

19 Next we have remarks from the Chair. A  
20 couple items: I did get some feedback from  
21 Eric Green with the Port. Remember we had  
22 sent out those follow-up requests for the  
23 different independent authorities and  
24 electeds. Several of them have come back,  
25 which is why we will have five speakers at

1           our next meeting. That's going to be --  
2           that's going to require a lot of  
3           coordination and restraint by all of us here  
4           of having our questions focused.

5           And I will tell you now that, if you  
6           hear something and you want to ask a  
7           question about it, get in early, because we  
8           will probably be limiting each of the  
9           speakers to a 30-minute slot just so that we  
10          can move through with everyone.

11          But, as I was saying, I had a  
12          conversation with Eric Green with the Port  
13          Authority. They were wanting to give input.  
14          He is going to coordinate a meeting with me  
15          and the appropriate person in their staff  
16          with regards to strategic planning and  
17          coordination with the City, because I  
18          candidly told him that the only time slot we  
19          have available before we select our  
20          priorities is today; and that there is just  
21          no way we can fit him in and have any kind  
22          of a meaningful discussion at our next  
23          meeting; and that if the topic comes up as  
24          one that we are working on in subcommittee,  
25          then obviously we would have an opportunity

1 for input at that level as well.

2 Next, you guys have a handout like this,  
3 it says partisan/nonpartisan elections. And  
4 this was in response to some questions, I  
5 believe, when it was Audrey Moran that was  
6 speaking. So I'm going to turn this over.

7 Walk us through this, please, sir.

8 MR. CLEMENTS: Okay. Mr. Chairman,  
9 Anthony Baltiero and I did some research on  
10 the question of partisan versus nonpartisan  
11 elections. The first page is mine. I went  
12 to the websites of a number of the largest  
13 cities and counties in Florida, and then the  
14 ones in our Northeast Florida region. As  
15 you can see, there are more partisan than  
16 nonpartisan elections. All of the partisans  
17 are counties. There are a few counties that  
18 do nonpartisan, Miami-Dade is one and Leon  
19 is another. But, typically, it seems the  
20 cities are nonpartisan; the counties tend to  
21 be more partisan.

22 And then the second page is one that  
23 Anthony found, which is the partisan or  
24 nonpartisan status of the 30 largest cities  
25 in the U.S., the vast majority of which are

1 nonpartisan. So that's what we have to  
2 offer on that score.

3 CHAIRPERSON BROCK: Okay. I have  
4 Mr. Schellenberg, question.

5 COMMISSIONER SCHELLENBERG: Only to the  
6 extent that, obviously, everybody knows  
7 there are 67 counties in Florida. But  
8 there's 420 cities in Florida. So it's a  
9 reference, when you're looking at this, how  
10 few -- how few cities are nonpartisan or  
11 partisan. That was just more informational.

12 CHAIRPERSON BROCK: And I had a  
13 question: When you say nonpartisan, are  
14 they truly nonpartisan or are they unitary  
15 like Duval County?

16 MR. CLEMENTS: They seem to be truly  
17 nonpartisan. A lot of these that I found by  
18 going to the county election sites and  
19 looking at ballots for elections, and they  
20 had no indication of party affiliation at  
21 all, not parenthetical like we do; it was  
22 strictly no reference to a party.

23 CHAIRPERSON BROCK: No reference on  
24 there, all right. Thank you.

25 Mr. Griggs.

1                   COMMISSIONER GRIGGS: Thank you,  
2                   Mr. Chairman. Was that included in the  
3                   primaries or just in the general election?

4                   MR. CLEMENTS: That was for both.

5                   COMMISSIONER GRIGGS: Thank you.

6                   CHAIRPERSON BROCK: Okay. So you'll see  
7                   we have the revised agenda. We got a  
8                   last-minute cancelation, Councilman  
9                   Yarborough was disappointed that he had an  
10                  item on his calendar that he could not  
11                  adjust, and it required him to be, I  
12                  believe, out in Tallahassee or somewhere; he  
13                  wasn't able to be with us here today. I  
14                  told him I would let him know the results of  
15                  when we determine our topics and priorities  
16                  for subcommittees. And he said he would be  
17                  eager to look at those and provide any input  
18                  that he could have on that.

19                  So at this point we are at public  
20                  comment. Do we have any public comment  
21                  cards?

22                  Then we're at our presentation of  
23                  invited speakers.

24                  Dr. Rolle, name and address, please.

25                  DR. ROLLE: I'm sorry. Name and

1 address? My personal address or my work?

2 CHAIRPERSON BROCK: Work is fine.

3 DR. ROLLE: Okay. Good morning. I'm  
4 Dr. Pauline Rolle. I'm the interim health  
5 officer/medical director for the Florida  
6 Department of Health in Duval County. My  
7 work address is 900 University Boulevard  
8 North, Jacksonville, Florida 32211.

9 Thank you for this opportunity to speak  
10 to you this morning regarding the Department  
11 of Health. My presentation simply is we  
12 protect, promote, and improve; it's what we  
13 do.

14 So, as stated, I'm Dr. Pauline Rolle.  
15 I'm representing the Florida Department of  
16 Health in Duval County. So we'll start  
17 with, What is public health? It's the  
18 science of protecting and improving  
19 community health by ensuring a safe and  
20 healthy environment, promoting healthy  
21 lifestyles through education, conducting  
22 research for disease and injury prevention,  
23 developing policies and programs that  
24 prevent disease and promote health, and we  
25 ensure conditions in which all people can be

1 healthy.

2 And I might mention that you should have  
3 received a packet that includes copies of  
4 the slide presentation today, as well as my  
5 contact information.

6 There are ten essentials of public  
7 health services as outlined in this diagram,  
8 which all fall under three categories:  
9 assessment, policy development, and  
10 assurance. Under the topic of assessment,  
11 we monitor health, we diagnose and  
12 investigate. Most people know us through  
13 our STD services and HIV services, as it  
14 relates to that.

15 We inform, educate and empower, mobilize  
16 community partnerships, and develop  
17 policies. One of the things we do is we  
18 have the community health improvement plan,  
19 and that's how we mobilize community  
20 partnerships. And I'll talk more about that  
21 later in my presentation.

22 We also enforce laws, link to or provide  
23 care, and assure a competent workforce. Of  
24 course, it's important to have people who  
25 know what they're doing to provide the



1 services we do in the community.

2 One of the biggest things we do is  
3 cross-sector collaboration. We cannot do  
4 this work alone in this community. We've  
5 taken significant steps toward health  
6 improvement by collaborating cross-sectors.  
7 We collaborate with hospitals, city  
8 officials, coalitions. We work with the  
9 public, private, and private sector, as well  
10 as community groups and volunteers are core  
11 to what we do. Together we all have a stake  
12 in the health of the community, and together  
13 we can improve the community of Duval.

14 This diagram shows our revenue sources,  
15 which help us to get the work done in the  
16 city. As you can see, the majority of our  
17 revenue is federally appropriated. The  
18 second highest amount is through the State.  
19 And I would like to point out to you that,  
20 for the City of Jacksonville, two percent --  
21 approximately two percent of our revenue is  
22 from the City. I will say that they  
23 increased our dollar amount this year, which  
24 actually helped to get us to the two  
25 percent. And we continue to work with them

1 to make the case for additional funding for  
2 our services.

3 Duval is -- compared to other cities of  
4 it size, gets a low amount of funding from  
5 its City. And we are in talks with the City  
6 about that. And they are aware of the  
7 situation.

8 We also get revenue through Medicaid,  
9 which is only two percent. We do a lot of  
10 indigent care, but we also accept Medicaid,  
11 as well as private insurance. But even with  
12 that, Medicaid is only two percent of what  
13 we do. We have a large population of folks  
14 in this city who are without insurance. And  
15 that means that they either have to pay out  
16 of pocket or, through federal and state  
17 programs, we're able to waive their fees.

18 This is a breakdown -- and, again, you  
19 have this in your packet for further  
20 consideration later -- our revenue by source  
21 in terms of the dollar amounts that we get.

22 Regarding the City and our collaboration  
23 with them, some of the things that we do, we  
24 participate in the COJ Directors meeting.  
25 It allows us to be able to discuss topics

1           that are timely with City officials and  
2           others who can collaborate with us around  
3           the city. We do presentations at City  
4           Council Public Health and Safety meetings.  
5           We're invited regularly to talk about key  
6           public health issues that are happening,  
7           such as hepatitis A, and measles, and things  
8           of that nature. We keep them in the loop  
9           through Public Health and Safety meetings.

10           Through our collaboration with the City,  
11           we've been able to obtain additional dollars  
12           toward our HIV program. With that program  
13           we're able to have services such as test and  
14           treat and preexposure prophylaxis. Let me  
15           explain what that is: Test and treat  
16           essentially allows us to, once we've  
17           identified someone who is HIV positive, we  
18           get them in the care within 72 hours of  
19           identification and get them on medication.  
20           Our goal is to get it to less than that.  
21           But right now currently the turnaround time  
22           is 72 hours from the time of identification,  
23           between the time of the positive test, to  
24           finding the person, to get them into care.  
25           And so, with the additional dollars we've

1           gotten from the City, we're able to kind of  
2           ramp up those services.

3           An additional service that we offer is  
4           preexposure prophylaxis. You may have seen  
5           the commercials about Truvada. Truvada is a  
6           once-a-day pill that a high-risk person can  
7           take to prevent them from acquiring HIV. We  
8           offer that service. We have an ACE drug  
9           assistance program that provides that  
10          medication for free. And then we try to  
11          link those folks to primary care so they can  
12          continue to get their medications.

13          Our STD program is one of our largest  
14          programs in the agency that provides care  
15          directly to the community. Through the  
16          funding that we've gotten through the City,  
17          we're able to continue to offer to have  
18          disease intervention specialists that go out  
19          into the community and identify and find  
20          those folks who have been identified as  
21          having gonorrhea, chlamydia, and provide  
22          treatment. Particularly, we mostly focus on  
23          those who we found through outreach and  
24          those who seek services directly through our  
25          sites.

1           We work with private providers to get  
2           them to treat their own patients. But our  
3           focus is to try and get those that might  
4           have been seen through an outreach program,  
5           or through our clinic, and to ensure they  
6           get into treatment, and they're educated  
7           appropriately on safe practices, and where  
8           to seek services.

9           The HERAP program -- and that's Hospital  
10          ER Alternatives program -- that's a program  
11          that we have within our clinic that serves  
12          adults living with HIV. That program  
13          provides case management, education service,  
14          and nutrition counseling to those living  
15          with HIV to help prevent readmissions to the  
16          hospital and prevent them from going to the  
17          ER for care.

18          As we know, ER care is expensive, but  
19          it's not always the best for folks living  
20          with a chronic disease. And HIV is, indeed,  
21          a chronic disease. So we have wraparound  
22          services that embrace the patient and ensure  
23          they get lengthy care timely, and they are  
24          followed up appropriately.

25          Immunizations are a big thing for us.

1           The City of Jacksonville provided us some  
2           money a couple years ago to build a new  
3           clinic on University Boulevard -- or to open  
4           a new clinic, rather, on University  
5           Boulevard. With that, we were able to  
6           increase our immunization rates in the city  
7           from 76 percent to now 99 percent. Our goal  
8           was 95 percent; we've done a phenomenal job.  
9           Again, that's thanks to the collaboration  
10          not only with the City, but community  
11          partners and media partners, getting the  
12          word out about how immunizations are  
13          important.

14                 Our new shining star, the Overdose Data  
15          to Action Grant, is a \$4 million grant for  
16          three years that we will use to create a  
17          surveillance system in the city that will  
18          give us the ability to have accurate,  
19          timely, actionable data. One of the issues  
20          we're facing with the opioid crisis in the  
21          city is the lag in data. It's often not  
22          timely. And so, with that, we're not able  
23          to come up with strategies to be able to  
24          better combat it. So what we're hoping to  
25          do is put a surveillance system in place

1           that helps us have real-time data, actual  
2           data, where we can identify more readily  
3           what the causes are in the city and where  
4           it's happening the most.

5                   And the City of Jacksonville will help  
6           with the surveillance fees. And we have  
7           multiple community partners we're working  
8           with to get this done: JFRD, JSO, the  
9           Health Planning Council are some of the  
10          partners.

11                   Regarding our programs and services: We  
12          provide a lot of services in the community.  
13          Unfortunately, a lot of people don't know  
14          all the services we provide. So let me just  
15          tell you. One of the services we provide is  
16          primary care pediatrics. We still provide  
17          primary care pediatrics in this community as  
18          a safety net for those who aren't able to  
19          get care elsewhere, particularly in our  
20          urban core.

21                   We also have nutritional services. We  
22          offer infections and communicable disease  
23          services. Emergency preparedness is a big  
24          one. We just had a hurricane not too long  
25          ago. And so we were activated for that and

1 we're happy to serve.

2 Environmental health: A lot of people  
3 know us for environmental health and our  
4 septic tank inspections. Wellness programs  
5 and community health planning statistics,  
6 again, are other programs that we offer.

7 In terms of clinical services, we offer  
8 dental care for children, as well as dental  
9 care for those living with HIV. Our Sixth  
10 Street clinic, which is not too far from  
11 here, is our hub for our HIV services. We  
12 provide primary care services there,  
13 specialty care services, dental services,  
14 and behavioral health services for those  
15 living with HIV.

16 We offer regular checkups, sick care,  
17 and immunizations for children. And we also  
18 offer immunizations for adults as well. We  
19 do screenings, immunizations. We have a  
20 refugee health program that does initial  
21 assessments for refugees. We work with the  
22 resettlement agencies here, locally, to  
23 ensure they get those initial health  
24 assessments to identify any health  
25 illnesses, particularly infectious disease,



1           like parasites and things of that nature,  
2           and to get them treated and linked to care.

3           We have family planning services, for  
4           which we're well known for. Prenatal care:  
5           We offer low and no-cost prenatal care to  
6           women in this city regardless of their  
7           ability to pay.

8           We have our disease intervention  
9           specialists, as I mentioned earlier. We  
10          have pharmacy services that cater to the  
11          patients who are seen through our clinics,  
12          and WIC services -- women, infants and  
13          children -- we also offer that throughout  
14          the city.

15          In terms of our infectious and  
16          communicable disease services, we do  
17          surveillance, monitoring, and prevention.  
18          We do education. TB is one of our programs.  
19          It's huge. As you guys may be well aware,  
20          some years ago we were in the news for TB in  
21          the homeless community. We've done a great  
22          job of reducing those cases due to the  
23          partnerships with the homeless coalition  
24          here, and the programs that are offered here  
25          for homeless people. We have worked very

1           diligently with them to ensure that we're  
2           addressing that issue, and we have a clinic  
3           that we regularly hold for those who are  
4           homeless.

5           And our program has been nationally  
6           recognized through the CDC, so we're very  
7           proud of that. And, again, refugee help.

8           Emergency preparedness and response,  
9           again, we activate and we staff the special  
10          needs shelters in the city. This year, I  
11          believe, we had four that were open to offer  
12          shelter, safe shelter, for those who are  
13          electrically dependent on oxygen, or may  
14          just need a safe place to stay during the  
15          storm, who have chronic medical diseases or  
16          other disabilities.

17          Environmental health is a big one. One  
18          of the things we do in environmental health,  
19          we monitor air, water, and contaminants. We  
20          are involved in consumer safety. And a big  
21          thing is our septic tank program, where we  
22          go out and inspect septic tanks. As a  
23          matter of fact, we responded to a call  
24          yesterday. It was a complaint from a  
25          community member. And we were already

1           investigating that complaint. So we also  
2           make our media partners aware any time they  
3           reach out to us about complaints in the  
4           community.

5           Wellness programs: One of our biggest  
6           things is Healthiest Weight Florida, to  
7           encourage Floridians to live healthy and to  
8           obtain a healthy weight.

9           Healthy Start is one of our programs  
10          where we work with moms and babies to ensure  
11          they are linked to care and they are living  
12          healthy lifestyles. And so that not only  
13          involves the health of them, but also where  
14          they live: so housing, clothing, nutrition.  
15          And so we provide -- if we don't directly  
16          provide those services, we provide linkage  
17          to those services for moms and babies to  
18          ensure they can live a long, healthy life.

19          I'll talk a little bit about our  
20          community health planning and statistics.  
21          This is related to our community health  
22          improvement plan. We are involved in  
23          addressing community health problems. We  
24          improve the quality of care through  
25          addressing those problems. We identify

1 health disparities, and we focus a lot on  
2 the social determinants of health; those  
3 things that affect you that affect your  
4 health, the stuff that happens to you.

5 We plan actions to improve the public's  
6 health and we mobilize partners and  
7 resources, mostly through our community  
8 health improvement plan, where we work with  
9 various community partners to identify the  
10 issues that are most important to those who  
11 live in Duval County and strategize to  
12 address those.

13 So let's talk about DOH Duval  
14 priorities. As you may be well aware, we  
15 have the county health rankings every year.  
16 In 2019 we ranked 44th for health outcomes.  
17 Clay was 16, Nassau County was 36, and  
18 St. Johns County was number 1, as they have  
19 been for many months -- for many years.

20 Some of the drivers of health in this  
21 community are where you live, work, learn,  
22 and play. You all know that's important to  
23 your daily health. Whether or not you have  
24 safe streets, whether or not you're dealing  
25 with violence, whether or not there are

1 bicycle lanes, whether or not there is a  
2 grocery store in your area affects your  
3 health.

4 Access to health care resources: It's  
5 not just about whether there is a doctor's  
6 office in your area; it's about whether you  
7 can get into that doctor's office.  
8 Sometimes that's a difficulty in and of  
9 itself, and being able to navigate the  
10 system is important.

11 Health literacy: A lot of folks go to  
12 the doctor, they don't know the questions to  
13 ask, they don't understand what's being said  
14 to them. That also impacts your health.  
15 And demographics and social factors such as  
16 the color of your skin can sometimes impact  
17 the type of health care that you get.

18 So to talk a little bit about our  
19 community health improvement plan, I  
20 mentioned this earlier, this is a  
21 collaboration between community members,  
22 public health, business, educators,  
23 nonprofits, the government, all come  
24 together to work together to assess needs  
25 and resources, focus on what's important,

1 choose effective policies and programs, act  
2 on what's important, which is very  
3 important. It's one thing to know what's  
4 important, it's another thing to act on it  
5 and evaluate actions. And throughout all of  
6 this we are communicating regularly.

7 So our community health improvement plan  
8 was born out of these collaborations. And  
9 out of work with community members, there  
10 were four areas that were identified as  
11 priority for Duval: healthy families and  
12 healthy babies, Healthiest Weight,  
13 infectious diseases, and behavioral health.

14 And in your packet it talks more in  
15 detail about this, so I won't go into it,  
16 but it talks about our goals here locally  
17 for our community health improvement plan.  
18 And we invite you to join us, if you're  
19 interested in knowing more about that plan,  
20 because that's at the heart of what we do  
21 here in the city and how we identify  
22 priorities.

23 That next meeting is Friday, November  
24 1st, 10:00 a.m. to noon, at Inspire to Rise,  
25 which is one of our newest community

1 partners that's doing great work on the west  
2 side.

3 Emerging priorities: These are the  
4 things we have to keep our eye on for the  
5 future that are constant threats to us;  
6 Hepatitis A being one of the biggest ones  
7 across the state. Right now we have 20  
8 cases, which doesn't seem like a lot, but  
9 what is happening across the state --  
10 Hepatitis A is not a disease that typically  
11 kills people, but we are seeing folks end up  
12 in the hospital and there have been some  
13 deaths across the state as a result of it.  
14 Hence the reason why this has become such a  
15 priority when it's easily prevented from  
16 vaccination.

17 So we are doing a lot of work around  
18 that. We have nurses going out into the  
19 city. We're targeting mostly homeless and  
20 men who have sex with men -- those are our  
21 two biggest priorities -- and those living  
22 with chronic disease such as liver disease  
23 and kidney disease or they're  
24 immunocompromised.

25 Preexposure prophylaxis, mentioned that

1 earlier. Truvada the once-a-day pill that  
2 can prevent you from getting HIV, another  
3 emergent priority. We have a research grant  
4 with the University of California in San  
5 Francisco to study this, how we can  
6 encourage patients to advocate for  
7 themselves for such things as prep and other  
8 things that they need for their health such  
9 as family planning, things of that nature.  
10 So we're working with University of  
11 California San Francisco to develop tools  
12 that can help better educate patients so  
13 that they make decisions for themselves and  
14 they don't feel pressure to do so.

15 Vaping, of course you know there have  
16 been deaths related to vaping and all kinds  
17 of lung diseases as a result of it. So that  
18 is one of our emerging priorities. Opioid  
19 abuse, which we talked about.

20 Adverse childhood experience and  
21 trauma-informed care. Trauma affects the  
22 brain, it affects the development, and it  
23 affects your outcome, potentially. And so  
24 that is part of what we focus on. Again, we  
25 provide pediatric services in our centers



1 and we looked at that. And we actually  
2 spent time with the parents, identifying  
3 social issues and linking them to the  
4 appropriate services.

5 Ongoing threat of natural disasters:  
6 There will always be hurricanes. Hopefully  
7 there won't be any more this year.

8 Need to recruit and retain a competent  
9 public health workforce. Our workforce is  
10 aging and it's dwindling. As you all know,  
11 government work doesn't pay much. So the  
12 folks who do this work really are engaged in  
13 doing this work. It is at their core and at  
14 their heart. And I love what I do. And  
15 I'm probably one of the few physicians I  
16 know that actually says that. But it is a  
17 labor of love.

18 But we need to continue to retain, not  
19 only recruit, but retain competent people to  
20 be able to do this work; otherwise, we are  
21 at risk of not being able to have quality  
22 public health services in this community.

23 Opportunities to strengthen partnership  
24 with City of Jacksonville, additional  
25 funding, everybody wants money. But,

1           essentially, we need that funding to  
2           continue to offer the core -- to at least,  
3           at the very least, be able to offer the core  
4           programs related to STD, HIV, and  
5           immunizations. We've seen success on the  
6           immunizations front just by the partnerships  
7           and the funding that we've been able to  
8           obtain. And we're looking to have more  
9           successes in the future.

10           New facilities: Our facilities are old.  
11           They're falling apart, not attractive at all  
12           for those seeking services through us. We  
13           hope to be able to obtain additional funding  
14           in the future to be able to have better  
15           facilities, to better serve the community in  
16           the heart of the city. This is where our  
17           issues mostly lie. This place resides in  
18           what we call Health Zone One, which has been  
19           notorious for some of the worst health  
20           disparities in this community. We want to  
21           be able to have state-of-the-art facilities,  
22           to be able to provide timely services to our  
23           community. They deserve that.

24           Adopt a health-in-all-policies approach,  
25           as we develop policies in cities. We need

1 to think about how it impacts the health of  
2 those citizens who will be subject to those  
3 policies. We need to look at our policies a  
4 little more critically as we develop things.  
5 As we do urban development, we also need to  
6 think about the health of the people.

7 And we would love to have more city  
8 members participate in our CHIP meetings.  
9 And as we look at city planning, think about  
10 those things, social determinants of health,  
11 those things that impact you, that decide  
12 your outcome.

13 In conclusion, I would like to say  
14 we're committed to building partnerships, to  
15 seek creative solutions. We cannot do this  
16 work alone; we never have and we won't be  
17 able to going forward. By collaborating  
18 across sectors we can develop new effective  
19 ways to make Floridians healthier. And I  
20 believe we're on the right road to doing  
21 that.

22 The CHIP provides a framework for how  
23 public health systems can work together and  
24 collaborate, and identify the needs that are  
25 most critical to the community, not just

1           what we think is important.

2           Thank you. Any questions?

3           CHAIRPERSON BROCK: Thank you,  
4           Dr. Rolle. Yes, we have a few people on the  
5           queue; they're popping up like popcorn.

6           There was only one and now we have four.

7           Mr. Schellenberg.

8           COMMISSIONER SCHELLENBERG: Thank you,  
9           Mr. Chairman.

10          Thank you very much, Dr. Rolle. It's  
11          good to see you again.

12          DR. Rolle: You're welcome.

13          COMMISSIONER SCHELLENBERG: Help me out.  
14          You said the percentage that the City gives  
15          to you is low compared to others. Do you  
16          have a comparative number you could send us  
17          of the other cities and what they do?

18          DR. Rolle: We can certainly send you  
19          what we've provided to the City, yes.

20          COMMISSIONER SCHELLENBERG: That would  
21          be great. And the private funding, is that  
22          mostly local people, or what is the private  
23          funding that you have in your little pie  
24          chart?

25          DR. Rolle: The private contracts, for

1 instance --

2 COMMISSIONER SCHELLENBERG: Private  
3 funding.

4 DR. Rolle: So those are mostly through  
5 contracts, like Pace Center For Girls. We  
6 provide family planning and STD services  
7 there. They pay us for those girls who  
8 don't have insurance. Otherwise, we bill  
9 Medicaid or whatever insurance they have.

10 Healthy Start: The Healthy Start  
11 coalition provides funding to us for us to  
12 provide healthy start services and other  
13 services in the community. The University  
14 of California San Francisco grant that I  
15 mentioned is another private contract.

16 School Health, big one. I didn't  
17 mention that. That's a large part of what  
18 we do. They help fund the school health  
19 nurses that we provide in the schools.

20 COMMISSIONER SCHELLENBERG: I'm sorry  
21 for interrupting. All the schools that you  
22 do this for?

23 DR. Rolle: Yes. And so I'll tell you  
24 the ratio: We have about one nurse for  
25 about five to six schools. And, most times,

1           it's seven or eight schools, which is not  
2           ideal.

3           COMMISSIONER SCHELLENBERG: Great.

4           Thank you very much.

5           DR. Rolle: You're welcome, no problem.

6           CHAIRPERSON BROCK: Next I have

7           Ms. Mills.

8           COMMISSIONER MILLS: I have a cold. So  
9           if I say something you don't understand,  
10          just let me know and I'll repeat it.

11          You made mention -- I wanted to ask you  
12          something about infant mortality. I know --  
13          I've done some research about it. Duval led  
14          the highest percentage, more than the state,  
15          with infant mortality. Has that improved at  
16          all?

17          DR. Rolle: So that's as of this year  
18          that we became number one in the state. And  
19          so that number is going in the wrong  
20          direction, yes, absolutely. And we've had a  
21          lot of conversations around that, as well as  
22          some action. Healthy Start is one of those  
23          ways we address that issue.

24          As I was talking to one of our community  
25          partners recently, I don't think we've

1           tapped into the heart of the matter; and  
2           that's why we continue to see the numbers  
3           grow. While we're providing all these great  
4           services for communities, we need to figure  
5           out what is the need that's missed that  
6           we're not getting to. And part of that  
7           requires us to have those folks at the  
8           table, the moms that are being affected at  
9           the table. And so we're looking at that.

10           We're also looking at areas of town  
11           where it's happening. So we've identified  
12           some census tracks on some ZIP codes on the  
13           west side, which were surprising, because  
14           we've always focused everything in Health  
15           Zone One, which is around downtown area.  
16           And we noticed there were some ZIP codes on  
17           the west side that had very high rates of  
18           infant mortality.

19           So a lot of our Community Health  
20           Improvement meetings have now been moved to  
21           that side of town. And we've done some  
22           focus groups on that side of town with  
23           community members, folks who live in the  
24           community, to be able to get at the heart of  
25           the issue.

1           COMMISSIONER MILLS: Yeah. I was going  
2 to say 32210 is a high percentage rate of  
3 that.

4           Also, you made a comment, and I wanted  
5 to know how it would tie into the Charter as  
6 it relates to the City. You said something  
7 about -- and I don't want to misquote you.  
8 So if I'm wrong, let me know. You said  
9 something about the amount of health care  
10 could determine the color of a person's  
11 skin. So I need some clarity on that.

12          DR. Rolle: So there have been  
13 well-documented studies where the color of  
14 someone's skin has translated into different  
15 types of care. There have been various  
16 studies related to that in terms of  
17 perception of pain, perception of wellness.  
18 It may be clouded by one's judgment related  
19 to either the language that someone speaks  
20 or in terms of the color of their skin.

21          And so with that, that's one of those  
22 social determinants of health, those things  
23 that determine your outcomes: economics,  
24 background, including socioeconomic back  
25 ground, ethnic background, religious



1 background. Those sometimes, unfortunately,  
2 impact.

3 In terms of the infant mortality rates,  
4 and also maternal mortality, has hit the  
5 radar a little bit more recently. When you  
6 have sports athletes and things of that  
7 nature who have had different care as a  
8 result of what was believed their skin  
9 color. It didn't matter their economic  
10 status.

11 And so black women, who are  
12 professionals are three times more likely to  
13 experience an infant death than a white  
14 woman who does not have a high school  
15 education. And that is one of those  
16 statistics that everyone has heard. And  
17 that's been based on data. And so that's  
18 more so what I was referring to.

19 And so those are things we have to get  
20 at their crux at why is that. So it's not  
21 just about skin color, so we have to  
22 understand that too. It's also about where  
23 you live; it's about education; it's about  
24 resources and how we distribute those.

25 Did I completely answer your question?

1           COMMISSIONER MILLS:  Yes, you did.

2           Thank you so much.

3           CHAIRPERSON BROCK:  Mr. Hagan.

4           COMMISSIONER HAGAN:  Thank you,  
5           Dr. Rolle, for being here.

6           DR. Rolle:  You're welcome.

7           COMMISSIONER HAGAN:  I have a couple  
8           questions.  So, Mr. Chairman, if I would  
9           divide them up into three, because they're  
10          very different subjects.

11          The first one is mental health.  I spoke  
12          to someone the other day who is engaged in a  
13          mental health program with the public school  
14          systems and they go in there and they work  
15          with them, the students that may be dealing  
16          with mental health issues, be it from ADD or  
17          frustration or, you know, it's a broad range  
18          of things.  Can you tell us a little bit  
19          about how you may be working with the School  
20          Board, in particular the kids that are  
21          affected by mental health issues?

22          DR. Rolle:  I do participate in the  
23          mental health consortium here in this city.  
24          It came about as a result of collaboration  
25          in the city and additional funding related

1 to the governor's declaration a couple years  
2 ago, after the Stoneman Douglas incident.

3 But, nonetheless, I participate in those  
4 discussions related to how we can best  
5 address mental health in this community.  
6 And one of the things we've identified as an  
7 issue is violence. And, as a result, now we  
8 have the Cure Violence coming to -- or being  
9 initiated in the city, because if we don't  
10 get at the heart of that -- for a lot of  
11 these kids, their mental health issues are  
12 related to their environment and what they  
13 experience every day. And they bring that  
14 to school.

15 One of the models we've discussed is a  
16 model that was, I believe, in Marion County,  
17 where they kind of provided sort of  
18 background services for the children wherein  
19 there was communication between the family  
20 and the school related to the stuff that the  
21 kid had dealt with, saying, "This might not  
22 be a good day for Charlie; these are the  
23 things that are happening."

24 So that was communicated throughout the  
25 school system so that the child was allowed

1 to rest if they needed to, wasn't  
2 continually told, "You gotta do your work,  
3 you gotta do your work," and made to feel  
4 bad about not feeling good that day as a  
5 result of things that were happening that  
6 were traumatic. And so I've mostly been  
7 involved in those planning phases related to  
8 the consortium here.

9 One of the things we're talking about  
10 doing, we would like to do, is have a  
11 conference that -- one of the things we have  
12 not done in the city is talk about what it  
13 means to be a trauma-informed agency or  
14 trauma-informed company. We use those terms  
15 trauma-informed, but nobody really knows how  
16 to set that up. So we're hoping to have  
17 workshops in the future to help people to  
18 work that out.

19 COMMISSIONER HAGAN: Would you ever  
20 engage in partnering with grants with the  
21 School Board and someone else that runs a  
22 program of mental health so they can, you  
23 know, administer the program as they come  
24 into schools? Is that something that you've  
25 done in the past or would you be interested

1 in doing it in the future?

2 DR. Rolle: We might be interested in  
3 doing that. We do a fair amount of  
4 behavioral health services. Unfortunately,  
5 we -- at some point we did offer pediatric  
6 behavioral health services, but with cuts we  
7 had to cut our program. So now our  
8 Behavioral Health Services is mainly focused  
9 on adults living with HIV and some  
10 adolescents. But, certainly, would be  
11 willing to partner with others in the  
12 community related to mental health.

13 COMMISSIONER HAGAN: Great. Then I'm  
14 going to completely shift gears on you. Can  
15 you talk a little bit about septic tanks? I  
16 know that you're kind of right on the  
17 outside of being involved with septic tanks,  
18 but it also has become a health issue in our  
19 community. And maybe, how you work with JEA  
20 a little bit on trying to eliminate all the  
21 septic tanks in the county, or at least in  
22 the city?

23 DR. Rolle: So our environmental health  
24 director, Scott Turner, and his team often  
25 attend meetings at the request of the City

1 to provide data as they make a decision  
2 related to septic tanks in the city.

3 In terms of our role with septic tanks,  
4 we do inspections to ensure that they're  
5 safe, they're functioning properly. And we  
6 offer -- issue citations when that is  
7 needed.

8 But, as far as the City is concerned, we  
9 are available whenever they need us to have  
10 those conversations; to talk about, from a  
11 cost perspective, and then also a data  
12 perspective, related to septic tanks.

13 COMMISSIONER HAGAN: Thank you.

14 CHAIRPERSON BROCK: Next we have  
15 Mr. Griggs.

16 COMMISSIONER GRIGGS: Thank you,  
17 Mr. Chairman.

18 Thank you, Dr. Rolle, for being here.  
19 I'm going to go back and try to frame why  
20 exactly you're here. And I want to go to  
21 the ordinance code, it's in Section 29, it  
22 says the public health unit shall be  
23 responsible for the promotion of the  
24 public's health, the control and eradication  
25 of preventable diseases and the provision of

1 primary health care for specific  
2 populations.

3 What you've done here in your  
4 presentation is sort of outline how you  
5 provide that particular service. Given the  
6 fact that most of your funding comes from  
7 the State, but your mandate from the State  
8 is to provide these services to the City,  
9 what we're trying to do here is to figure  
10 out a way that we can best frame support for  
11 the things that you have to do going  
12 forward. And if you would, just talk a  
13 little bit about how that comes about on an  
14 annual basis. I know that you have to meet  
15 with the administration, sort of make your  
16 case like other agencies and departments.  
17 But in your mind, is that the best way to do  
18 this, or should we have some type of settled  
19 or automatic formula that would help us to  
20 figure out the amount of services, or the  
21 amount of funding, that's needed to provide  
22 services to the community?

23 DR. Rolle: So certainly having a  
24 standardized process would help. Our state  
25 funding is shrinking. I'm just going to be

1 honest. And one of the things we've been  
2 encouraged to do, all the counties have been  
3 encouraged to do, to work more closely with  
4 your cities. Because the city is where the  
5 services are being provided. We're being  
6 encouraged to work with our city officials  
7 to increase the amount of funding on the  
8 City side.

9 Some of the cities around the state have  
10 health districts, or taxing districts. And  
11 I'm not in any way suggesting that we  
12 necessarily need to have that here. But  
13 it's something to look at and consider,  
14 because that's how they fund public health  
15 in some of these cities. Having a formula  
16 would certainly reduce the back-and-forth,  
17 the politicking that happens.

18 Again, the City has been responsive, and  
19 I recognize that they may have some  
20 constraints in terms of how much they can do  
21 for us. But we're two percent, that's not  
22 much in terms of our budget, and we've been  
23 steadily reduced over time on the State  
24 side, again, because they don't have it to  
25 do. And with that -- and I'll say we had to



1           undergo workforce reduction last year, which  
2           was very painful, and we closed some of our  
3           sites as a result of it, because we just did  
4           not have the funding to keep those sites  
5           funding.

6           So, yes, a formula would certainly help  
7           and go a long way. And it would need to be  
8           something that's fair and makes sense for  
9           all involved to ensure that we're able to  
10          carry on these services. As you know, we  
11          have a lot of unfunded mandates, as they  
12          say: You're required to do this, however  
13          you do it, whether you have the money or  
14          not.

15          So that means we have to make hard  
16          decisions: Okay, maybe I can't hire this  
17          employee that I need to do. Some folks need  
18          to do five hats. I'm a prime example of  
19          wearing three and four hats in an agency.  
20          And people wonder how you do it, it's  
21          because I have a passion for this, and I  
22          love the people of this community, and I  
23          believe they deserve the best.

24          So, yes, having a formula that is  
25          sensible, that is fair, would certainly go a

1 long ways towards that. And then we could  
2 count on that; we could say, okay, here is  
3 the formula. And it's not, "Oh, are we  
4 having a good year, are we having a bad  
5 year, do you like me, do I like you, does  
6 this line up?" So, yeah, having a formula  
7 would certainly help.

8 COMMISSIONER GRIGGS: One more question,  
9 Mr. Chairman.

10 Thank you for that response. How has  
11 the relationship been working with the  
12 Council? I know that agency has a role with  
13 the Public Health and Safety Committee to  
14 report. Do you think that helps build a  
15 relationship with the City in helping to  
16 understand the types of services that are  
17 needed and are being provided across the  
18 board?

19 DR. Rolle: Yes. I think we have a  
20 positive relationship with City Council. I  
21 don't get to talk to them as much as I would  
22 like. But I think overall we have a  
23 favorable -- we're favorable in their sight.  
24 And they're willing to hear what we have to  
25 say.

1           This year we asked for \$200,000 more.  
2           We were able to get it, hoping to go for  
3           more next year. It wasn't exactly all that  
4           we wanted, but it was a piece of it.

5           But I think overall our relationship is  
6           really good with them and they ask  
7           thoughtful questions. And I think they  
8           actually have some consideration for public  
9           health.

10           CHAIRPERSON BROCK: Okay. I had  
11           Ms. Lisska, Ms. Santiago. You guys are  
12           good? You've had your questions answered?

13           COMMISSIONER LISSKA: No, not yet.

14           CHAIRPERSON BROCK: Okay. Ms. Lisska.

15           COMMISSIONER LISSKA: Good morning. And  
16           thank you for being here. I wanted to talk  
17           a little bit more about septic tanks, that  
18           was also my area of interest. Along with  
19           what you've already presented, it's been  
20           very informative. I wonder what you can  
21           tell us. I know this is a lot to ask off  
22           the top of your head, but the number of  
23           septic tanks in the city, or at least the  
24           percentages per -- you know, some sort of  
25           percentage, if not numbers, the locations

1 overall. I know I've read some numbers at  
2 one point in the newspaper, and I was a  
3 little stunned by those numbers, in that  
4 they were sizable.

5 And I also want to know what initiates  
6 an investigation into a septic tank. How  
7 good do you think the Department of Health  
8 is at making judgments about that? And so  
9 any of those questions you can answer.

10 DR. Rolle: So I don't have numbers with  
11 me, and I don't know them off the top of my  
12 head, but I will be happy to get those back  
13 to you, if that's okay with you.

14 COMMISSIONER LISSKA: That would be  
15 wonderful, thank you.

16 DR. Rolle: I think we do a great job.  
17 We're local, we're responsive. We  
18 usually -- we get -- our information comes  
19 in from any number of points. For instance,  
20 a neighbor -- the complaint yesterday was  
21 from a neighbor that lived next door to  
22 someone with a septic tank. Fortunately, we  
23 were already investigating that septic tank  
24 and had been in touch with the owner of the  
25 property. And so we have investigators that

1 go out daily. Any time a new septic tank is  
2 installed, we have to do the inspection  
3 prior to being approved for use. And so I  
4 think we do a great job of taking care of  
5 that.

6 We have -- environmental health is  
7 actually one of our strengths. That is one  
8 of our programs that consistently have high  
9 marks, do a fantastic job, responsive to the  
10 community. And all of our programs are  
11 responsive.

12 Again, environmental health is one of  
13 our shining stars. Our program has been  
14 recognized nationally for the work that we  
15 do for septic tanks, as well as water. So,  
16 yeah, I think that we're doing a great job.

17 I recognize across the state there has  
18 been some question about whether the  
19 Department of Health should continue to do  
20 this work or whether it should be some other  
21 entity in government. And I think that you  
22 might not get -- and I can't say how others  
23 would provide the service, but I will say  
24 that I think you're getting excellent  
25 service with the Department of Health.

1           COMMISSIONER LISSKA: So how many new  
2 applications do you get, like in a month for  
3 septic -- for brand new septic tanks in this  
4 city, or replacement septic tanks? Or any  
5 help or insight on that at this point that  
6 you can give us, or does that need to be  
7 sent?

8           DR. Rolle: I can send that to you.  
9 Unfortunately, I'm sorry, I don't know those  
10 numbers off the top of my head.

11           COMMISSIONER LISSKA: It's okay. I'm  
12 asking questions, that's tough to remember  
13 all of that. But I think it's something  
14 this Commission needs to know, because I  
15 think it's a big piece of -- or a piece of  
16 what we're looking at overall in the city  
17 and city services. And the Department of  
18 Health just happens to be tied into that,  
19 which I didn't realize as much as they were.  
20 I knew it on some level. Thank you.

21           DR. Rolle: You're welcome. No problem.

22           CHAIRPERSON BROCK: All right. I don't  
23 see anyone else on the queue. I had a few  
24 questions.

25           Strategic planning has been something

1           that's come up consistently with the  
2           Commission as we're talking about our  
3           priorities. And I was trying to listen to  
4           the interaction that you have with the City.  
5           And I think you said basically, too, you  
6           participate in the City of Jacksonville  
7           Directors meetings, and then the  
8           participation in the Public Health and  
9           Safety meetings.

10           DR. Rolle: Yes.

11           CHAIRPERSON BROCK: Budget time, you  
12           submit a budget --

13           DR. Rolle: Yes.

14           CHAIRPERSON BROCK: -- and go through  
15           with the process there.

16           And I guess my question, particularly as  
17           it relates in with the public health  
18           services that you're providing, I kind of  
19           got a feeling that a little more interaction  
20           with City Council and helping them  
21           understand some of the issues and challenges  
22           that your department is facing would be  
23           helpful.

24           DR. Rolle: Absolutely. I think there  
25           is not a great understanding in the city of

1 the work that we do and the importance of  
2 the work that we do. If I can be candid, I  
3 almost feel like public health has become an  
4 afterthought. While I'm invited to a lot of  
5 meetings in this community, some of the key  
6 meetings that happen, we're not at the  
7 table. And, again -- and I don't know how  
8 that came to be, whether they think that  
9 we're not interested at being at the table,  
10 or maybe they just don't realize what we do  
11 and how we can help.

12 We get a lot of communication related to  
13 data. We provide a lot of data in the city  
14 for various entities, not only for the City,  
15 but for the local hospitals, universities.  
16 As a matter of fact, we help train health  
17 care professionals, nurses, doctors,  
18 physician assistants, nurse practitioners.  
19 I think that the value of the work that we  
20 do is not well understood. And partly that  
21 may be our fault, but I think it's also  
22 because we're not invited to the table.

23 CHAIRPERSON BROCK: Next question: How  
24 do you interact with UF Health? We had  
25 Dr. Haley come here and talk. So I'm trying



1 to understand that interaction.

2 DR. Rolle: So currently UF Health, we  
3 contract with them to provide pediatric TB  
4 services. We train pediatric residents. I  
5 have four pediatricians who work -- well,  
6 that will be including me, but three that  
7 are working regularly in the clinics, they  
8 help train pediatrics residents. We will  
9 have pediatric ID fellows that come through  
10 for training, so that's really mostly the  
11 extent.

12 We work very closely in terms of some of  
13 our high risk pregnancies, transferring them  
14 over to UF Health. As a matter of fact, I  
15 recently had a meeting with the Dr. Delke,  
16 the OB over there, to talk about how we can  
17 collaborate more.

18 Our collaborations with UF Health have  
19 dwindled a bit over the years in terms of  
20 clinical services, but we continue to  
21 communicate regularly with them,  
22 particularly on the infectious disease  
23 front. We're getting ready to work with  
24 their emergency room to help increase the  
25 number of patients who actually are

1 identified as being HIV positive, and link  
2 to care within 24 hours.

3 CHAIRPERSON BROCK: So the funding that  
4 you receive flows through the Department of  
5 Health to UF Health as the service provider?

6 DR. Rolle: Yes. So we pay them for the  
7 TB pediatric physicians that work in our  
8 clinic, yes.

9 CHAIRPERSON BROCK: You had mentioned a  
10 formula for determining budgeting process.  
11 Do you have any examples of that?  
12 Obviously, not today, but some that you can  
13 maybe get back to us, if we're looking at  
14 how we can affect the Charter and do some  
15 things in there to where we can see if there  
16 is a way to structurally ensure there is  
17 adequate funding for public health.

18 DR. Rolle: We can certainly work on  
19 that.

20 CHAIRPERSON BROCK: All right. I have  
21 some more popped up.

22 DR. Rolle: If I can just grab an ink  
23 pen.

24 CHAIRPERSON BROCK: Sure. We're giving  
25 you homework.

1 DR. Rolle: I remembered most of it,  
2 yes.

3 You can continue with your questioning.

4 CHAIRPERSON BROCK: All right. I have  
5 Mr. Hagan, for the second time.

6 COMMISSIONER HAGAN: Thank you,  
7 Mr. Chairman.

8 Dr. Rolle, I was looking at some of your  
9 emerging priorities. One that I didn't see  
10 on here, that I would think would be one, is  
11 as medicinal marijuana becomes more and more  
12 kind of the top of the radar at the state  
13 legislature, and as we kind of prepare for  
14 it here locally, and if it does ever become  
15 recreational; how are we preparing for that  
16 as the health department and can you talk a  
17 little bit about that, how you're getting  
18 out in front of that? It seems like the  
19 City is getting out in front of it, the  
20 State is trying to get out in front of it.  
21 How is the Health Department?

22 DR. Rolle: So with regard to that, we  
23 take our direction from the State. As a  
24 matter of fact, when the lieutenant governor  
25 visited me, I asked that they provide

1 specific direction for local Health  
2 Department because, up to this point, it  
3 really had not been done. Because we're an  
4 integrated state health department system,  
5 we try to work in concert and not have one  
6 City deciding to say one thing and another  
7 City deciding to go in a different  
8 direction. So we're currently working with  
9 the State to develop our strategy in terms  
10 of how we will address that.

11 Up until this point we have not really  
12 been engaged in that conversation except to  
13 hold town hall meetings when the legislation  
14 first came about, and to hear from community  
15 members regarding their concerns. And so at  
16 this juncture, any questions that come  
17 through, we funnel them to the State office  
18 and they handle those. And we're working  
19 with them to determine our strategy here on  
20 the ground.

21 VICE CHAIRPERSON KNIGHT: Mr. Griggs.

22 COMMISSIONER GRIGGS: Thank you, Madam  
23 Chair. Oops, I'm sorry.

24 CHAIRPERSON BROCK: Briefly she was,  
25 yes.

1           COMMISSIONER GRIGGS: Good morning,  
2           Dr. Rolle. Thank you again for your  
3           responses. I don't want it to be lost on  
4           this Commission, the fact that while the  
5           county health department is a state agency,  
6           it very much has a local function. And I  
7           keep going back to the original as stated in  
8           the ordinance code, is not really stated  
9           like that in the Charter, but what the  
10          mandates are under Chapter 154 in the state  
11          statute; and mandated to provide those  
12          public health services under environmental  
13          services, disease control and primary care  
14          services, which Dr. Rolle has outlined here  
15          today.

16                 And, as we sort of think through this  
17          process, I do want us to remember that what  
18          happens is, in this relationship with the  
19          administration, the Council, and the  
20          community, is that people believe that  
21          because they're a state agency, it should be  
22          funded solely and heavily by the State in  
23          order to take care of them. Well, we know  
24          more and more this is becoming more of a  
25          local responsibility, more than ever before.

1           And so all of the things that Dr. Rolle  
2           had in her presentation, you know,  
3           especially the priorities that are coming up  
4           now, are things that are there to protect  
5           our community and we should -- as a  
6           community, as stakeholders and community  
7           members, should be aware that Tallahassee is  
8           not going to come to save us.

9           And so I hope that, while we're here, we  
10          take a really good look at how we can sort  
11          of memorialize a way for something that  
12          didn't happen 50 years ago -- I'm sorry, in  
13          1968 when -- not in '68, but when the  
14          Department of Health was born and the two  
15          separate, because what we have here is that  
16          one of -- when it was HRS, we had a health  
17          unit, a health officer, and a health  
18          director, one for the city and one for the  
19          county. And no one ever remedied how to  
20          make that connection other than providing  
21          facilities and some funding where necessary.

22          So I just wanted, while she was at the  
23          podium, for you to know that this is, in my  
24          purview, a priority for this Body to see,  
25          along with what we heard from Dr. Haley, how

1 we can remedy this problem so that no matter  
2 who is in the office in the fourth floor  
3 suite, or on the Council, that there is a  
4 mechanism in place in order for us to  
5 protect our community per the statute in  
6 what the public health unit is supposed to  
7 provide. So thank you.

8 DR. Rolle: Thank you, Mr. Griggs, for  
9 ensuring that we don't continue to be an  
10 afterthought.

11 CHAIRPERSON BROCK: I don't have anyone  
12 else on the queue. Dr. Rolle, thank you  
13 very much for coming here and enlightening  
14 us. And thank you for your clear passion.  
15 It's good to see that we have the right  
16 people in the right spots, and we appreciate  
17 that.

18 DR. Rolle: My pleasure. And I invite  
19 any one of you, if you want a tour of any of  
20 our facilities, want to meet with any of our  
21 team members, you have my contact  
22 information. I'm open-door to just about  
23 anybody in the city, including my former  
24 patients. So please reach out to me. Thank  
25 you, thank you for this opportunity.

1                   CHAIRPERSON BROCK: Next we have  
2                   Glorious Johnson.

3                   Name and address, please, ma'am, the  
4                   honorable.

5                   MS. JOHNSON: Good morning, everyone.  
6                   As you know, my name is Glorious Johnson.  
7                   My address is on file. Okay?

8                   CHAIRPERSON BROCK: That was a very  
9                   veteran move.

10                  MS. JOHNSON: Thank you. And you  
11                  understand very well.

12                  I did not -- I read about the  
13                  presentations and all the wonderful speakers  
14                  that have come and have said what they  
15                  wanted to say about what needs to be done  
16                  via the Charter. But I'm not going to do  
17                  that. I don't want to show you pictures,  
18                  you know, you have a program about blight,  
19                  and it's still blighted. But I wanted to  
20                  say something that was more of, as many --  
21                  as some of you know, that I'm passionate  
22                  about.

23                  I'm not here to speak about nonpartisan  
24                  elections; but I do believe we do need to  
25                  have it. I'm not here to speak about



1 restructuring the General Counsel's Office  
2 to ensure confidence, fairness, and  
3 integrity of the office; but it should.

4 I'm not here to speak about the ethics  
5 of governing. Several times I have tried,  
6 when I was a City Councilwoman, to get laws  
7 passed about ethics. I even went to the  
8 state to see about J Bill ethics, but to no  
9 avail. I guess my bills were a little too  
10 ethical, and they were denied.

11 I can go on and on and on about what you  
12 and your guest speakers have already  
13 discussed, moaned about, groaned about and  
14 muttered about. But I'm here to speak on  
15 the humanity aspect of what you are doing,  
16 and will be doing, that will affect the  
17 lives of every human being in this city.

18 So many times I hear candidates running  
19 for office, even I too have said it as a  
20 candidate for City Council, even the Mayor  
21 says it, one Jacksonville. But we all know  
22 that's not true. If it was true, why are  
23 laws, rules, regulations being implemented  
24 for certain groups of people who look like  
25 me? Why are schools taken out of certain

1 communities? Why are businesses told not to  
2 open in certain communities by the leaders  
3 of this city? Why do certain areas in this  
4 city have liquor stores on every corner?

5 Why are certain communities called food  
6 deserts? Yet there are many fast food  
7 places, which in a sense are not healthy.  
8 We're walking around fat. We're walking  
9 around high blood pressure. The health lady  
10 is here to tell you about certain  
11 communities when we don't even have a  
12 grocery store so that we can serve fruits  
13 and vegetables and food that will help our  
14 children and our family.

15 Why have these commodities --  
16 communities with people who look like me  
17 have gone through the enterprise zone, the  
18 impairment zone, and this zone, that zone,  
19 all these different zones to help those  
20 communities? But what happened was the  
21 communities got worse. While serving as a  
22 City Council member, with the help of JTA, I  
23 initiated a tour. And it was called the  
24 Tale of Two Cities. I had bankers,  
25 presidents, vice presidents, loan officers,

1 from Orlando; Jacksonville; Atlanta,  
2 Georgia; and other areas that were on that  
3 bus. And we toured certain areas. Oh, my  
4 goodness, they could not believe that these  
5 people were living like this. But yet they  
6 say they gave organizations money to help  
7 improve the community.

8 But I explained to them, when you  
9 redline a community, banks, and loan  
10 officers, what do you expect? Increase in  
11 interest, and you're not helping them to get  
12 homes, a new life. They stated that they  
13 could not believe what they saw.

14 At one time in that same community that  
15 is derelict now, there were doctors,  
16 lawyers, teachers, entrepreneurs. I know; I  
17 was born and raised in those communities. I  
18 am 72 years old. I know the good, the bad,  
19 and the ugly of government.

20 At one time there was no need for  
21 government assistance because the people had  
22 their own businesses, all of that is gone.  
23 And that was done without the help of  
24 government. But when government came in  
25 with their rules and regulations, those

1 communities, in which my family have lived  
2 in for 68 years, were being gentrified, and  
3 instead of having a mix-use appeal.

4 As I stated earlier about the different  
5 zones, the funds that were supposed to go to  
6 the community dried out very quickly. And  
7 there was very little to no funds available  
8 to help the people. And a lot of those  
9 people were senior citizens.

10 When I tried to save, which I did, 200  
11 families from losing their homes, people  
12 were angry. Angry about what? That it was  
13 all right for predators to take these senior  
14 citizens' and people's homes? With the help  
15 of JALA, legal aid, we saved 200 people,  
16 families, from losing their homes. And then  
17 the government got angry. "Glorious, you  
18 are not Mother Teresa." I would love to be  
19 her, because some things that are on my  
20 mind, I don't think she would have on hers.

21 Then you wonder why there is so much  
22 crime. Until job opportunities are made  
23 available, fairness in hiring, outright --  
24 and I'm going to say it, because, as I said,  
25 I'm 72 years old, I haven't forgotten what

1           happened then and what's happening now --  
2           outright racist actions of many of our  
3           lawmakers with their laws that puts barriers  
4           before a certain class of people, setting  
5           rules for some but not for all, not  
6           utilizing the talents and skills of our  
7           children who go to college and want to come  
8           back home and do things. Right in your  
9           storage, right here I have hundreds of  
10          applications from professional and  
11          unprofessional people who wanted jobs with  
12          the City. But when the City tells them this  
13          is a low-wage environment, you're not going  
14          to have a Ph.D. or any other D coming around  
15          here saying they'll accept anything just to  
16          be here. They have to go somewhere else.

17                 When you write whatever you write, it  
18                 will affect all of us. What you approve of  
19                 affects all of us. What the City Council  
20                 writes and approves -- I can't even give  
21                 them a grade -- affects all of us.

22                 Therefore, you must make sure that you have  
23                 included all of the people in Jacksonville  
24                 in your thinking when you make these laws.

25                 Emily knows me very well, and I do try

1 to speak as frank as possible. Maybe some  
2 people will like it and maybe some people  
3 will not like it. I don't care. I have  
4 more days behind me than ahead of me, so I'm  
5 going to say what I want to say. At my age,  
6 that's my excuse.

7 The Charter should not be filled with  
8 hodgepodge of conflicting guess-what  
9 interpretation of what is written. It  
10 should be written where the average  
11 individual would understand what the words  
12 mean.

13 When I was working on my Ph.D. at  
14 Columbia University in New York City, I had  
15 a professor who would always say to the  
16 class, and I quote: There is no need for  
17 you to write your papers using big words,  
18 conflicting words, or words with mixed  
19 meanings. I do not need to be impressed.  
20 And the people do not need to be impressed  
21 with what they read. Keep it simple.

22 He added something to that, but I don't  
23 have to use that word.

24 I understand that there are certain  
25 aspects -- and here I go with my big

1 words -- of verbalization that needs to be  
2 put in writing due to certain concepts of  
3 what the Commission is attempting to get  
4 across for lawyers, lawmakers, leaders of  
5 the city, and the people. I understand  
6 that. But what I do not understand is that  
7 you are not listening to the people.

8 I hope that you will have more than just  
9 this one town hall meeting to hear a few,  
10 select -- to hear a few, select people ask  
11 questions and make comments. It's a shame,  
12 because there are people in the community  
13 that are harping on me. I tell them, no,  
14 I'm not a City Councilman anymore, but they  
15 feel I still care. And I do. They want to  
16 be heard.

17 There are organizations that don't get  
18 grants. We have certain organizations  
19 getting grants every year, you know they're  
20 getting the money. And we still have  
21 problems.

22 Go into the gut of it, into the  
23 community where you see people who take  
24 their money and make a difference in the  
25 lives of our young people and our old

1 people.

2 We need to know what is really going on  
3 in the communities and neighborhoods of the  
4 City of Jacksonville. There are people  
5 hurting out there. And they need to be  
6 heard by those individuals such as yourself  
7 who will decide what guidelines, rules,  
8 regulations and laws that will affect them.

9 This government is not a business. You  
10 may say so; I don't. And I tell you why, it  
11 should not be about profits. These profits  
12 are going to those privatized entities, not  
13 the people.

14 This government is supposed to serve the  
15 people. Every one of you are supposed to be  
16 servants of the people. The people are not  
17 supposed to serve you or me. The lawmakers  
18 are hired by the people to serve them, not  
19 themselves.

20 I heard about someone saying that only  
21 the rich should be in office. That's what's  
22 happening now: The rich are getting richer,  
23 the poor are getting poorer. You want  
24 people who really care, who understand  
25 what's going on in the city to be elected.



1           You don't want a group of people selecting  
2           people for us to vote for. That includes  
3           those quick-picks. I don't -- I never liked  
4           quick-picks. You don't pick anything for me  
5           to decide. You let me have intelligence  
6           enough to watch the TV, read the news, ask  
7           questions, and go to seminars and workshops,  
8           and educate myself before I put my finger on  
9           a person's name. I am tired of that. That  
10          disrespects us. I'm talking about my people  
11          now. We don't need nobody to quick-pick us.  
12          We need to do just like you do, read and  
13          find out for ourselves, because we've been  
14          quick-picked for years and years and years,  
15          and we don't see any results. It's not  
16          working.

17                 There should be people in office who  
18                 truly care about the people and making a  
19                 difference in their lives, not looking for  
20                 the Benjamins. The people have a right to  
21                 question everything we do that affects their  
22                 livelihood, their education.

23                 And, by the way, I support the  
24                 referendum. In my retired life now, I'm a  
25                 substitute teacher. And they try to keep me

1 long term. I got stuck in one for six  
2 months, oh, my gosh. First grade, can you  
3 imagine?

4 But I learned something. I went to many  
5 schools on all sides of town, from the good  
6 side to the bad side. That's what the  
7 children tell me: There's a good side and a  
8 bad side. They even know, because they hear  
9 what their parents are saying. And those  
10 schools, I have to sometimes jump over a  
11 piece of flooring because it needs repair.  
12 Air conditioning, we're burning up, you feel  
13 like you want to just strip because the air  
14 conditioner is not working. Roof is falling  
15 apart. These schools need the funds to  
16 repair, restore, and rebuild.

17 Why in the world lawmakers and certain  
18 so-called leaders are including the charter  
19 schools? I'm not anti-charter, but their  
20 schools are not falling apart. Their school  
21 buildings look great. I've looked at all  
22 those gorgeous charter schools and I said,  
23 "Oh, Lord, have mercy, I wish we had some  
24 schools like that when we were coming up."

25 We need to think about the children, not

1           about somebody that has control over us.  
2           I'm tired of people controlling our lives.  
3           We must follow rules and regulations,  
4           respect the police, respect our fire  
5           department, respect City Council, respect  
6           even the Charter members, which you come  
7           every ten years.

8           The lawsuit against the City is going to  
9           bring out a lot of hidden agendas,  
10          everybody. They're not playing with that  
11          lawsuit. So let's start thinking about the  
12          children, the people, not individuals who  
13          have an agenda that doesn't reflect those  
14          children.

15          I've had to spend the little money they  
16          would give me to sub to help a child eat.  
17          I've met homeless children and they  
18          wanted -- and they're making As and Bs  
19          through it all. And you all sit here, the  
20          City Hall -- I have to get ahold of some of  
21          them too -- the City Hall, oh, deciding,  
22          well, we need to worry about the charter  
23          schools and the public schools. No, no.  
24          Worry about the public schools.

25          I went to public school, I went to

1           boarding school, I went to a little -- my  
2           mother kept me busy -- I guess you can  
3           wonder why -- in different schools, so I  
4           know the different aspects. I look at those  
5           teachers who barely have money to have a  
6           decent car and how they give to those  
7           children.

8           As I said earlier, the people have a  
9           right to question everything we do that  
10          affects their livelihood, education, and  
11          opportunities for a better life. I truly  
12          believe -- I'm from the old school -- in  
13          karma, what goes around shall come around.  
14          Therefore, I'm asking you to be wise in your  
15          decisions by including every person in this  
16          city when you make changes in the Charter.

17          I respectfully thank you for this  
18          opportunity to speak. I'm not angry. They  
19          always say an angry black woman. I'm mad,  
20          because I want to see things better.

21          I have a lot of women that are looking  
22          at me and seeing what I do. I'm the Chair  
23          of the National Congress of Black Women,  
24          which was started by Shirley Chisholm. And  
25          those are the questions that they ask me:

1                   When is it really going to change?

2                   Thank you.

3                   CHAIRPERSON BROCK: Thank you, ma'am.

4                   Thank you for your service. I do have a few  
5                   people, so not so fast.

6                   MS. JOHNSON: Who is it?

7                   CHAIRPERSON BROCK: First,  
8                   Mr. Schellenberg.

9                   MS. JOHNSON: Oh, that's my friend.  
10                  Don't start nothing now.

11                  COMMISSIONER SCHELLENBERG: Through the  
12                  Chair to Ms. Johnson, I wanted to first of  
13                  all thank you very much for your service  
14                  and, actually, your frankness. And you  
15                  mentioned respect, and I think that's one of  
16                  the things that we need to do to everybody,  
17                  not just elected officials, everybody is  
18                  entitled to respect.

19                  But I did want to ask you just really  
20                  one question: We've had minority districts  
21                  since the Charter. What is your feeling  
22                  about the four minority districts and the  
23                  one at-large district going forward?

24                  MS. JOHNSON: Well, to be honest with  
25                  you, like I said, we've been quick-picked to

1 death. Instead of choosing people that  
2 really care and want to work in the  
3 community, we pick because somebody tells us  
4 this is the one you want. If we, in those  
5 communities, start electing people who  
6 really care, who will stand up and speak for  
7 what is right, then maybe we could get some  
8 changes. We don't need anyone in those  
9 communities to go along to get along. We  
10 need somebody to stand up and say, okay,  
11 this is not right, let me tell you how it  
12 can be done.

13 We need visionary, visionarians. Those  
14 who have a vision in those communities and  
15 present that vision to the people and get  
16 the people to help, not just because  
17 somebody is popular or somebody knows  
18 somebody. That is one of our problems,  
19 selecting the wrong people for the wrong  
20 things.

21 COMMISSIONER SCHELLENBERG: Thank you  
22 very much. One other thing, Ms. Chisholm is  
23 one of the ones that ran for president years  
24 ago; is that correct? Was she the first  
25 black woman running for president?

1 MS. JOHNSON: She was the first black  
2 woman to run for president of the United  
3 States of America. And she did pretty good.

4 COMMISSIONER SCHELLENBERG: Yeah.  
5 Great. Thank you very much again,  
6 Ms. Johnson.

7 CHAIRPERSON BROCK: Next I have  
8 Mr. Howland.

9 COMMISSIONER HOWLAND: Thank you,  
10 Mr. Chair. I've been kind of jumping out of  
11 my chair already to ask Ms. Johnson a  
12 question.

13 You've been there, done that, you're not  
14 afraid to speak your mind. So I got a good  
15 question for you.

16 MS. JOHNSON: What?

17 COMMISSIONER HOWLAND: The Jacksonville  
18 Public Education Fund, you know, which is a  
19 nonprofit, which kind of helps public  
20 education in Jacksonville, has a color-coded  
21 map of all the schools in the city, you  
22 know: green for an A school, yellow for a B  
23 school, orange for a C, and red for a D or  
24 lower. If you get online and you put that  
25 up on your monitor, you see a very

1 distinctive area of oranges and reds, Cs and  
2 Ds. And that's the northwest quadrant.  
3 West of 95/10, I mean, Lake Forest  
4 Elementary, Northwestern Middle.

5 So I have two questions: One is what  
6 are we doing that we're leaving the  
7 northwest quadrant behind, even though our  
8 whole school district is getting better?  
9 And related to that, is there some kind of  
10 change we could do, at the governance level,  
11 school board level, at-large positions or  
12 something that would increase representation  
13 for that area and maybe help?

14 MS. JOHNSON: All right. You want the  
15 truth, Mr. Howland?

16 COMMISSIONER HOWLAND: Yes, ma'am.

17 MS. JOHNSON: Here it comes. For  
18 example, James Weldon Johnson, that is three  
19 minutes from my house, so you know I can  
20 almost see it -- I can see it. That school,  
21 they came up with all kind of excuses: Oh,  
22 the school, they have the rats and they have  
23 this in the school and that in the school,  
24 we need to move the school. Well, the black  
25 community say, "Well, I guess so." But we



1           didn't have any leaders say, "No, let the  
2           school stay, and you take the money and fix  
3           that school."

4           See, principals have told me -- many of  
5           them retired now -- that, if they were  
6           allowed to have the appropriate funds to get  
7           the resources that they need to make the  
8           school better, like the resources on the  
9           south side, give it to the resources on the  
10          north side. Don't start criticizing the  
11          school and saying they need this and they --  
12          oh, the scores are low. How do you expect  
13          for a child -- hot, pass a test and they're  
14          burning up? How do you expect for a child  
15          to come to school and they're hungry? There  
16          are so many things that we are not looking  
17          at. We're just saying, "Oh, that's an F  
18          school." How can it help but be an F if  
19          it's not getting the help it needs?

20          Then they say, "Then you go to the  
21          charter school, you'll get more." Well, I  
22          have -- I don't know, but I've asked the  
23          question, is there a library in that charter  
24          school. I went to one, and I didn't see a  
25          library. You have a library in the public

1 school, in every school. So before we damn  
2 these schools, we need to help them. One  
3 way to help is help get it rebuilt.

4 I went to a school that I was doing this  
5 (indicating) hoping that the roof wouldn't  
6 fall in on me, but they were still in there  
7 educating those children.

8 We've got to change our mindset. Well,  
9 I won't go there, oh, no. And stop being  
10 negative and be positive. Say, "Oh, we're  
11 going to change that; we're going to help  
12 that school; we're going to make sure they  
13 get some money." And hold those people  
14 accountable that you give the money to.  
15 That's what we need to do.

16 Anybody else?

17 CHAIRPERSON BROCK: Next I have  
18 Mr. Denton.

19 COMMISSIONER DENTON: Thank you for  
20 being here. I appreciated your comments.

21 One of the things that we're thinking  
22 about as a Commission is whether to  
23 recommend creation of what we're calling an  
24 Urban Core Investment Authority that would  
25 be similar to the Downtown Investment

1 Authority that has been, I think, pretty  
2 successful in focusing attention and  
3 resources and cooperation on revitalizing  
4 downtown, and I believe it's happening all  
5 around us.

6 A bigger problem in my mind is northwest  
7 Jacksonville, the poorest area of the city.  
8 And one of the reasons we're thinking about  
9 this, or at least that I'm thinking about  
10 it, is to focus -- to coordinate existing  
11 efforts and to focus possibly new efforts  
12 and resources on attacking poverty, which  
13 would deal with education and ultimately  
14 crime and all of the social pathologies.

15 The Commission has a letter from  
16 Commissioner Gentry that we just got today,  
17 I guess, in which he argues that such a --  
18 or suggests that such an investment  
19 authority might also begin to address the  
20 unkept promises that were made during  
21 consolidation for the same part of town.

22 So with your background in city  
23 government, could you talk about whether you  
24 think that creation of such an authority  
25 could be a practical way to address the

1 issues you've talked about, and Mr. Gentry  
2 talks about, and that I just talked about?

3 MS. JOHNSON: I see you looking at me,  
4 Charles. That's my good -- Commissioner,  
5 I'm sorry, no disrespect, Commissioner.

6 You have a point. I remember -- I tell  
7 the young ladies -- Shirley Chisholm made a  
8 comment: If you don't have a seat at the  
9 table, bring a folding chair.

10 It's time to have seats at the table.  
11 And it's time to have people who really care  
12 at that table. Not looking for a pat on the  
13 back, not looking for underhandedness, but  
14 looking to tell the truth and tell what's  
15 really going on in that community.

16 I also served as Mad Dad/Mom President,  
17 helping when it deals with crime. So I  
18 understand what you're saying and I think it  
19 would be a great opportunity. It's a start.  
20 We don't know what will happen, but it will  
21 be a start, Commissioner, that we would get  
22 people who we know will be accountable to  
23 the community.

24 Some people are chosen because they're  
25 popular, but please don't let that

1           popularity fool you. Is there interest in  
2           the organization? Are they going to speak  
3           on behalf of the people? You can be  
4           disagreeable, agree to be disagreeable, but  
5           be respectful in your disagreement.

6           So I think it would be a wonderful idea  
7           to start something like that so you could  
8           actually hear what's going on. And as far  
9           as the urban core, some time ago when I  
10          was -- I about left or I was still there,  
11          there was some movements going on and the  
12          urban core has moved a little bit, because  
13          where my house is, it's no longer in the  
14          urban core. And I live over there by --  
15          well, I had to go with my daughter, but my  
16          house is over there by Edward Waters  
17          College. And it's not part of that urban  
18          core. We need to first find out, okay, you  
19          say urban core. Okay, where is the urban  
20          core? Because, from what I've seen, it's  
21          way over there in Springfield and some other  
22          places that it shouldn't be. Because funds  
23          come to the urban core, and it goes  
24          somewhere else, and not in that needed  
25          community.

1           Ms. Lisska has her history. And she  
2           knows that history very well. But I  
3           remember when Springfield was trying to get  
4           their historic designation and they were  
5           taking pictures of our community. And then  
6           when we tried to get our history designated,  
7           they told us no, the City told us no.

8           It's got to be fairness. It's got to be  
9           respect. It's got to be some form of  
10          equality in order for us to make some  
11          changes.

12          And job opportunities are scarce in  
13          those communities. You've got to fight  
14          crime, other than going to jail.

15          And I think this would be a beginning.  
16          You want to put me on there? I don't know.  
17          I'm just saying, uh-uh, just saying. But I  
18          thank you for that idea. It is something to  
19          start with.

20          CHAIRPERSON BROCK: All right. Next we  
21          have Celestine Mills.

22          COMMISSIONER MILLS: You scared me, you  
23          just called me my name.

24          CHAIRPERSON BROCK: I called your full  
25          name out.

1           COMMISSIONER MILLS: Celestine is fine.

2           Thank you, Ms. Johnson, for coming down  
3 to speak with us. You touched on a lot of  
4 points. I wanted to -- and I don't want  
5 anybody to think that I always harp on  
6 broken promises, but they're there. And  
7 it's evident every time I drive through the  
8 area. And I wish we could take a bus ride  
9 so we could see exactly what it looks like  
10 on the other side of town. You may have  
11 rode past it on the highway, on 95 going  
12 north, but I don't think we've ever just  
13 rode through it.

14           What I would like to ask you, as it  
15 relates to the Charter, do you have an idea  
16 on some type of programs that we could look  
17 into trying to suggest to City Council that  
18 we could implement? I know people talk  
19 about -- I was in a meeting about two weeks  
20 ago, in one of the quadrants and they were  
21 talking about more after-school programs,  
22 more tutoring sessions, more early  
23 development programs. And I just wanted to  
24 know your process on that as to how -- when  
25 it comes to education, because that's a big

1 piece to me. We only had two options in my  
2 home, you take it or you leave it. But you  
3 knew you had to take it.

4 So when it comes to education, I see,  
5 even with me being out on Saturday with Pop  
6 Warner with my grandson, I'm constantly  
7 asking, "Are you checking the progress  
8 report? Are you making sure that they're  
9 making good grades? If they're struggling  
10 in certain areas, let me know. I have a  
11 list of educators in my family. I will be  
12 happy to pull them out to come out and do an  
13 hour of tutoring during the week."

14 So from when you ran from City  
15 Council -- when you ran for City Council up  
16 to now, have you -- can you recall, I'm sure  
17 you can, any programs that you feel could be  
18 implemented to start with making sure that,  
19 you know, children are educated in areas  
20 that have been left behind?

21 MS. JOHNSON: Through the Chair, as I  
22 mentioned earlier about the public school,  
23 they have these after-school programs and  
24 they're helping children do their homework.  
25 It's not just a fun thing or babysitting



1 thing that they have. But if they had the  
2 funds to hire more people to work within the  
3 school system, because they have some of the  
4 materials and resources right there. We  
5 have special needs children, we don't have  
6 enough funding to help those children. We  
7 have children that need -- are in first -- I  
8 say fourth grade, reading at a first grade  
9 level, because there is nobody to help them.  
10 If we would start putting our funds in the  
11 public school that has -- they have a  
12 program before school starts if parents have  
13 to go to work early or something like that,  
14 they have a program. It's not just  
15 babysitting, they have them to eat their  
16 breakfast, then they have, "Okay. Did you  
17 do your homework?" They work with those  
18 kids.

19 Then after school I have -- well, one  
20 time I was subbing they had me in the  
21 after-school program, and I was amazed. It  
22 wasn't a babysitting job. And they didn't  
23 have but a few teachers, because a lot of  
24 teachers had other jobs, a second job, and  
25 they could have been there working with

1           those kids, helping them with their  
2           homework, helping them to read.

3           We're missing the boat. We're not  
4           helping those who need us.

5           There are other programs in some  
6           churches that have after-school programs.  
7           Some I like, some I don't. But the ones I  
8           like, they are really making those kids do  
9           their work and teaching them about being  
10          good citizens and respecting authority.

11          That's why I say, if you hear those  
12          people who are really there, and I can give  
13          you a list of them, who are really working  
14          with those children and making a change in  
15          their life, that's where the money should be  
16          going, because they don't mind being  
17          accountable. We have too many people taking  
18          money and not being accountable. Oh, well,  
19          they just give you a number and statistics,  
20          but are they really touching this, are they  
21          really touching this (indicating)? No.  
22          They're just making money. "Oh, we've done  
23          well with John; we've done well with  
24          Josephine." That's not true.

25          I am so sick and tired of people coming

1 up to City Council meetings telling all that  
2 they're doing and telling lies. Maybe  
3 that's why some of them don't really care  
4 about me, but I don't care, because I am  
5 concerned about those children. When I'm  
6 dead and gone, they'll be here. So what are  
7 we going to do about it? What are we going  
8 to do to make sure our teachers get what  
9 they need?

10 (Beeping sound.) No, I'm not stopping  
11 talking.

12 What are we going to do to make sure  
13 those children are getting the education?

14 And, like I said, I can give you a list  
15 of some that are really doing good, and  
16 they're doing it on nickels, and dimes, and  
17 pennies. Then there is some who have a  
18 whole lot of money, the City gives them a  
19 whole lot of money. And, oh, they're  
20 accountable because they give you a number?  
21 Have you gone to check it out?

22 Just like she was saying, Commissioner  
23 Mills, I would love for you -- I can show  
24 you different places for -- to take a bus  
25 ride, JTA was good in their nice, cool,

1 air-conditioned bus, and take you to certain  
2 area you wouldn't believe exist in  
3 Jacksonville. Am I right, Ms. Lisska?

4 COMMISSIONER LISSKA: I've seen some  
5 very disturbing areas of town, yes.

6 CHAIRPERSON BROCK: I do have two more  
7 people.

8 MS. JOHNSON: Now, y'all, I'm getting  
9 hungry.

10 CHAIRPERSON BROCK: Ms. Santiago.

11 COMMISSIONER SANTIAGO: Thank you, also,  
12 for being here, very inspiring words, for  
13 sure. I actually just have two very quick  
14 questions for you. We have a town hall  
15 meeting that we are going to be asking the  
16 community to come and speak before us as it  
17 relates to the Charter.

18 And so I have two questions: Number one  
19 is, based on your work, how do we get the  
20 right people to that meeting so that we can  
21 hear from them, what the real issues are,  
22 what the real concerns are, what their  
23 solutions are for the -- for what we're  
24 facing?

25 And number two, and more importantly, is

1           how can we educate -- better educate our  
2           community to be able to address different  
3           bodies of government, for example, on kind  
4           of back to the same question on what is  
5           really -- what is really at the heart, and  
6           how do we solve it? A lot of times -- and I  
7           say this because I know, when I was here for  
8           four years, I had the same message all the  
9           time. You talked about being at the table,  
10          we're not at the table.

11           MS. JOHNSON: No, you're right.

12           COMMISSIONER SANTIAGO: But we're not at  
13          the table, it's a double-ended sword, we're  
14          not there, one, because we didn't get  
15          invited, but also because we didn't present  
16          ourselves either.

17           But the second half of that is really my  
18          main question: How do we really address  
19          these bodies of government in a way that is  
20          purposeful, in a way that is meaningful, in  
21          a way that provides solutions that really  
22          ties to the issue that's being discussed at  
23          the time when they -- it's only three  
24          minutes, it's not a lot of time to really  
25          talk about your issues. So how do we get

1 people there and how do we get them to speak  
2 intelligently?

3 MS. JOHNSON: Through the Chair,  
4 Ms. Santiago, Commissioner Santiago, before  
5 I answer that, there are a lot of Latino  
6 children that I work with, ESOL, and they're  
7 teaching me very well.

8 But you said how do we get to them. You  
9 need to -- shall I say it, Commissioner  
10 Mills -- get to the right people to let the  
11 others know what they need to do. Usually,  
12 when I say I'm going to have something, I  
13 get a crowd because they want to hear what  
14 is going to be said. I will help you as far  
15 as getting it to the people, to the right  
16 list of people, the various organizations  
17 like the Northside Coalition of  
18 Jacksonville, like other organizations  
19 within the community. I have contacts with  
20 them, like Mad Dads, even them, because see,  
21 Mad Dads don't just go in the streets and  
22 say, "Oh, you need to tell the police;" they  
23 go to schools and they talk to the young  
24 people in the schools and tell them about  
25 what is right and what is wrong when it

1           comes to crime. I know because Donald Foy,  
2           who is the president, used to send me to  
3           schools in the afternoon to talk to girls,  
4           and there were men who volunteered to talk  
5           to the boys.

6           So there are some people. And I would  
7           be more than happy to help by giving you a  
8           list with the information, and you can send  
9           them a direct letter asking them. And even  
10          the NAACP, even the SCLC. Sometimes people  
11          become, how do we say, antagonistic, because  
12          they never had a chance to meet with you and  
13          to talk with you. So by doing that, maybe  
14          that will be an opportunity.

15          Even I -- we may not like what they have  
16          to say, but we need to know. So I will be  
17          more than happy to pass this through the  
18          Chair or through Ms. Mills, Commissioner  
19          Mills. Or Mr. Griggs knows too. Now,  
20          Commissioner Griggs knows a whole lot of  
21          people. He's well known in the community.  
22          So don't sit there and act like you don't.

23          CHAIRPERSON BROCK: Well, he's actually  
24          next up, unless Ms. Santiago has anything  
25          else.

1 COMMISSIONER Santiago: Thank you.

2 MS. JOHNSON: You're welcome.

3 CHAIRPERSON BROCK: Mr. Griggs.

4 COMMISSIONER GRIGGS: Thank you,  
5 Mr. Chair, since I've been teed up by the  
6 Honorable Councilwoman.

7 Thank you for your presentation and I  
8 would -- with your knowledge of how this  
9 Body works and your knowledge of how the  
10 Administration works and clearly your work  
11 in the community, the one question that we  
12 haven't asked you today, I believe, is:  
13 Given the work that we're doing here, what  
14 policy changes would you recommend for this  
15 Body to consider as we address the Charter?

16 And, before you answer that, I have to  
17 make sure I get to Frank's button before he  
18 does, because he keeps asking my question.  
19 But what policy changes would you recommend,  
20 given the work we're charged to do here and  
21 your knowledge of how the Council body  
22 works, the legislative body, and  
23 administrative body, and everything we're  
24 trying to do here, there are several areas  
25 that we're considering. But if it doesn't



1 make -- the recommendation doesn't make it  
2 into -- the policy or recommendation is not  
3 going to be -- you know, really have a  
4 chance to be considered by Council.

5 MS. JOHNSON: First of all, my dear  
6 friend, tell me what areas that you all were  
7 talking about and I can tell you.

8 COMMISSIONER GRIGGS: Mr. Chair, would  
9 you --

10 CHAIRPERSON BROCK: I actually wrote  
11 them down, the three things you said you  
12 weren't going to talk about. So if you go  
13 back to the front --

14 COMMISSIONER GRIGGS: Well, certainly,  
15 Commissioner Denton has mentioned the urban  
16 core investment authority. We've had  
17 several discussions around how to improve  
18 the perception of bias within the General  
19 Counsel's office. We've talked about  
20 elections, you know, all of the areas that  
21 go along with that. We talked about -- a  
22 little bit about the School  
23 Board/Superintendent piece, we've had  
24 several on the list right now.

25 CHAIRPERSON BROCK: We do have a list.

1           COMMISSIONER GRIGGS:  There is a list,  
2           but that doesn't preclude us from looking at  
3           brand new areas where there is opportunity  
4           around policy that can be -- make an impact  
5           as it relates to changes in the Charter.

6           MS. JOHNSON:  I would like this,  
7           Commissioner Griggs, before I reinvent the  
8           wheel, is if I had the list, I can take it  
9           and go through that list and, from my  
10          knowledge, give you some insight, even put  
11          sections and stuff that have been done, and  
12          I think that would be good, and give that to  
13          you within a week, give that information so  
14          you will have that maybe in your next  
15          meeting, that information, how it would  
16          affect the community.

17          The urban core is wonderful.  Elections,  
18          I wish it was nonpartisan, because we're so  
19          busy in hating on each other and worrying  
20          about who is in this party and that.  Just  
21          go by the person and what they have to  
22          offer.

23          As for the School Board, they need more  
24          support.  I think the School Board  
25          Superintendent right now is doing a superb,

1           excellent job. And that's because I have  
2           experience, I've been in those schools.

3           So, if you don't mind, through the  
4           Chair, if I could have that list, you have  
5           my email, and I can get on it. And, also,  
6           this will help me get input from other  
7           areas. I can get input from other  
8           organizations, "Okay. What do you think of  
9           such and such thing," and make notes of that  
10          organization and their comments. And that  
11          will help too because that will feed into  
12          what they're saying. And that's important,  
13          what they're saying, because it's just like  
14          when I used to teach and the principal would  
15          tell us, well, you have got to do such and  
16          such a thing and such a thing. Well, we  
17          teachers got together and said, "No, you  
18          don't. We won't do it because you have not  
19          allowed us to be a part of the beginning."

20          So by me getting someone helping me, I  
21          can get the association to help, and we get  
22          some answers for you. We do some legwork.  
23          We don't mind it.

24                 Commissioner Mills, do we?

25                 Commissioner Mills is one of the board

1 members of the National Congress of Black  
2 Women. And she really sets us straight,  
3 okay?

4 COMMISSIONER GRIGGS: While I have you  
5 here, because we were talking about the  
6 list, we've had some discussion about term  
7 limits for elected officials. Since you  
8 served on the City Council, what are your  
9 thoughts on the potential of expanding term  
10 limits for council members or/and  
11 constitutional officers?

12 MS. JOHNSON: No, no, no, no, no. You  
13 become too common and you assume too much.  
14 Let somebody else have an opportunity to  
15 come in.

16 (Beeping sound.) Now, you got to stop  
17 doing that.

18 I don't support letting them have a  
19 length -- they say, well, we didn't get to  
20 do everything we needed to do. That's all  
21 well and good. Let somebody else do it. My  
22 thing is we don't need all of this  
23 longevity, because then we become too  
24 commonplace. "Oh, I'm going to win the  
25 election so I'm not going to worry about

1           it." And we do not become accountable.

2           So, yes, I believe in term limits. I  
3           wish they had term limits for congress and  
4           the senate, not forever there. I wish we  
5           had term limits for judges, not forever  
6           there. Because there are other people with  
7           other ideas, and they will be given an  
8           opportunity to express those ideas. Some of  
9           our people who be there forever and ever and  
10          ever, they still have these old stale ideas.  
11          We need to have some new ideas, you know.

12          You know, I'm just saying that, because,  
13          you know, I'm at the age I can say that.  
14          I'd like to see some young people. I'd like  
15          to see a change. Even if they're not young,  
16          see some changes. Term limits are not good  
17          as far as I'm concerned. And I know a lot  
18          of people are not going to like that because  
19          they want to be there forever. To do what?  
20          If you couldn't do it in eight years, move  
21          on.

22          CHAIRPERSON BROCK: All right. Last we  
23          have Ms. Knight.

24          VICE CHAIRPERSON KNIGHT: Good morning,  
25          ma'am. Thank you so much for your words

1           today, taking it all in.

2           Two things from me: To follow up on the  
3           conversation about term limits. What are  
4           your thoughts around staggered terms,  
5           staggering the terms?

6           MS. JOHNSON: Oh, staggered. Well, when  
7           you talk about that, you're talking more  
8           about elections, that comes into view when  
9           you say stagger, you want to make sure  
10          that -- I saw where you were trying to make  
11          sure that, when people are elected, that  
12          they have time to review the budget. So  
13          maybe staggered, you could think about that  
14          for, I guess, City Council, and the Mayor,  
15          and the constitutional officers. But the  
16          only reason why I'm saying that is because  
17          of the budget.

18          My own experience, when I got in office,  
19          we had to rush and have all these meetings.  
20          And most people didn't even read the budget.  
21          I did. That's why I had to wear special  
22          glasses, because that is not easy to rush  
23          through there and not be able to make  
24          decisions like you should, correct  
25          decisions.

1           So there is a stagnation, and it's  
2           dealing with going into the election, maybe  
3           I wouldn't argue that, but I still don't  
4           like term limits, no.

5           VICE CHAIRPERSON KNIGHT: And my final  
6           request, realizing your strong spirit, I  
7           love the idea of you looking at the list and  
8           maybe cross-referencing and sharing with  
9           others. Could we have it by Wednesday? And  
10          the reason I ask is we have that town hall  
11          meeting Thursday.

12          MS. JOHNSON: You're trying to put me to  
13          work, huh?

14          VICE CHAIRPERSON KNIGHT: Yes, ma'am,  
15          please.

16          MS. JOHNSON: Okay.

17          VICE CHAIRPERSON KNIGHT: Thank you.

18          CHAIRPERSON BROCK: And I will see that  
19          we get it to you, because one of the things  
20          we're going to do at the end of this meeting  
21          is work through that list a little more and  
22          get it refined. And --

23          MS. JOHNSON: And I'll make the  
24          notations for you.

25          CHAIRPERSON BROCK: That would be

1           wonderful. And thank you, thank you for  
2           coming. Thank you for bringing your voice  
3           and the voice of the community that you  
4           represent and know and live in. And it's  
5           one that we value.

6           And I covet your help in getting the  
7           word out for this town hall. We will be  
8           having another one, the plan is to right now  
9           have two. It will be after our normal  
10          meeting hours. And we are starving for  
11          public input.

12          MS. JOHNSON: Thank you. I appreciate  
13          it.

14          CHAIRPERSON BROCK: And thank you very  
15          much for your service to this community.

16          MS. JOHNSON: Nobody is taking me out to  
17          lunch? You know, you can take your Council  
18          members out to lunch.

19          Okay. Have a wonderful, wonderful day.  
20          And thank you so much.

21          CHAIRPERSON BROCK: Thank you very much.

22          All right. Now we are on Commission  
23          updates and discussions. And Mr. Griggs had  
24          already pointed out we have the email from  
25          Mr. Gentry on additional topics. It



1 mentioned the urban core investment  
2 authority and the importance of the  
3 St. Johns River and waterways. And I guess  
4 he's talking about more of a -- looking at  
5 the tree ordinance and how there is some way  
6 we could protect public access to the river.  
7 And I know that that has been something that  
8 we have heard from in public comment, about  
9 including items like that in CRAs or the  
10 DIA. And my concern with the broad subject  
11 of that is private property rights and  
12 residential -- you cast too wide a net and  
13 you capture a lot of things with unintended  
14 consequences. But, having sat on the  
15 Waterways Commission, we do need to make it  
16 a priority to preserve public access,  
17 because the river is part of what makes our  
18 community unique, and the waterways.

19 So having that to where -- I was very  
20 happy, we just had an adaptive kayak launch  
21 that has been put in place where folks --  
22 disabled folks in wheelchairs now have the  
23 ability to get out there and enjoy the  
24 water. And Commissioner Pringle, who sits  
25 on the Waterways Commission, has been

1           spearheading that effort. And we need more  
2           things like that. Because that just opens  
3           up a whole new experience for folks that  
4           would not otherwise have that.

5           Ms. Jameson.

6           COMMISSIONER JAMESON: Thank you. I  
7           just wanted to follow up from the discussion  
8           from last week related to the hospital  
9           authority, and if we were able to get some  
10          research on that, and if that is still an  
11          authority or if that has been disbanded.

12          CHAIRPERSON BROCK: I thought  
13          Mr. Griggs --

14          COMMISSIONER GRIGGS: No.

15          CHAIRPERSON BROCK: It has not been  
16          disbanded or, no, you don't have any --

17          COMMISSIONER GRIGGS: I don't have  
18          any --

19          COMMISSIONER JAMESON: Ms. Johnston was  
20          going to do some research on that so I was  
21          curious.

22          CHAIRPERSON BROCK: There we go. I knew  
23          somebody was.

24          COMMISSIONER JAMESON: Somebody is in  
25          charge.

1           MS. JOHNSTON: Yes. Thank you. I did  
2 bring some information to give to the  
3 Commission. What I found out about the  
4 Duval County Hospital Authority is it was  
5 created in 1963 by the Florida legislature.  
6 And the main purpose of creating the  
7 authority was to facilitate construction of  
8 a new hospital at that time in the '60s.  
9 And so then, in 1964, they -- the local  
10 authorities lobbied for passage of a \$20  
11 million bond issue, which was approved. And  
12 then, as a result, that public hospital was  
13 built in the '60s.

14           So, during that period of time after  
15 the '60s, the authority was active just in  
16 terms of being able for the local government  
17 to acquire land issue bonds and approve  
18 additional hospital information. However,  
19 in 1990 the legislature looked at disbanding  
20 the authority. And the City Council by an  
21 ordinance, 90-208144, established something  
22 called the Indigent Care Oversight  
23 Committee, which would basically manage the  
24 remainder of that hospital authority --  
25 authority beyond that time frame.

1           So the authority is actually basically  
2           not functioning. It actually should be  
3           removed from the Charter, but I spoke with  
4           Peggy Sidman in my office. And that is  
5           actually something that we can request of  
6           the editors of our online ordinance code, is  
7           through MuniCode. Some of you may have gone  
8           on there before to look at ordinance code  
9           provisions. We can ask them to remove that;  
10          but basically, due to the ordinance from  
11          1990 and the legislative act of 1990, it's  
12          defunct.

13                 And I did find out also that the  
14          Indigent Care Oversight Committee, which was  
15          formed in 1990, hasn't met since 1993. So  
16          there isn't really a need for the authority  
17          to be referenced in the ordinance code or in  
18          the Charter. And we will have that removed.

19                 COMMISSIONER JAMESON: Ms. Johnston, I  
20          really appreciate that thorough update.  
21          Thank you so much for your research into  
22          that. Thank you.

23                 CHAIRPERSON BROCK: So there is a  
24          reference to this in the Charter itself, to  
25          the authority, hospital authority?

1 MS. JOHNSTON: Yes. Through the Chair,  
2 it was established within the Charter. And,  
3 like I said, that was done by special act of  
4 legislature in 1963. So it was incorporated  
5 in our Charter and has carried over into the  
6 most recent version of the Charter, even  
7 though it has essentially been disbanded.  
8 So it's more of a technical cleanup than any  
9 kind of official act, though prerequisites  
10 that would allow for it to be disbanded have  
11 occurred. So we just need to notify the  
12 code editors, and they will update that.

13 CHAIRPERSON BROCK: All right. The  
14 reason I ask that is, that is one that I was  
15 thinking I needed to put in as a one-off  
16 item in there for me to work on.

17 Next I have Mr. McCoy.

18 COMMISSIONER McCOY: Through the Chair,  
19 I just wanted to make you aware that I did  
20 submit a couple names from UNF specifically  
21 about the river. So if you need me to  
22 resubmit those names, I can.

23 CHAIRPERSON BROCK: If we get into  
24 where, with priorities -- right now we have  
25 five people speaking at our last meeting.

1 But, again, I would encourage you, because I  
2 earlier mentioned about having a  
3 conversation with the appropriate person at  
4 Jaxport with regards to the strategic  
5 planning and interaction with the City. If  
6 you, individually, have meetings with that  
7 and come back during this time and report on  
8 what you've learned, that's exactly what  
9 this time is for because there is just no  
10 way -- I had people that were canceling and  
11 wanting to try to reschedule, and I just had  
12 to say, "I'm sorry. We'll try and get to  
13 you when we get to the subcommittees, but  
14 our plate next week is going to be  
15 extremely, extremely full."

16 Mr. Griggs, were you -- was that it?

17 COMMISSIONER McCOY: Yeah, that was it.

18 COMMISSIONER GRIGGS: Thank you,  
19 Mr. Chair, I wanted to -- and I want to  
20 thank Ms. Johnston for that research as  
21 well.

22 Would it be proper for us not to  
23 recommend that the authority be disbanded or  
24 removed from the Charter before we figure  
25 out if not we should repurpose it?

1 CHAIRPERSON BROCK: If --

2 COMMISSIONER GRIGGS: We may come up  
3 with a recommendation that involves such an  
4 entity that is already in place.

5 CHAIRPERSON BROCK: That may be,  
6 obviously, something, as we're going through  
7 and prioritizing our topics, then that, I  
8 believe, would certainly be one of the  
9 options and we can see. And if it turns  
10 out, then I can take it off my one-off list.

11 COMMISSIONER GRIGGS: I would just  
12 recommend we not dis- -- recommend  
13 disbanding or have it removed from the  
14 Charter before we decide if we have a  
15 purpose for it, which may or may not involve  
16 UF Health, Health Department, indigent care.

17 CHAIRPERSON BROCK: My only question on  
18 that, we'd probably have to get with  
19 Ms. Johnston, is although it may be in the  
20 Charter, it's kind of like an appendix in  
21 our Body in that it's been killed by the  
22 legislature, so I don't know that we have  
23 much choice on that.

24 Ms. Johnston.

25 MS. JOHNSTON: Yes, thank you. Sorry I

1           tried to sign on to speak --

2           CHAIRPERSON BROCK:  No.  You did, I got  
3           you.

4           MS. JOHNSTON:  -- while he was asking  
5           that question, because, essentially, yes,  
6           you're correct.  The state legislature, when  
7           they did the act in 1990, basically  
8           terminated the Authority.  It no longer  
9           exists.  It's just, technically, still the  
10          language is there in the ordinance code,  
11          because it does not exist.  So I believe if  
12          you wanted -- I mean, that's certainly  
13          something you can talk about for  
14          recommendations and priorities as to whether  
15          there should be some other type of authority  
16          established, but the purposes for which that  
17          Authority was established have all  
18          concluded, and that was for the public  
19          hospital in the '60s.  So it was very  
20          specific as to what the purpose was, and  
21          that's been completed.  So you would  
22          possibly recommend something new coming into  
23          line, but it wouldn't necessarily be that  
24          Authority.

25          CHAIRPERSON BROCK:  And I believe the



1 indigent care was discussed in the  
2 Department of Health.

3 COMMISSIONER GRIGGS: I think, from what  
4 I recall, this was consistent with the  
5 development of the Department of Health,  
6 when that came online. There was  
7 legislation to do that. So it would have  
8 been unnecessary for such a body to be  
9 there. This is probably what it led to and  
10 it was probably happening across the state.

11 My only other recommendation,  
12 Mr. Chairman, is that, in the Charter, there  
13 are several other authorities that are  
14 listed. If we could get maybe, perhaps, the  
15 same type of report on those -- I think I  
16 recall seeing the sports authority and some  
17 other things, it's like three or four that  
18 are listed there in the Charter that -- for  
19 either they're not being utilized or they're  
20 defunct as well. And I just noticed them in  
21 there.

22 CHAIRPERSON BROCK: I think we talked  
23 about -- that's it, yeah, on the second page  
24 we have assessing defunct authorities -- or  
25 I listed defunct authorities.

1           So, Ms. Johnston, if we can get that,  
2           because that may be some housekeeping items  
3           that we can do.

4           Next up, Mr. Howland.

5           COMMISSIONER HOWLAND: Yeah. Thank you,  
6           Mr. Chair, sorry to jump around topic to  
7           topic, but back to Mr. Gentry's item number  
8           one on the Commission topics list, talking  
9           about both access and preservation and  
10          protection of the river's ecosystem.

11          Related to that, I was on the  
12          Environmental Protection Board for about  
13          eight years. And so, early on in this  
14          process, I reached out to the EQD, the  
15          city's environmental quality division,  
16          through the EPB, asking if they had any  
17          concerns with the Charter or anything that  
18          we could address as the Charter Revision  
19          Commission to help ensure protection of  
20          groundwater, surface water, and air, and  
21          hazardous materials. And their concerns  
22          were, "No, we feel that we're properly  
23          empowered by the current Charter, because we  
24          do have a system whereby Florida DEP allows  
25          the City of Jacksonville home rule in order

1 to set rules and enforce rules and basically  
2 have quasi-jurisdictional -- quasi-judicial  
3 jurisdiction over the environmental aspects  
4 of our city."

5 So their thinking was, as of right now,  
6 unless they contact me and give me some  
7 recommendations, they feel they're properly  
8 empowered to protect the river through the  
9 Charter.

10 CHAIRPERSON BROCK: Well, I know, again,  
11 from the Waterways Commission, the thing  
12 that I learned is the God card you get when  
13 it comes to things related to the river, is  
14 if you get a permit from the St. Johns River  
15 Water Management District, we could have all  
16 the rules and regulations here locally that  
17 say thou shalt not have this much turbidity  
18 in the waterway, it doesn't matter. If they  
19 have that permit from the St. Johns Water  
20 Management District, they're good; they can  
21 fill in wetlands, they can do whatever they  
22 want. But I think, when we talk about  
23 access and maybe prioritizing access,  
24 perhaps that's something we can -- I know  
25 this would generally be considered committee

1 work, but for us where would we -- do we  
2 simply add a new item on here of  
3 prioritizing?

4 COMMISSIONER LISSKA: Point of order, I  
5 don't know if I'm coming up on the screen at  
6 all to speak. Am I on as a possible  
7 speaker?

8 CHAIRPERSON BROCK: You are not.

9 COMMISSIONER LISSKA: I don't know  
10 what's happening.

11 CHAIRPERSON BROCK: You were earlier.

12 COMMISSIONER LISSKA: And the reason I  
13 would like to speak at this point is because  
14 it is about Mr. Gentry's memo. What am I  
15 doing wrong?

16 CHAIRPERSON BROCK: On the microphone --

17 COMMISSIONER LISSKA: I'm sorry. Now I  
18 can't even manage to do that. I'll use the  
19 rule and stand if I need to.

20 What I want to say about it: I was  
21 pleased to see his memo, and I think we've  
22 talked about issues around this for a good  
23 while. And I think most of them have made  
24 it in some form or another on our list, but  
25 he's kind of presented another way. What I

1 see is the issue for us, when he says these  
2 promises have not been kept, this is in  
3 number two, and we need to establish  
4 timelines for compliance, whatever. I want  
5 to establish what those promises are because  
6 you're talking about the waterways. And I  
7 immediately went to septic tanks in my mind,  
8 which, again, is about the waterways in  
9 large degree. So I'd like us to establish  
10 what those promises were. We all talk about  
11 the promises of consolidation, but we are  
12 never specific -- we're not always specific  
13 about what they are, how many there are,  
14 et cetera.

15 CHAIRPERSON BROCK: I think we could  
16 probably do that generally, but I don't want  
17 us to limit ourselves when we really don't  
18 have -- the closest thing that we have, as  
19 he points out, is urban core investment  
20 authority. And the reason I'm wanting to  
21 spend the time that we have remaining here  
22 today on this is that we won't have time  
23 next meeting. And next meeting I am going  
24 to ask for everyone to please keep your  
25 questions laser focused on the Charter. I'm

1 going to do my best to reemphasize that to  
2 our speakers as well. Because it's -- if  
3 we're going to get through all five  
4 speakers, we're going to have to be very  
5 discreet and restrain ourselves from the  
6 questions that we want to ask down to the  
7 questions that we need to ask.

8 COMMISSIONER LISSKA: Am I still on the  
9 queue here with you? I don't know if my  
10 time is up with you. I thought you were  
11 maybe responding to me.

12 CHAIRPERSON BROCK: I was responding to  
13 you in a roundabout way.

14 COMMISSIONER LISSKA: So you would be  
15 helpful to me if I'm allowed to continue one  
16 more minute.

17 CHAIRPERSON BROCK: Sure.

18 COMMISSIONER LISSKA: Who again are  
19 those five speakers? I think I missed it at  
20 the beginning of the meeting. And that's  
21 going to be important, because I'm still  
22 very troubled that we've not heard from, you  
23 know, at least one authority that has a  
24 significant part of our Charter, JEA, and  
25 certainly a significant player in much of

1           what we've talked about.

2           CHAIRPERSON BROCK: I will pull up the  
3           email.

4           COMMISSIONER LISSKA: Thank you.

5           CHAIRPERSON BROCK: If I can come back  
6           to you, we'll go to Mr. Griggs and I'll come  
7           back to you.

8           COMMISSIONER LISSKA: Yes, sir.

9           COMMISSIONER GRIGGS: Thank you,  
10          Mr. Chairman. I've sort of inserted myself  
11          into Ms. Lisska's question here. And the  
12          information you're looking for is going to  
13          come from this Body, perhaps, in the form  
14          of data around outcomes and some services,  
15          per se. But there is -- and I'm trying to  
16          find it within the Charter, sort of a  
17          declaration or -- right here it says  
18          consolidation of urban services district and  
19          it says the five initial urban services  
20          districts or any of them may be consolidated  
21          into one or more other urban districts.

22          So there are issues there that, when the  
23          City was dealing with consolidation, that in  
24          order to sell this, they had to make  
25          assurances that these services would not

1           only -- people would not lose services, but  
2           they would also be enhanced. And some of  
3           those anecdotally will be in the form of  
4           data and the others, you know, like septic  
5           services like you mention, others will be in  
6           other social service areas like garbage  
7           collection, the density of certain  
8           neighborhoods and so forth. So roads,  
9           things like that. So, but there will be an  
10          opportunity for us to pull that out.

11                 I was hoping that, when we get to the  
12          subcommittee area, that that is where that  
13          information will come out, because we're --  
14          we'd have to hear another 30 speakers to  
15          speak on some of those areas specifically in  
16          the community for this Body.

17                 CHAIRPERSON BROCK: You're right. And  
18          that's -- there's nothing that prevents us  
19          as we determine our priorities in here of  
20          requesting the various entities that we need  
21          to hear from to come speak to us. I don't  
22          want to go down a path of asking City  
23          Council to issue things that would require  
24          them to come speak. I don't think that's  
25          productive in our process.



1           But to answer your question, Ms. Lisska.  
2           The five we have on slate for next week are  
3           Lori Boyer, Jessica Shepler from the JTA,  
4           Mike Hogan, Ronnie Fussell, and Richard  
5           Reese.

6           COMMISSIONER JAMESON: Who was the last  
7           one?

8           CHAIRPERSON BROCK: Richard Reese.

9           COMMISSIONER JAMESON: Who is he with?  
10          I'm sorry.

11          CHAIRPERSON BROCK: He is -- let me go  
12          back through. I'm going to have to get back  
13          to you on that. Anyone else know?

14          COMMISSIONER JAMESON: Can you --

15          CHAIRPERSON BROCK: Yes, yes. I'll make  
16          sure she does. This was just putting  
17          together the packets for this meeting and  
18          was updating, because I was getting worried  
19          because I was seeing our schedule just begin  
20          to get pressing. And I think that -- I  
21          think we've heard a good bit and we all have  
22          our own views on what should be priorities  
23          that we're working on.

24          So if we take -- I feel like I'm in  
25          court at trial. I can't find the thing I

1 just had in my hand.

2 If we take our topics list and going  
3 from Mr. Gentry's email, that priority of  
4 waterways access, is that something that's  
5 broad enough that we think -- or should that  
6 go under any of our existing topics? I'm  
7 just thinking comment on this, because what  
8 I want us to do is to get an agreed list of  
9 what our topics are so that, when we get  
10 here on the 25th, we can all rank them one  
11 through whatever and we'll look at the top  
12 three lowest vote-getters and say those are  
13 our priorities and see if we need to add one  
14 or two more on there.

15 Yes.

16 COMMISSIONER BAKER: Mr. Chairman, sorry  
17 my screen isn't working right.

18 I think that could go under citywide  
19 strategic planning, it kind of sounds like  
20 something that we're looking to do to look  
21 into the future for waterways, so maybe  
22 that's citywide strategic planning.

23 CHAIRPERSON BROCK: So we'll put a  
24 sub-bullet under there of prioritize --  
25 we'll just call it waterways access so we're

1 not limiting it to just the St. Johns River.

2 COMMISSIONER HOWLAND: If you're going  
3 to have a clean river, use the river.

4 CHAIRPERSON BROCK: That's right. So  
5 that is that one.

6 And then the urban core investment  
7 authority, I mean, perhaps that is one that  
8 we can broaden out, because there may be  
9 other ways, there may be other parts of the  
10 Charter that we can build upon. Mr. Griggs,  
11 I think, just pointed out the urban  
12 districts, and I don't know -- Ms. Johnston,  
13 do we know, or someone in research, do we  
14 have where those urban districts are, have  
15 they all been consolidated in just the  
16 general services district, or do we have a  
17 geographic map? That's probably redundant,  
18 "geographic map."

19 MR. CLEMENTS: The urban service  
20 districts are the three beaches and Baldwin,  
21 and then everything else -- the old Urban  
22 Service District One was the  
23 preconsolidation core city and that was  
24 merged or -- not really merged, but sort of  
25 done away with in -- sometime in the mid

1 '90s maybe, when it was determined that  
2 there was no need to have an Urban Service  
3 District One that was different than the  
4 General Service District for the whole city.  
5 And I think it was after -- I think it hung  
6 on because there were bonds issued by the  
7 previous City of Jacksonville that were  
8 still being paid off. And when those were  
9 finally paid off, then the old core city and  
10 General Services District became the same  
11 from then on. So what's left now are the  
12 three beaches, and Baldwin, and then  
13 everything else.

14 CHAIRPERSON BROCK: And then everything  
15 else.

16 COMMISSIONER GRIGGS: And, Mr. Chairman,  
17 I'm sorry.

18 CHAIRPERSON BROCK: No, no, that's fine.

19 COMMISSIONER GRIGGS: It says the  
20 services, the General Service District that  
21 he's referring to, you know, clearly states  
22 all of the things that are supposed to be  
23 provided in those areas. So Section 2.04,  
24 it clearly states all of the things that are  
25 supposed to be provided.

1           I guess it will be my hope that, in that  
2           conversation, that you could look at those  
3           services that are provided that are being  
4           provided for the entire county and compare  
5           those to services that have been provided in  
6           the urban core and sort of size that up and  
7           see where there may be some disparities.  
8           That would be, to me, the charge for the  
9           Urban Core Investment Authority to show up  
10          those areas from a long-term perspective and  
11          identify those gaps for growth. I should  
12          say, growth and development.

13           CHAIRPERSON BROCK: So --

14           COMMISSIONER GRIGGS: Even though that  
15          area was done away with, technically, we  
16          still know it exists.

17           CHAIRPERSON BROCK: And that's what I'm  
18          trying to figure out, is the wording on here  
19          so that, when we're looking at it, we're  
20          understanding what we're ranking. Can we  
21          call it -- perhaps we just put the topic of  
22          Urban Core Services District, and then that  
23          Urban Core Development Authority under it,  
24          and item number two on Mr. Gentry's email,  
25          beneath that as well, to where we're truly

1 looking at -- because it -- the first urban  
2 district was expanded under the Charter;  
3 therefore, it would seem to me that we could  
4 pull out within that General Services  
5 District and say, "There is now created this  
6 Urban Core Services District and here is  
7 what we're going to do on it."

8 Ms. Lisska is about to jump.

9 COMMISSIONER LISSKA: I'm sorry.

10 CHAIRPERSON BROCK: That's quite all  
11 right. You're raising your hand and I can  
12 see you.

13 COMMISSIONER LISSKA: Thank you. Here  
14 is my issue and we can put these things  
15 somewhere else. We're having these same  
16 problems all over town that you're referring  
17 to with this urban -- and I'm not saying  
18 they're not worse in certain areas and  
19 certainly the area you've been working with  
20 the commission, I agree with you. I believe  
21 the necessity. This is all over town.

22 So I wanted, of course, to hear numbers  
23 from the health department. The numbers I  
24 found most recently say 85,000 people in  
25 this city live with septic tanks. They

1 fail, there are issues. You have septic  
2 tanks, you have pumps, you have holding  
3 tanks, you've got a community of people out  
4 there who may or may not be able to repair  
5 these items. You've got -- not only -- I  
6 mean, this is everywhere. The City as we  
7 sit here, they're permitting more septic  
8 tanks, not that far removed from where we  
9 sit today. And this is a serious problem, I  
10 view it, beyond the urban core. And I just  
11 don't know where we can put these issues.  
12 I'm tempted to put them under citywide  
13 strategic planning, just because I think  
14 it's going to make the cut. I think the  
15 urban core issue is probably -- I'm just  
16 guessing that they will. I don't know. But  
17 I'm very concerned.

18 We have -- while we've sat on this  
19 Commission, we have seen -- you know, we  
20 haven't talked with the JEA, and that's  
21 fine. I can deal with that and we can keep  
22 moving forward. But we're dealing with a  
23 situation where no one is in charge there,  
24 as I view it, as a citizen, no one -- so  
25 you've got the JEA, and they tell us that

1           they're going to repair or replace 1,700 --  
2           or run their lines to 1,700 of 85,000 septic  
3           tanks. And this was perhaps a promise, we  
4           think, of consolidation; I believe it was.  
5           So if you go through that, take a look.

6           Then we get a memo, which was pulled by  
7           the General Counsel, as I recall, that,  
8           well, on one hand we have reports from the  
9           Authority's board and they indicate their  
10          responsibility for this issue. And then, on  
11          another hand, we see a memo that the General  
12          Counsel's Office finds for us, I think  
13          Ms. Johnston did, to say they disavow  
14          responsibility. This is just too expensive.  
15          How can this public utility take care of  
16          this problem.

17          I'm here to say right now, today, we  
18          still have a public utility. And one of the  
19          things I appreciated so much about the  
20          presentation today from the Department of  
21          Health, what we kept hearing over and over  
22          again, how much the director of that  
23          department cared about the people of  
24          Jacksonville. That was just peppered all  
25          through the talk. And I want to feel like



1 we have someone who cares and is concerned.

2 At a point we're going -- and I think we  
3 do now, have a real disaster on our hands.  
4 And this has got to be addressed, I feel, in  
5 our Charter. So I would like it -- it might  
6 not be, but I would like to see it get to a  
7 significant place here on our agenda, you  
8 know, on our list.

9 CHAIRPERSON BROCK: Under citywide  
10 strategic planning, I've got septic tanks  
11 down there as something, because you're  
12 right it is city wide. I still think the  
13 idea of the urban -- the urban district,  
14 Urban Core District --

15 COMMISSIONER LISSKA: But does it expand  
16 far enough? You know, this problem is all  
17 over town.

18 CHAIRPERSON BROCK: It's not meant to be  
19 citywide. I think it's meant more for  
20 unique issues facing those communities.

21 COMMISSIONER GRIGGS: My perception  
22 is --

23 CHAIRPERSON BROCK: I have Ms. Baker.

24 COMMISSIONER GRIGGS: I'm sorry. I  
25 didn't mean to jump in, Mr. Chairman, but

1 just to Ms. Lisska's point, my perception is  
2 that, if you address issues that have been  
3 neglected, then you will address issues for  
4 the whole. That's my perspective, because  
5 whatever policies that are generated, that  
6 are going to remedy those problems, that  
7 have been festering over the last 50 years  
8 are going to be appropriate to support  
9 whatever issues are going forward. So what  
10 we're doing here, and I think the  
11 conversation will be, is, you know, how do  
12 we fix the spoke, the link in the chain to  
13 make the whole chain work properly? That's  
14 the way I see it.

15 COMMISSIONER LISSKA: I'm very jealous  
16 of your Urban Core District.

17 COMMISSIONER GRIGGS: Don't be.

18 CHAIRPERSON BROCK: Ms. Baker.

19 COMMISSIONER BAKER: Thank you,  
20 Mr. Chair.

21 This may be a question for Ms. Johnston.  
22 There was an ordinance that passed over two  
23 years ago. It was when I was working in the  
24 administration, and it dealt with septic  
25 tanks. And it ranked all of the

1 neighborhoods, it ranked how many people  
2 were on septic tanks, it ranked the health  
3 of those septic tanks, and how -- if they  
4 would impact the waterways, how close they  
5 were to the waterways. And there was a plan  
6 that was put in place through this  
7 ordinance, it was through Public Works and  
8 JEA, that would go neighborhood by  
9 neighborhood and ask residents if they  
10 wanted to be hooked up with infrastructure.  
11 And I think the City was going to pay some  
12 funds and also the residents would have to  
13 put up some funding for it.

14 But I'd like to know, maybe, where we  
15 are in that process, where that ordinance is  
16 before we -- so we have all our facts. Do  
17 you remember that? It was a big --

18 MS. JOHNSTON: Yes. Through the Chair,  
19 I do remember that. I know that was part of  
20 the negotiations with JEA, that JEA was  
21 going to kick in about 15 million for a  
22 couple years to remediate septic tanks. And  
23 you're right, there was a map that had  
24 priority areas. So I can pull that  
25 legislation and send it out to the

1 Commission.

2 Another person who knows a lot about  
3 that, who coincidentally will be here next  
4 week, is Ms. Boyer. She was very much  
5 involved in that issue. So I will get the  
6 information sent out to you all in advance,  
7 but you may want to ask her some questions  
8 on the septic tank phaseout program that's  
9 been planned by the City.

10 COMMISSIONER BAKER: Thank you.

11 CHAIRPERSON BROCK: All right.

12 COMMISSIONER LISSKA: And as I  
13 understand, JEA has a study now that they  
14 initiated in 2019. And why, I'm not sure,  
15 since they said they weren't responsible  
16 other than the money that they get -- that  
17 they would give toward the budget for these,  
18 I believe, it's -- now it's left 1,700  
19 septic tanks, but nonetheless there is a  
20 study that was commissioned, supposedly to  
21 find alternative ways to handle this  
22 problem. So I don't know who has -- if that  
23 study has been completed or who has the  
24 results, but I believe it was commissioned  
25 by JEA.

1           CHAIRPERSON BROCK: I know that there's  
2 a septic tank issue. When it relates to  
3 residential, it seems pretty straight  
4 forward. I've actually represented clients  
5 that had a failed septic tank; and when they  
6 went to try and repair it, the City said,  
7 "Nope, you can't repair it, you have to get  
8 onto City water and sewer," and they were  
9 looking at an expense of anywhere from 30-  
10 to \$40,000 to do that without any help or  
11 assistance in any respect.

12           So it's -- is it a priority? Yes. Is  
13 it a public health priority? Absolutely.

14           I continue to be astounded at the level  
15 of my ignorance in certain roles that  
16 government plays. But the Public Health  
17 Department over septic tanks, I get it in a  
18 general sense of a public health nuisance,  
19 but there does seem to be a lot of -- a lack  
20 of clear accountability for septic tank  
21 remediation within the City of Jacksonville.  
22 It seems to be something that would make  
23 sense to be with JEA.

24           COMMISSIONER GRIGGS: Want me explain it  
25 to you?

1           CHAIRPERSON BROCK:  Sure.  As  
2           Dr. Quinton White referred to it as pushing  
3           back the boundaries of ignorance.  So  
4           please, push back the boundaries of my  
5           ignorance.

6           COMMISSIONER GRIGGS:  JEA handles the  
7           engineering part, and the Health Department  
8           handles the accountability part.  Because  
9           without the accountability part, you can  
10          have -- all you need is for one to fail,  
11          right, and for you and your neighbors to be  
12          up to you-know-what in stuff, for disease to  
13          break out and all kind of things start going  
14          wrong.  So it is certainly appropriate for  
15          the Health Department to regulate, you know,  
16          these septic tanks, otherwise you would have  
17          all types of problems around here.  This is  
18          how we keep disease from spreading.

19          CHAIRPERSON BROCK:  Okay.  Ms. Santiago.

20          COMMISSIONER Santiago:  I don't know if  
21          it's appropriate for us to move back to our  
22          topics or not.

23          CHAIRPERSON BROCK:  That is where I was  
24          going.  I'm trying to get us a list so that  
25          we know what we're ranking and everybody is

1 in agreement that these are our topics.

2 COMMISSIONER Santiago: So I'm just  
3 reading through some of the different bullet  
4 points underneath the top and trying in my  
5 head to think whether these should be  
6 reorganized. So the first one under OGC  
7 says -- it's talking about the selection  
8 process. I'm sorry. Not that one, it was  
9 bullet point number three, assessing the  
10 function of OGC including possible  
11 implementation of staggered terms. I'm  
12 wondering if that shouldn't be under our  
13 preserving institutional knowledge, as well  
14 as under government structure. It says  
15 review election dates and consider change of  
16 assumed Council members or elected to allow  
17 time for the budget. Should those two  
18 bullet points be moved to our preserving  
19 institutional knowledge just so that the  
20 list kind of collapses a little bit because  
21 once we get --

22 CHAIRPERSON BROCK: Yeah. Where was the  
23 second one?

24 COMMISSIONER Santiago: It's on the last  
25 page, bullet point number three.

1           CHAIRPERSON BROCK: Review election  
2           dates.

3           COMMISSIONER Santiago: Yes.

4           CHAIRPERSON BROCK: So that went to  
5           preserving institutional knowledge.

6           COMMISSIONER Santiago: I'm just  
7           thinking that, once we get into committee,  
8           this is a lot to cover for one -- like, the  
9           topic for OGC is a lot, and there's a couple  
10          of them that have too many bullet points to  
11          consider.

12          CHAIRPERSON BROCK: Well, yeah, OGC  
13          we've had so much discussion on it. How  
14          about we -- I can copy them over into the  
15          other ones. And, again, the bullet points  
16          are not meant to be the rule book for if  
17          you're -- if we pick preserving  
18          institutional knowledge, public officials if  
19          that becomes one of the primary topics; it  
20          doesn't mean that we can only look at the  
21          four items that we have underneath there.  
22          Those are simply there because we began to  
23          accumulate a list of topics, and what I did  
24          was, in going back through that and looking  
25          at the minutes and everything, of saying



1           what are some buckets that we can put all  
2           these topics into. It doesn't mean that  
3           that's the only thing that you can consider  
4           when it comes to preserving institutional  
5           knowledge, but it's just meant to kind of  
6           give a focus that -- so that we all know,  
7           when we speak about preserving institutional  
8           knowledge, we all know what we're talking  
9           about. That's basically just definitional,  
10          so that we understand, if I'm going to say  
11          preserving institutional knowledge is a  
12          priority, then I know it's going to be at  
13          least dealing with those items that we have  
14          underneath there. So that's why I say,  
15          instead of removing it, perhaps we copy.

16                 COMMISSIONER Santiago: No. That's  
17                 fine. And I appreciate you putting this  
18                 together, because I'm sure it's taken a lot  
19                 of work to try to organize all of our  
20                 thoughts.

21                 CHAIRPERSON BROCK: It's a labor of  
22                 love. It's a labor of love.

23                 Ms. Jameson.

24                 COMMISSIONER JAMESON: On that front, I  
25                 wonder, to follow up from Ms. Santiago's

1 point there, to streamline the conversation  
2 related to elections versus having it  
3 handled in three different committees,  
4 should that one particular conversation be  
5 handled within one committee? Again, not  
6 that people can't talk about it in others,  
7 but perhaps, as we are talking at staggering  
8 our term limits, maybe that's best resolved  
9 in one committee. Again, because I don't  
10 think -- maybe, but I don't think we would  
11 have a recommendation for OGC to have one  
12 set of term limits, for City Council to have  
13 a separate. And I would hate for different  
14 recommendations to come out and then, again,  
15 we're trying to remedy that at a later  
16 point. So perhaps all election discussion  
17 and debate should be under one committee,  
18 would be my recommendation.

19 CHAIRPERSON BROCK: And when we get to  
20 that point to where we have our topic  
21 priorities, I completely agree with you that  
22 we sit back and we say, okay, this topic  
23 fits better in with this one. To the extent  
24 that there's a little bit of overlap, we're  
25 going to try our best to prevent that.

1           That's also going to be some of the work  
2           that we'll be doing when we are meeting as a  
3           full body, which I anticipate being once a  
4           month in hearing back from each of the  
5           subcommittees so that, if there is any  
6           overlap, we can fix that, we can adjust it  
7           and say, "Okay. Thank you for that, but  
8           we're going to push this one over into this  
9           one because we think it's got more relevancy  
10          in there."

11           COMMISSIONER JAMESON: Thank you.

12           CHAIRPERSON BROCK: Absolutely. Any  
13          other comments on our topics?

14           Judge.

15           COMMISSIONER SWANSON: Yes. I have the  
16          same problem with others here with my  
17          punching in the queue, which hasn't been a  
18          problem because I haven't had anything I  
19          wanted to jump into.

20           In terms of the School Board issue, one  
21          of the things that was alluded to, I think,  
22          during the testimony of the Sheriff, was the  
23          fact that the School Board has a separate  
24          police department. I think we need to  
25          pursue that a little. I don't know whether

1           that's a Charter issue or not. And I defer  
2           to the Chair on that question.

3           But, if it is a Charter issue, I think  
4           we have some student safety issues that are  
5           paramount in terms of whether or not that's  
6           the best structure to have. And I would  
7           recommend, if it is a Charter issue, that we  
8           add that to the dialogue.

9           CHAIRPERSON BROCK: I believe that that  
10          involves state law under the Marjory  
11          Stoneman Douglas Act, the legislation that  
12          was passed with regards to that  
13          school guardian. And I don't know to the  
14          extent -- I believe the School Board's  
15          police department was created by ordinance.

16          You got a little bit on that? Okay. A  
17          little bit of Ms. Johnston is a lot.

18          MS. JOHNSTON: Through the Chair, after  
19          that conversation with the Sheriff's Office,  
20          I did attempt to find out some additional  
21          information. I did not find out a lot. But  
22          what I did find out was that the School  
23          Board's police department is a separate  
24          entity. It has been in existence almost 20  
25          years. I haven't got the exact date of how

1 long it's been in inception -- I can't speak  
2 today -- but it has been for many, many  
3 years it's own separate entity.

4 And I'm not -- I was not able to figure  
5 out how exactly it was created. I think it  
6 was created pursuant to state law. But I  
7 just haven't found the actual documentation.

8 And I did reach out to the School  
9 Board's -- the OGC attorney who helps with  
10 School Board issues. And I didn't receive a  
11 lot of additional information from her, but  
12 I did let her know that the question had  
13 come up. And she said that they were  
14 listening in on the meetings so they were  
15 aware of the issues. So I would possibly  
16 suggest that you have them come to whatever  
17 committees, if this does become a priority,  
18 that it would be discussed with the School  
19 Board as well.

20 But it would appear, over the last few  
21 years with the state law changes, several  
22 school board districts are doing the same  
23 thing, creating their own police departments  
24 separate from the city or county police  
25 departments. And a lot of that has to do

1 with the cost of having officers versus a  
2 school board sworn officer.

3 Because the issue that our School Board  
4 had was they had a program with JSO around  
5 2010 to 2016, where JSO supplied additional  
6 resource officers to the School Board. And,  
7 basically, the cost of those officers to  
8 perform those tasks were about twice as much  
9 as what the School Board could fund  
10 individuals at that rate. And so the School  
11 Board discontinued that service with JSO,  
12 and increased the number of officers that  
13 they hired internally. That was around 2015  
14 or 2016.

15 But I saw, from the other school  
16 districts that I looked at recently, many of  
17 them are hiring their own school police  
18 departments to address the Marjory Stoneman  
19 Douglas Act. And it's not as though the  
20 City or JSO could not handle that, but I  
21 think the issue is going to be the cost at  
22 which the two operate. And that would be a  
23 discussion with the School Board as to  
24 whether they would be interested in having  
25 JSO perform those duties.

1           COMMISSIONER SWANSON: Thank you for  
2           that. I don't know that that's reassuring,  
3           that we're doing it because it's half the  
4           cost. I mean, I think we have to prioritize  
5           school safety in all of our schools.

6           I would like to add that somehow, as a  
7           subset of something, we should at least have  
8           some more information about it before we  
9           close out our recommendations in terms of  
10          the Charter revision.

11          Again, you know, it only takes one  
12          incident. And then we would have missed an  
13          opportunity to try and make some revisions  
14          that might be a benefit. Thank you,  
15          Mr. Chairman.

16          CHAIRPERSON BROCK: Yes. So I put the  
17          school safety officers down underneath -- we  
18          have the School Board. I made it, I  
19          believe, probably abundantly clear, I don't  
20          think we ought to be touching anything with  
21          the School Board because of all the  
22          litigation that's going on, because people  
23          may have certain -- this is certainly one  
24          that isn't involved in that.

25          COMMISSIONER SWANSON: Well, that is not

1 involved in litigation.

2 CHAIRPERSON BROCK: Right, right, right.

3 Some of the other ones are.

4 COMMISSIONER SWANSON: Yeah. Some of  
5 the others are. And I don't mean to, you  
6 know, beat a dead dog here. This is an  
7 issue of structure. It's not an issue that  
8 goes to the current litigation. And whether  
9 it's the School Board has a police  
10 department or this is under the umbrella of  
11 the Sheriff's Department, it's a structural  
12 issue that goes to what is the most -- the  
13 clearest way to provide for student safety,  
14 and teacher safety, and public safety. So I  
15 don't view that as trumped by the  
16 litigation, is my view. But I defer to the  
17 Chair.

18 CHAIRPERSON BROCK: I've got it listed.  
19 I've got it listed on here.

20 I have Mr. Griggs on the queue.

21 COMMISSIONER GRIGGS: I just wanted to  
22 see if I could make the Judge feel a little  
23 better. Under the previous arrangement, the  
24 district was contracting with JSO to provide  
25 a few officers. Under this, with their own



1 department, they were able to provide more  
2 officers. So they're actually -- because  
3 the pricing, the money actually makes it a  
4 little easier for them to provide more  
5 officers into the schools under this  
6 arrangement. That's what I understand.  
7 That was one of the main reasons to change  
8 the arrangement.

9 COMMISSIONER SWANSON: And that is  
10 helpful, but I think we should at least, at  
11 a minimum, hear some testimony on it.

12 CHAIRPERSON BROCK: I've got it listed  
13 as a priority underneath the School Board.

14 Next I have Ms. Mills. I didn't call  
15 you out.

16 COMMISSIONER MILLS: It's okay. I just  
17 wanted to go back to the School Board. I  
18 know we said we wouldn't touch on some  
19 things because they were in litigation;  
20 however, I do believe that there is a way to  
21 focus on some other issues that are going on  
22 within our schools without touching on the  
23 litigation part. So I hope that, when you  
24 say we're going to throw it out there, we're  
25 not throwing it out completely, because

1           there are other things that we can add  
2           besides what's going on in litigation right  
3           now. So I just hope that we're not going to  
4           do that.

5           CHAIRPERSON BROCK: It's on the list.  
6           It's on the list.

7           COMMISSIONER MILLS: Okay. Thank you.

8           CHAIRPERSON BROCK: Mr. Denton.

9           COMMISSIONER DENTON: I think Mr. Griggs  
10          was correct on the school police, because  
11          after Marjory Stoneman Douglas last year,  
12          the elementary school that I spent a lot of  
13          time in had city police officers parked  
14          outside and sometimes in the school for half  
15          the year. And then they were replaced by a  
16          School Board officer inside of the school.  
17          And I think it was cost, because I think --  
18          I don't know what it is, but I think it's  
19          very expensive to hire a city police officer  
20          for, in effect, private duty. So that.

21          But I would also add, if it's not just a  
22          policy decision, but is a Charter issue,  
23          then looking at the responsibility of the  
24          police department. What about the airport  
25          police? Don't I recall that a few years ago

1 city police were responsible for the airport  
2 and, again, cost came up? I could be wrong  
3 about this. So the airport developed its  
4 own police force and the City withdrew.

5 So if, as a matter of the Charter we're  
6 concerned about the structure of law  
7 enforcement, then maybe the airport police  
8 ought to be in there too. I think  
9 protection of the schools is -- I think of  
10 it -- I hesitate to challenge the Judge on  
11 the law, but it's a matter of policy more  
12 than the Charter.

13 CHAIRPERSON BROCK: So do you want to  
14 add consolidating law enforcement under  
15 government structure or is that a suggested  
16 addition or just a comment?

17 COMMISSIONER DENTON: I think that,  
18 Mr. Chairman, is a good solution so we can  
19 address both the school police issue and, if  
20 need be, I mean, obviously, we all want to  
21 keep our schools safe above all else, but we  
22 also want to keep the airport safe in this  
23 era of terrorism. So maybe it should go  
24 there.

25 COMMISSIONER SWANSON: I would agree, I

1 think that's a wise issue to pursue. And it  
2 makes sense to do it with all agencies to  
3 see if it's necessary to have these multiple  
4 agencies or not.

5 CHAIRPERSON BROCK: By consensus of the  
6 group, I've added that under government  
7 structure.

8 And next I have Ms. Lisska.

9 COMMISSIONER LISSKA: Yes. I just  
10 wanted to make sure, Mr. Chairman, that  
11 somewhere it showed cleanup of the Charter.  
12 And I assume that's going to fall under you.  
13 You had sort of volunteered to handle these.

14 CHAIRPERSON BROCK: Yes.

15 COMMISSIONER LISSKA: It's really not  
16 here, but I can't imagine we'd forget it.  
17 But I don't find it anywhere on the list.

18 CHAIRPERSON BROCK: And I'm hoping that  
19 I can learn what it is we need to clean up.  
20 And that's why, when we get through all the  
21 speakers, I want us to sit there and go,  
22 what are some of these items that we all  
23 agree this is a very discreet point we can  
24 look at, and I can work on it because I've  
25 got a consensus of the Body as to which

1 direction we think it should go.

2 COMMISSIONER LISSKA: Okay. I just  
3 couldn't find it on the list. Thank you.  
4 Is it here and I'm --

5 CHAIRPERSON BROCK: No. I'm putting  
6 "Chair" beside certain ones. And I'm going  
7 to go back and reconsolidate this list. And  
8 I will have those items that will fall under  
9 the Chair and we then don't have to rank  
10 those because I'll be working on them. Then  
11 we'll have the others we'll rank.

12 Ms. Baker.

13 COMMISSIONER BAKER: Mr. Chair, I just  
14 wanted to ask about the last bullet point on  
15 our list, I don't know exactly who  
16 recommended that. Is that a broad topic or  
17 should that be put under the Duval County  
18 School Board since that deals with  
19 education?

20 CHAIRPERSON BROCK: That probably -- I  
21 would have to go back and get the history of  
22 how this got on the list. But I probably  
23 should go under -- at least the School Board  
24 section, we'll pull that out and  
25 put underneath --

1           COMMISSIONER BAKER: I just wanted to  
2 clarify. Thank you.

3           CHAIRPERSON BROCK: I'll pull the School  
4 Board section out. And then we'll just  
5 leave the judicial part there. So it will  
6 be state uniform judicial systems, and I'll  
7 leave that judicial language. And I'll pull  
8 the school board language out and put that  
9 underneath the School Board.

10          COMMISSIONER BAKER: Is it supposed to  
11 be together, that language?

12          CHAIRPERSON BROCK: I think it's two  
13 separate systems: One is the judicial,  
14 judiciary; and the other is in with  
15 education. I believe the impact of that --  
16 this may be one of those areas.

17          COMMISSIONER BAKER: I'm trying to  
18 understand the impact.

19          CHAIRPERSON BROCK: So, as I look at it,  
20 the impact of making a statement like this  
21 would lend credence to the argument that the  
22 constitution prevails over our Charter with  
23 regards to the School Board. And, to the  
24 extent that's creeping into the litigation,  
25 again, my own personal belief is that we

1           should steer clear of that.

2           Mr. Griggs.

3           COMMISSIONER GRIGGS: I just wanted to  
4           just go back to the law enforcement piece  
5           with the schools and the airport. I do  
6           believe that what we're going to find is  
7           that what these agencies have found is it's  
8           more efficient and cost effective to have  
9           their own law enforcement agencies. And, if  
10          we look at the Charter and try to -- I don't  
11          know, try to create and remedy where there  
12          is none perhaps needed, then we're going to  
13          be putting ourselves back into a situation  
14          where we may be overdoing this thing.

15          But I remember, because I remember  
16          speaking to the chief at the time at the  
17          airport, clearly him stating that this was  
18          saving way more money by having their own  
19          law enforcement agency on campus, they're  
20          more familiar with the policy, there is a  
21          different type of training and so forth and  
22          all that, that makes it better for them to  
23          service the area. And I think it's  
24          likewise for the district as well.

25          CHAIRPERSON BROCK: If it rises up to

1           one of our priorities, we'll get to have  
2           that debate in subcommittee.

3           I don't see anybody else on the queue.  
4           So I want to talk about how, obviously,  
5           we're going to have our meeting on the 15th,  
6           we're going to hear from folks on that.  
7           I've already given my plea that we focus our  
8           questions and limit it down, because I  
9           probably will limit it to just three minutes  
10          per person when it comes to questions just  
11          so that we can get through. And, again, ask  
12          the questions that you need answered, not  
13          all the questions that you want answered.  
14          So any of us who have kids, we have all  
15          given the speech about need versus want.

16          How I envision the process then on the  
17          25th, after we've had our speakers, after  
18          we've had our public input and any  
19          priorities that we add in through there, is  
20          that we will have a list, and I will  
21          circulate it around before the meeting so  
22          that everybody has it in advance. And I  
23          will ask you on the big bullet points, you  
24          have the big items, and perhaps I'll just  
25          put A, B, C, D on these so that it's a



1           little clearer. We'll rank them one through  
2           however many we have. And everyone will  
3           sign that and then we will count it up.

4           And the lowest three, we'll look at and  
5           say, is this good or do we want to add the  
6           next one down to where we've got what we  
7           feel is a good working list of the  
8           priorities. We'll start with three and  
9           we'll see, because if three end up being  
10          three of the more detailed and involved  
11          issues, then I would suggest that we hold it  
12          at that, because they probably will be broad  
13          enough to address a lot of the things such  
14          as, you know, the whole government structure  
15          and some of the items in there, strategic  
16          planning. Those are all things that are  
17          very broad that would have some input. So  
18          we'll do that.

19          Once we get those priority topics, those  
20          will then be the subcommittees. And then  
21          what I would like for everyone to do is  
22          we'll recirculate that same list and you put  
23          a checkmark by the ones that you're  
24          interested in serving on the subcommittee.  
25          I think one person per subcommittee is going

1 to be good. I don't think we need any  
2 overlap through there because that's the  
3 whole purpose of the joint meeting.

4 And then, from that, I will go back  
5 through and assign committees and pick a  
6 chair. If you want to indicate ones that  
7 you would like to chair, okay. I don't  
8 really want to do that, because I don't want  
9 people posting up on that issue.

10 And so that's kind of how I see the  
11 process. A, does that make sense? Does  
12 everybody understand it? Just stomp twice  
13 for yes.

14 Okay. Mr. Denton.

15 COMMISSIONER DENTON: Mr. Chairman, that  
16 process sounds good. You have said that you  
17 hope that we will settle on three areas, but  
18 with the possibility of adding one or two  
19 more. So I'm a little worried about getting  
20 down to three, because there is a fourth  
21 one, whatever it might be, that I believe  
22 in.

23 At what point in the process that you  
24 just outlined will we have a chance, as a  
25 Commission, to discuss the number of topics

1 chosen, whether it's three, four or five?

2 CHAIRPERSON BROCK: We've got some time  
3 right now. So what is your thoughts?

4 COMMISSIONER DENTON: Well, it seems to  
5 me like we ought to do the rank order voting  
6 first to see how it comes out and then, if  
7 one or more Commissioners wants to make an  
8 argument that we need a fourth group because  
9 of this topic and make the argument for that  
10 topic and maybe more than one. But I guess  
11 that would have to be after the meeting on  
12 the 25th. So --

13 CHAIRPERSON BROCK: No. My hope is that  
14 we get all of that accomplished at the  
15 meeting on the 25th, because we will have --  
16 because the other thing that I was going to  
17 mention is that I know some of these topics  
18 are important to folks. So I wanted to open  
19 the floor before we did our rank choice  
20 voting for these topics, to open the floor  
21 for a couple minutes for anyone who wanted  
22 to say, hey, I would encourage you to put  
23 this in your top three, and talk about any  
24 of those that you want briefly. But I want  
25 to give everybody an opportunity to do that

1 and say, here is why I think this should be  
2 something that we look at.

3 If you guys don't think that's helpful,  
4 then we won't. We can just go straight to  
5 the voting. There is consensus, does  
6 that --

7 COMMISSIONER BAKER: I think that's  
8 helpful.

9 COMMISSIONER DENTON: Mr. Chairman, I  
10 think that's a good approach. I do hope  
11 that there will be a stage where we can  
12 discuss the ultimate number of topics.

13 CHAIRPERSON BROCK: Yes, and that will  
14 be after we rank them and we look at the top  
15 three. And I chose three because we can  
16 divide that up fairly equally and still have  
17 a good representative group. If we get to  
18 five, then we're really looking at two to  
19 three -- three people in a subcommittee.  
20 And that's why, it's just the math in making  
21 sure that we have a good -- because that's  
22 going to be my job is putting people  
23 together so that we maintain that diversity  
24 of thought that we have here as a body as a  
25 whole, that we maintain that level down at

1 the subcommittee level.

2 Ms. Jameson.

3 COMMISSIONER JAMESON: What is our  
4 deadline to report back our recommendations?

5 CHAIRPERSON BROCK: Our deadline, by my  
6 calculation, is -- what is it? March has 31  
7 days, March 31, because our first meeting  
8 was July 31. I had to do the old figure out  
9 how many days are in each month.

10 Anyone else?

11 Yes, Ms. Baker.

12 COMMISSIONER BAKER: Is it your  
13 intention that we will each be on one  
14 subcommittee, that we will not be -- that  
15 one person will not be on two subcommittees?

16 CHAIRPERSON BROCK: That is my thought,  
17 that we're each on one, and especially if we  
18 get down to where there's five, because  
19 there is going to be a lot of meetings. And  
20 so that is my thought. I'm open to the idea  
21 of people on different ones, but -- and I  
22 guess, if you're open to that, we can do it.

23 But my -- I don't want to overburden  
24 everyone because, if you're in a  
25 subcommittee and we're meeting as a whole

1 each month, that's going to be at least two  
2 meetings, because there will be at least one  
3 of your subcommittee meetings. I'm  
4 expecting you'll probably be meeting at the  
5 subcommittee level every two weeks to do the  
6 work that's needed.

7 But you don't have to pick just one  
8 committee to be on. You can certainly, you  
9 know, say, "Hey, this is my first choice for  
10 subcommittee, this is my second choice for  
11 subcommittee" once we get all that, and  
12 we'll look at that.

13 Ms. Santiago.

14 COMMISSIONER Santiago: I'm kind of  
15 thinking back to what Ms. Jameson said. We  
16 really technically have about four months of  
17 work that we can do, because that last month  
18 we really need to focus on what we're going  
19 to -- what our recommendations are going to  
20 be. So if you break it down that way, we've  
21 got one meeting per month and then however  
22 many subcommittee meetings.

23 Do you recommend -- what's your  
24 recommendation as far as the subcommittee  
25 work in light of the fact that we only have

1 four months?

2 CHAIRPERSON BROCK: My recommendation  
3 would be that you meet three times a month  
4 and then we meet -- that you meet weekly and  
5 then we have our meeting. And we'll -- when  
6 we get to that subcommittee level, we will  
7 work out a schedule for our meetings as a  
8 whole for the rest of the process.

9 One of the things that research doesn't  
10 know yet, but I've been contemplating in my  
11 mind, is to begin to build our report now  
12 and those items that we do not elevate to  
13 the subcommittee level to be working on, I'm  
14 still going to want to include -- and I  
15 think all of us would say this, you know, we  
16 heard about these issues and these were some  
17 of the things -- that's why I included all  
18 these bullet points in here, so that we can  
19 take the items that didn't make the cut and  
20 say, these are still issues that we need to  
21 be looking at as a City and encouraging the  
22 City Council and the legislative delegation  
23 that, just because we're not on these items  
24 here, we still believe that they're  
25 important for our City. So that's my

1 thought on that.

2 Ms. Mills, very quickly.

3 COMMISSIONER MILLS: Okay. So you're  
4 saying meet three times with the  
5 subcommittees and then we have our meeting.  
6 I just think that's a lot. So you're not  
7 limited to us meeting in person, can these  
8 be, like, conference calls? Because if  
9 you're meeting one week and you don't have  
10 anything to bring back to your subcommittee,  
11 here we are with this meet to meet to meet,  
12 and we're not getting any work done as far  
13 as research. That's just my thought.  
14 Nobody -- just mine. If we don't have any  
15 information to bring back, fine.

16 CHAIRPERSON BROCK: That will be up to  
17 the discretion of the chair. The question  
18 was, which is why you guys should be glad  
19 I'm not going to be chairing any  
20 subcommittees. The question was me, because  
21 as Ms. Santiago and as Ms. Jameson  
22 indicated, we have a lot of work to do and a  
23 short time to do it. And so that's why I've  
24 been, you know, wanting us to get our  
25 priorities and get in there and start doing



1           that subcommittee work where we are really  
2           getting the information in there.

3           Ms. Lisska, real quickly, please.

4           COMMISSIONER LISSKA: Yes. It will be  
5           quick, Mr. Chairman. We've heard from two  
6           speakers, Sherry Magill and, today, Glorious  
7           Johnson, who really begged us to simplify  
8           the Charter where possible. I would hope  
9           you would take that on in your one-man  
10          committee, take a look at that as well when  
11          you're looking at cleaning up the Charter.  
12          Thank you.

13          CHAIRPERSON BROCK: Yes. And, if there  
14          are any items, again -- and hopefully we  
15          will have a chance to talk on this more next  
16          week. But that we can say, you know, this  
17          is a one-off, this is the one discreet  
18          thing, we have a couple in here that we can  
19          do.

20          Mr. Griggs.

21          COMMISSIONER GRIGGS: I just wanted to  
22          ask a quick question about the town hall  
23          meeting. Again, I think I may have asked  
24          this before, but the format at the town hall  
25          meeting is just to hear input from the

1 public; correct?

2 CHAIRPERSON BROCK: Yes. I mean, if  
3 there are questions that we have and if  
4 someone hears a topic that we don't have  
5 down here, and you say, you know what, I  
6 think we should put this on our list for our  
7 priorities, let's do that, because that's  
8 important because that's the whole reason  
9 we're having that town hall meeting, is  
10 they're going to have this list when they  
11 get there, we're going to make sure that  
12 everybody has a copy of our topics.

13 And I will encourage them in the very  
14 beginning of our meeting to say, if you see  
15 something on here that you really want us to  
16 be focused on, this is where you have that  
17 chance to say, you guys need to be working  
18 on this. This needs to be your number one  
19 priority. I'm hoping we get that kind of  
20 input.

21 We may have something else in there to  
22 where they say, wow, you know, I don't see,  
23 X, Y, or Z on the list, why isn't that  
24 there. And we may all collectively tell  
25 them, you know what, it should be, and we

1 put it on our list. So that's how I  
2 envision that going.

3 COMMISSIONER GRIGGS: And we will  
4 emphasize that we're not bound by the list,  
5 but whatever they see fit in the Charter  
6 that maybe we need to have, maybe needs to  
7 be a priority as well?

8 CHAIRPERSON BROCK: Yes.

9 COMMISSIONER GRIGGS: We need to make  
10 sure we communicate that, because people  
11 will look at the list and say, that's  
12 totally the direction you're going in  
13 versus, you know, what about this area or  
14 that area.

15 CHAIRPERSON BROCK: And we had some  
16 questions from some of the constituents  
17 through Mr. Carlucci's office, Councilman  
18 Carlucci, and I have advised them that they  
19 are welcome to come and tell us whatever is  
20 Charter related. And I will try my best to  
21 keep everyone focused on Charter issues, not  
22 just what I hate about government. But that  
23 will happen, and that's okay, because folks,  
24 you know, they have a right.

25 I've said it several times in watching

1 public comment at the City Council meetings,  
2 one of the great things about our country is  
3 that you can get up there and you can stand  
4 and you can point to your elected officials  
5 and you can say, "You're a dirty, rotten,  
6 no-good son-of-a-gun," and you don't have to  
7 worry about somebody throwing a bag over  
8 your head and sticking you in the back of a  
9 van and you disappear. We have that here in  
10 this country, and that's something we take  
11 for granted.

12 All right. With that, if there is  
13 nothing else, we are adjourned.

14 (Meeting adjourned at 11:58 a.m.)

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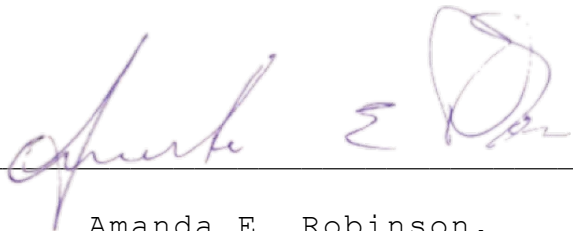
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## 1 CERTIFICATE OF REPORTER

2 STATE OF FLORIDA  
3 COUNTY OF DUVAL4 I, Amanda E. Robinson, Registered  
5 Professional Reporter, do hereby certify that I  
6 was authorized to and did report the foregoing  
7 proceedings; and that the transcript, pages 1  
8 through 156, is a true record of my stenographic  
9 notes.10  
11 DATED this 22nd day of October, 2015.12  
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14  
15 A handwritten signature in purple ink, appearing to read 'Amanda E. Robinson', is written over a horizontal line. The signature is stylized and cursive.16 Amanda E. Robinson,  
17 Registered Professional Reporter  
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